

SOUTHERN
MIDLANDS
COUNCIL



ATTACHMENTS

ORDINARY COUNCIL MEETING

Oatlands Council Chambers, 71 High Street, Oatlands
Wednesday 22nd June 2022
10.00 a.m.

Item 5.1	Draft Council Meeting Minutes (Open) – 25 th May 2022
Item 5.2.1	Kempton Streetscape Meeting Minutes – 7 th June 2022
Item 5.3.1	Southern Tasmanian Councils Authority Minutes – 23 rd May 2022
Item 17.1.1	Draft Strategic Plan 2022-2032
Item 17.3.3	Attachment 1 - 2022/2023 Annual Plan & Operating Budget Attachment 2 - 2022/2023 Capital Works Program Budget Estimates
Item 17.3.5	Schedule of Fees & Charges 2022-2023

SOUTHERN
MIDLANDS
COUNCIL



MINUTES

ORDINARY COUNCIL MEETING

Wednesday, 25th May 2022
10.00 a.m.

Levendale Hall
1325 Woodsdale Road, Levendale

INDEX

1. PRAYERS	4
2. ACKNOWLEDGEMENT OF COUNTRY	4
3. ATTENDANCE	4
4. APOLOGIES	4
5. MINUTES	4
5.1 ORDINARY COUNCIL MEETING.....	4
5.2 SPECIAL COMMITTEES OF COUNCIL MINUTES	5
5.2.1 <i>Special Committees of Council - Receipt of Minutes</i>	5
5.2.2 <i>Special Committees of Council - Endorsement of Recommendations</i>	5
5.3 JOINT AUTHORITIES (ESTABLISHED UNDER DIVISION 4 OF THE LOCAL GOVERNMENT ACT 1993)7	
5.3.1 <i>Joint authorities - Receipt of Minutes</i>	7
5.3.2 <i>Joint Authorities - Receipt of Reports (Annual & Quarterly)</i>	7
6. NOTIFICATION OF COUNCIL WORKSHOPS	8
7. COUNCILLORS – QUESTION TIME	9
7.1 QUESTIONS (ON NOTICE).....	9
7.2 QUESTIONS WITHOUT NOTICE	10
8. DECLARATIONS OF PECUNIARY INTEREST	12
9. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA	13
10. PUBLIC QUESTION TIME (SCHEDULED FOR 10.30 A.M.)	14
10.1 PERMISSION TO ADDRESS COUNCIL.....	14
11. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN UNDER REGULATION 16 (5) OF THE LOCAL GOVERNMENT (MEETING PROCEDURES) REGULATIONS 2015	15
12. COUNCIL ACTING AS A PLANNING AUTHORITY PURSUANