



SOUTHERN
MIDLANDS
COUNCIL



Southern Midlands Council Historic Heritage Strategy

2014-2018

Summary of Progress Against key Initiatives, October 2018

Brad Williams – Manager Heritage Projects

1	Statutory Heritage Management	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Update the Southern Midlands Council Historic Heritage Strategy 2014-18 to reflect the provisions of the new Southern Midlands Planning Scheme once the scheme is in-place.	S	<p>The Southern Midlands Interim Planning Scheme 2015 is in place, however the enactment of the Tasmanian Planning Scheme is imminent and therefore this has not yet been updated.</p> <p>A formal internal heritage referrals process has been put in-place for the assessment of development on heritage places.</p>	<p>The 2018-23 strategy is to include the broadly foreshadowed tenor of the Tasmanian Planning Scheme if possible.</p> <p>Continue this strategy as required.</p>
b.	Continue to participate in relevant legislative review processes or relevance to historic and aboriginal heritage management.	O	Council officers have continued to be involved with consultation for legislative review, including the amendments to the Historic Cultural Heritage Act, Aboriginal Heritage Act, Legislative Council Enquiry into Historic Heritage Tourism etc.	Continue this strategy as required.
c.	Ensure that historic heritage is considered in the Midlands Economic Development and Land Use Strategy process and other strategic planning documents as they progress.	S	The MEDALS strategy has included a range of heritage initiatives and is currently being implemented as opportunities arise.	Continue this strategy as required.

d.	Explore resource sharing with other councils for effective and consistent statutory heritage management.	O	Resource sharing of SMC heritage staff has been occurring on a cost-recovery basis as required and feasible with councils such as Derwent Valley, Brighton and Glamorgan Spring Bay.	Continue this strategy as required.
e.	Develop 'practice notes' and other advice for heritage property owners to assist in managing the values of their properties.	O	This initiative has not been pursued by SMC directly as it is an initiative identified in the Centre for Heritage Business Plan.	Work collaboratively with the Centre for Heritage (HESC) to pursue such initiatives.
f.	Liaise with Aboriginal Heritage Tasmania for more effective and comprehensive systems for managing Aboriginal heritage values in the Southern Midlands.	O	SMC heritage staff participated in the review process for the Aboriginal Relics Act 1975 as it transitioned to the Aboriginal Heritage Act.	With the review of the Aboriginal Heritage Act now complete, pursue this initiative.

2	Callington Mill	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Review and update the interpretation media for Callington mill, including inclusion of interpretation on the steam mill, non-English media and interpretation focussed at children.	O	Not pursued.	Council has resolved to sub-lease Callington Mill to a private individual from 2019. Whilst Council will still have a role as 'landlord' and with maintenance of the site, an active management role will no longer occur.
b.	Develop the front portion of the stables as a temporary exhibition space for community use.	S	The stables have been used for temporary exhibitions, however focus has been on the installation of the blacksmith's initiative in the cart-house of the stables.	Upholding the maintenance program for the mill and wider site is to remain in the future historic heritage strategy.
c.	Finalise any outstanding heritage aspects of the Callington Mill Master Plan and Precinct Plan/Strategy.	S	These have been completed in the 2014-18 period.	

3	Oatlands Gaol	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to seek funding for the relocation of the swimming pool.	S	Funding has been secured for the new pool facility, planning permit is in place and site preparation works have commenced.	Implement the pool project plan for the relocation of the pool from the gaol site.
b.	Finalise the implementation of the Oatlands Gaol Interpretation plan.	S	The interpretation plan has been finalised and public access facilitated by way of the 'Oatlands Key' system.	Further interpretation planning will need to occur as part of the implementation of the Master Plan with the removal of the pool.
c.	Continue to make the building available for Artist in Residence and other community based events/uses (as per development plan and use policy).	O	The Artist in Residence program has proven to be very successful, with an average of 6 artist per year using the facilities. An Artist in Residence Policy has been adopted to guide this process and to facilitate Council's acquisition of an art collection.	Continue the Artist in Residence program in-line with the policy.
d.	Continue to undertake historical and archaeological research on the site and related themes.	O	Research on the gaol and related themes has been undertaken on an as-needs basis. A 'monograph series' telling stories that will include stories of the gaol and personalities is being planned.	Continue research on an as-needs basis, particularly with further interpretation planning and the monograph series. Formulate an archaeological management plan for the site post-pool demolition.

e.	Continue to seek funding for the overall Oatlands Gaol project through internal and external sources.	O	No major funds have been attracted to the Gaol during this reporting period, with the exception of the site being part of the Oatlands Heritage Sites Access (i.e. Oatlands Key) Project.	Funding will need to be sought for post-demolition of the pool and implementation of the remaining initiatives of the master/interpretation plans as well as the forthcoming archaeological management plan.
f.	Scope business opportunities for the long-term sustainable use of the Oatlands Gaol, in-line with other local and multi-regional heritage and tourism initiatives	O	The gaol is being used as a site which is adjunct to the 79 High Street 'Heritage Hub' initiative – which is currently in its infancy.	Ensure that the gaol is part of the suite of Oatlands heritage buildings promoted as an adjunct of the Heritage Hub project.
g.	Develop a detailed archaeological management strategy and landscape/use plan with the assumption that the pool will eventually be removed.	M	Not progressed.	To be progressed as a matter of urgency now funding has been sourced for the new pool and demolition of the existing pool is imminent.
h.	Seek council endorsement of the concept and continue to refine the master plan/end-use plan based on the current broad concepts for a heritage, trades, archaeology & museum skills centre.	M	The Oatlands Gaol Master Plan was endorsed in 2013 and a review has not yet been considered necessary.	Review the Oatlands Gaol Master Plan in light of the new pool project and imminent demolition of the current pool.
i.	Relocate the swimming pool and implement the landscape plan.	M	As per above, the new pool has been funded and planning approval gained. It is	Devise the landscape plan as informed by the archaeological management plan.

			expected that the current pool will be decommissioned in April 2020.	
j.	Implement the refined long term for a heritage, trades, archaeology & museum skills centre with maximised public use and access.	L	Not progressed.	Review the Oatlands Gaol Master Plan in-light of the commissariat project and occupation of that site by the Heritage Education and Skills Centre.

4	Oatlands Commissariat	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Make safe the site and weatherproof the buildings.	S	With substantial funding through the Australian Government's National Stronger Regions Fund, the commissariat has been fully restored as the headquarters for the Centre For Heritage at Oatlands.	The commissariat will be largely operated by HESC as per the Centre for Heritage Business Plan, however opportunity exists for shared use via a memorandum of understanding between CfH and SMC.
b.	Seek funding opportunities through internal and external sources	O		
c.	Seek opportunities to use the place as a training site in conjunction with the Heritage Education and Skills Centre.	O	A MoU is in-place for HESC to utilise the commissariat as per the Centre for Heritage Business Plan.	In particular the oven may be used for commercial or community purposes.
d.	Explore partnership opportunities with relevant stakeholders/interest groups.	O	The 'Heritage Hub' project will include the possibility of partnerships and shared use of the Commissariat (with HESC as the priority tenant) – in particular for use of the oven.	Oversee the social enterprise and seek opportunities to expand and value-add. Assist the Centre for Heritage where possible to achieve common objectives.
e.	Implement the recommendations of the CMP to return the place to a habitable state (undertaking short and medium term works at least).	S-M	The conservation management plan has been fully implemented.	Continued maintenance of the site and seeking opportunities for external funding for value-add projects.

f.	Develop an interpretation plan for the site, which considers fit with other local and state heritage/tourism initiatives.	M	An interpretation plan is currently being developed for the site. Basic interpretation to be installed by end of 2018.	Seek opportunities for external funding for value-adding interpretation projects.
g.	Scope business opportunities for the long-term sustainable use of the commissariat (possibly incorporating the shop and cottage), in-line with other local and multi-regional heritage and tourism initiatives.	M	The use and operation of the commissariat has been aligned with the Centre for Heritage Business Plan and a social enterprise business plan is in place for the shop and cottage building.	Oversee the social enterprise and seek opportunities to expand and value-add. Assist the Centre for Heritage where possible to achieve common objectives.
h.	Establish an adaptive reuse for the building, maximising public access and appreciation of heritage values as part of the suite of early colonial administrative buildings at Oatlands – with full implementation of the recommendations of the conservation management, interpretation and business plans.	M	As per above the conservation management plan has been implemented and a range of business plans are in place.	

5	79 High Street	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Make safe the site and weatherproof the building.	S	With substantial funding through the Australian Government's National Stronger Regions Fund, the conservation management plan for the shop/cottage has been fully implemented.	Implement the social enterprise business plan.
b.	Seek funding opportunities through internal and external sources	O		
c.	Seek opportunities to use the place as a training site in conjunction with the Heritage Education and Skills Centre.	O	The shop/cottage will be used as a social enterprise/community co-op as per an endorsed business plan. This has the potential for co-branding with HESC.	Oversee the social enterprise and seek opportunities to expand and value-add. Assist the Centre for Heritage where possible to achieve common objectives
d.	Explore partnership opportunities with relevant stakeholders/interest groups.	O	Partnerships are a key element of the social enterprise business plan for the site.	Implement the social enterprise business plan.
e.	Implement the recommendations of the CMP to return the place to a habitable state (undertaking short and medium term works at least).	S-M	See above	
f.	Explore opportunities for use of the building as ancillary space in support of the end-use of the commissariat, or other commercial ventures (including possible privatisation)	M	See above	

5	Oatlands Supreme Court House	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Establish a volunteer staffing program to open the building at least 4 days per week on an ongoing basis	O	Whilst the contribution of volunteers is acknowledged, a volunteer staffing program has not proven feasible. The Oatlands Key system has been implemented as a baseline means of 7-day public access.	Continue to seek opportunities to staff and open the building – particularly aligned with the 79 High Street social enterprise.
b.	Make available for community use as per the use policy.	O	The Oatlands Gaoler’s Residence and Supreme Court House Use Policy has been updated to guide and promote community use.	Continue to encourage community use as per the policy.
c.	Review and continue the implementation of the Oatlands Supreme Court House Interpretation Project (subject to further end-use/business planning	M	A review of interpretation was undertaken to ensure security of exhibits as part of the Oatlands Key system.	Seek external funding to update and refresh interpretation as opportunities arise.
d.	Continue to foster partnerships with relevant stakeholders for the use of the building as a small museum and interpretation centre.	O	Partnerships have been promoted as per the use policy, generally limited to short-term events, exhibitions etc.	Continue to seek opportunities to staff and open the building – particularly aligned with the 79 High Street social enterprise and/or other partnerships.
e.	Seek funding (whether internal or external) for the development of a business plan for the court house.	S	The court house is included in the ambit of the social enterprise at 79 High Street as a ‘satellite’ site.	

f.	Development of a business plan, which will consider where the Court House fits with other Oatlands and regional/thematic heritage initiatives.	M		
g.	Subject to the findings of the business plan, seek to operate the Court House as a community focused small museum and heritage interpretation centre.	L		

6	Roche Hall	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Undertake a landscape master plan for the site which considers the military parade ground, reinstatement of the State School iron gates, archaeological remains and interpretation of the gaol arch.	S	No progress however a conservation management plan for the site has been nominated as a priority initiative.	A priority for the next strategy.
b.	Undertake essential maintenance to the building and seek to undertake restoration work where possible.	O	Council has now taken ownership of the site, and a budget for essential maintenance has been obtained through the sale of the Interlaken Stock Reserve. This maintenance program has been partially implemented.	Continue the essential maintenance program as informed by the forthcoming CMP.
c.	Explore and promote the archaeological values of the site through the <i>Southern Midlands Historical Archaeology Strategy</i> .	M	Archaeological test-trenching has been undertaken on the barracks site in the rear of Roche Hall and determined that significant archaeological potential exists.	Include archaeological management of the site as a priority in the forthcoming CMP and archaeology strategy.
d.	Utilise the building for council operations and other community based organisations (e.g. HESC, RAW).	O	The building is well-utilised by Rural Alive and Well and Council's Landcare unit.	Continue to maximise use of the building.

7	Oatlands Military Precinct	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to encourage research (historical and archaeological) into the Oatlands Military Precinct to gain a better understanding of layout, physical remains and overall context.	O	Further research has been undertaken on the site as needs-arise (e.g. archaeological research designs, commissariat interpretation, public enquiries etc.).	Continue to undertake research on the site as needs and opportunities arise.
b.	Further develop interpretive media for the Oatlands Military Precinct for incorporation into related interpretation projects.	O	The Oatlands Military Precinct interpretation plinths have been refreshed (due to vandalism and fading). The 'Beacons' project has included the Gaoler's Residence as a site to enhance interpretation of the site.	Seek external funding to update and refresh interpretation as opportunities arise.

8	Southern Midlands Convict Sites	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to investigate, document and promote the convict heritage of the Southern Midlands where opportunities arise.	O	Interpretive installations have been installed at Tunbridge, Colebrook, Picton and Broadmarsh probation station sites (or nearby). This was further to the Southern Midlands Convict Sites project which provides a substantial research base for future initiatives.	Continue to work with UTas (and other relevant partners) on pursuing research, archaeological and interpretation projects around the convict heritage of the Southern Midlands.
b.	Encourage and foster partnerships with other institutions for the investigation and promotion of the convict heritage of the Southern Midlands.	O	A major archaeological research project, potentially over several years, has been developed in partnership with the University of Tasmania. The Convict Archaeology of the Southern Midlands (CASM) project will commence in January 2019.	
c.	Explore possibilities for multimedia interpretation of convict sites, in particular those that are difficult to access or have little above-ground remains.	O		

9	Archaeology Program	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Formulate a <i>Southern Midlands Historical Archaeology Strategy</i> which sets initiatives, priorities and a research/works agenda for the next 5 years.	S	Not progressed, however the CASM project (as above) has taken part of this initiative.	To be undertaken as a priority in the next strategy, as well as furthering the CASM project and the Oatlands Gaol archaeological project (once the pool is removed).
b.	Complete all reporting and curatorial responsibilities from previous archaeological works.	S	An archaeology project officer and the heritage project officer positions have addressed the outstanding reporting and curatorial responsibilities as a priority.	Continue as required.
c.	Continue to facilitate public archaeology programs including an annual summer archaeology fieldschool in conjunction with the Centre for Heritage at Oatlands.	O	<p>Whilst the summer archaeology program has been in abeyance whilst the above initiative has been 'caught up' on, the CASM project in collaboration with UTas will pick this up from 2019.</p> <p>Minor archaeological projects have been undertaken on an as-needs basis (e.g. works driven).</p>	Continue to work with UTas (and other relevant partners) on pursuing archaeological projects around the Southern Midlands pursuant to the archaeology strategy.
d.	Populate the archaeology schedule of the draft Southern Midlands Planning Scheme (once adopted) in order to offer adequate protection	M	Not progressed.	Progress as part of a future planning scheme amendment.

	to important archaeological sites (as informed by the <i>Southern Midlands Historical Archaeology Strategy</i>).			
e.	Encourage external researchers to utilise the archaeological resources (e.g. research, sites and collections) of the Southern Midlands (as guided by the historical archaeology strategy).	O	Public enquiries are very frequent and continue to be a routine part of the heritage team's activities.	Continue on an as-required basis.

10	Green Ponds Watch House	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Develop a project plan and undertake a feasibility study on the use of the watch house as a heritage centre, which might explore partnership opportunities.	S	Some occasional community use has occurred, and preliminary discussions with possible longer-term use by various groups, however the take-up has not occurred. An application for external funding for further fitout was not successful.	Continue to seek interest groups for use of the building.
b.	Encourage community use of the building for temporary exhibitions, workshops, meetings etc.	O		

11	Maher's Point Cottage	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Seek funding to undertake restoration of the building to a habitable state.	S	An application to an external funding body for works to the cottage to facilitate arts residencies was unsuccessful.	To be removed from future strategies.
b.	Explore use options such as an interpretation centre for the natural heritage values of the lake, or for use as an artist-in-residence facility.	M		
c.	Explore options for the restoration of the cottage that may include privatisation.	L	In 2016 an expression of interest process resulted in the privatisation of the cottage with a series of conservation conditions to ensure suitable heritage outcomes.	

12	Chauncy Vale	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	As required, review and incorporate specific historic heritage management strategies in any review of the <i>Chauncy Vale Management Plan</i> in conjunction with the committee and other stakeholders.	S	No progress other than discussions that reviews are overdue on both the Joint Management Plan 2010 and the Statutory Management Plan 1993	Review of the Joint Management Plan 2010 is scheduled for implementation and completion in 2019.
b.	Develop a conservation management plan for <i>Day Dawn Cottage</i> , which incorporates landscape and archaeological management provisions.	M	No progress on planning, however upgrades have been undertaken on the visitor centre, and walking track interpretation has been upgraded.	Highlight the requirement for the conservation management plan in the revised Joint Management Plan, inclusive of timeframes and resourcing requirements.

13	Horse Drawn Heritage	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to work with the Green Ponds Progress Association sub-committee to support the development of future plans for the facility and collection.	O	The project was put on-hold and the shed sub-leased for a period, which has allowed electrical connection and a budget for other upgrade works.	Further progression of this initiative is dependent upon support from the Green Ponds Progress Association. Council to provide assistance as necessary.

14	Streetscapes and Landscapes	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to foster partnerships with utility companies for methods to minimise/undo installations which have an unnecessary negative impact upon heritage streetscape/ townscapes.	O	<p>In the absence of grant funding, Council has been unable to progress further stages of undergrounding of power-lines in Oatlands.</p> <p>TasNetworks, being the Tasmanian Government State owned company responsible for electricity transmission (i.e. poles and wires) no longer has a scheme to subsidise underground placements.</p>	Continue to continue to monitor potential grant funding sources to enable further stages of undergrounding of power lines to be undertaken.
b.	Seek funding for the implementation of initiatives to reduce/undo streetscape elements which have unnecessary impact upon heritage streetscape/ townscapes.	O		
c.	Review the 1997 Oatlands and Kempton Streetscape plans.	S	In relation to the Kempton Streetscape Plan, a working group consisting of Council and community representatives has been established and it is continuing to implement priority actions identified within the Kempton Streetscape Plan.	Retain in future strategy as a broad initiative.

d.	Review the implications of any new planning scheme provisions in terms of approaches to heritage streetscape/landscape projects	S	New precinct provisions have been implemented through the Southern Midlands Interim Planning Scheme 2015 and further review is pending as part of the Tasmanian Planning Scheme.	Continue to remain involved in the consultation process for State Planning Provisions and any other relevant consultation.
e.	Continue to foster streetscape and landscape improvement initiatives consistent with planning scheme provisions.	O		

15	Heritage Collections	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to refine and implement heritage collection procedures further to council's heritage collection policy.	O	A heritage collections database framework has been developed and refined for archaeological and heritage object collections. A key role of the heritage officer position is cataloguing, audit and continued improvement of collections management.	Continue as opportunities arise.
b.	Establish an industry standard collection store to house council's heritage collection.	S	The collections store has practically outgrown the gaoler's residence and preliminary place are being developed for relocation to another facility which will require further planning and funding.	Pursue as a priority in the new strategy.
c.	Ensure that all heritage collection display spaces are adequate and appropriate for their purpose.	O		
d.	Continue to utilise council's heritage collection for research and display.	O	Interpretation projects have been undertaken at the Oatlands Gaoler's Residence, temporary displays in the Oatlands and Kempton Council Offices, a permanent display in the Victoria Hall Kempton as well as partnerships such as Arts Tasmania initiatives.	Continue as opportunities arise.

e.	Continue partnerships with relevant agencies/groups/individuals with an interest in heritage collections.	O	Continued collection exploration and response to Heritage and Archeological collection items from Oatlands Gaol AIR. Continued collaboration with volunteers working within SMC collection. Ongoing visitation by historical research and genealogy groups to view display of and stored collection items.	Continue as opportunities arise.
f.	Continue to pursue online availability of heritage collection data.	O	Substantial gains have been made with the eHive online collections database and to through Trove as a means of increasing access to and exposure of council's heritage collections. Promotion of collection items and events through social media including Facebook and Instagram providing exposure to heritage sites and activities.	Continue to pursue online availability of Heritage collection data as a priority.
g.	Undertake a feasibility study and seek to establish a 'commercial' heritage/archaeological collections store to house council's collection and to offer collection management services to others.	M	This initiative was included in the MEDALS project however has not been substantially pursued at this stage.	Pursue as a priority in the new strategy.

16	Heritage Education & public Engagement	Short/Medium/Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Continue to develop and stage education and public programs attached to heritage projects, in particular the summer archaeology program and associated public archaeology program/open days.	O	The Convict Archaeology in the Southern Midlands Project is a key education initiative in collaboration with the University of Tasmania to be rolled out from 2019 and take up where the earlier SMC archaeology programs left-off.	Refine the UTas collaboration for ongoing annual archaeology programs.
b.	Work with the Heritage Education and Skills Centre to promote the heritage of the Southern Midlands in wider heritage education and skills programs.	O	The Heritage Projects team works closely with the Centre for Heritage on collaborative projects – and in particular with the 79 High Street ‘Heritage Hub’ project then this collaboration will continue.	Continue to foster a close working relationship with the Centre for Heritage and where possible align and collaborate on education projects in-common.
c.	Where possible, assist students and researchers investigate and promote the heritage of the Southern Midlands	O	The heritage Projects team attend to regular public enquiries regarding research into Southern Midlands heritage and relevant themes.	Continue to attend to these enquiries.
d.	When possible, include Southern Midlands activities in wider heritage ‘festival’ programs such as the National Trust Heritage	M	SMC has staged an event in most years of these events as well as events staged by other organisations such as U3A etc.	Continue to promote SMC events/sites/collections

	Festival, National Archaeology Week etc.			
e.	Work with local schools to include Southern Midlands heritage themes into curriculum.	O	Regular school group tours are operated on an as-requested basis. Work was done during 2015 in developing curriculum for schools, however this has not yet been taken-up.	Continue to engage local schools in heritage projects.
f.	Consider the development of a research bursary scheme where value for money to council can be demonstrated in the support of undergraduate and postgraduate students.	S	Whilst a 'bursary scheme' per-se has not yet been pursued, SMC's support for the Convict Archaeology in the Southern Midlands provides tertiary students with an opportunity for on-site learning etc.	Further consider such a bursary scheme.
g.	Engage the public wherever possible in the planning and implementation of heritage projects.	O	Public engagement initiatives are a part of all heritage projects.	Continue public engagement initiatives wherever possible.

17	Heritage Tourism	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Better identify those places within Southern Midlands which have the potential for integration into heritage tourism initiatives – both geographically and thematically, with a particular focus on publicly owned sites.	S	Through the <i>Southern Midlands Convict Sites</i> project some opportunities for installations at selected convict sites were pursued. This initiative was otherwise not substantially pursued .	Retain as an initiative in the future strategy.
b.	Continue to foster an alignment to statewide heritage tourism strategies and principles.	O	SMC participated in the consultation for the Statewide Heritage Tourism Strategy and the subsequent review and has a continued involvement with the Heritage Highway Tourism Association.	Continue to align with wider initiatives.
c.	Ensure that the interpretation of Southern Midlands heritage places is modern, dynamic, unique and memorable.	O	Interpretation initiatives are a key focus of the new Heritage Officer position and progress has been made on the Oatlands Gaol, Commissariat, Convict Sites, Kempton Hall (etc).	Continue to seek opportunities for new and upgraded interpretation alongside other heritage initiatives.
d.	Seek linkages and cooperative heritage tourism projects with other Councils within the sub-region.	O	Initiatives such as the Beacons Project which has been staged in collaboration with Derwent Valley, Brighton and Clarence City Council's is an example of	Continue to seek and foster such sub-regional linkages and collaboration.

			<p>collaboration for tourism initiatives across a wider geographic area.</p> <p>Participation in initiatives in collaboration with the Heritage Highway Tourism Association.</p>	
e.	Promote the use of council owned heritage sites in regional and statewide events/festivals (even if not heritage focussed).	O	<p>Sites such as Callington Mill, the Oatlands Gaoler's Residence, Oatlands Court House (etc.) are regularly used for events (whether heritage or not, but in-line with the various use policies).</p>	Continue to promote this usage in-line with user policies.

18	Partnerships	Short/Medium/ Long-term or ongoing	Progress against the initiative during 2014-18	Consequent broad strategy for 2018-23
a.	Provide support wherever possible for groups and individuals with an interest in the heritage of the Southern Midlands.	O	<p>The soon to open 'Heritage Hub' at 79 High Street, further to the Oatlands Commissariat and 79 High Street Use Policy has been devised to accommodate local heritage interest groups and to promote the place as a base for activities with the common theme of heritage and traditional skills.</p> <p>The Convict Archaeology in the Southern Midlands collaboration with UTas is an important partnership as too is collaboration with the Heritage Highway Tourism Association.</p>	<p>Continue to implement and review the various planning documents for 79 High Street and the heritage hub particularly in collaboration with the Centre for Heritage at Oatlands.</p> <p>Continue to seek partnerships and collaboration.</p>
b.	Work with agencies such as the Tasmanian Heritage Council, National Trust, Heritage Tasmania, Tourism Tasmania etc. on the management of heritage within the Southern Midlands and/or related themes.	O	<p>The Heritage Projects team has provided support to agencies such as Heritage Tasmania in the review of the Tasmanian Heritage Register, participated regularly in the National Trust Heritage Festival as well as participating in initiatives such as the Legislative Council Enquiry into Built Heritage Tourism, the Tasmanian Building and Construction Industry Training Board heritage skills survey etc.</p>	<p>Continue to work with such agencies where opportunities arise.</p> <p>Continue regular participation in events such as the National Trust Heritage Festival.</p>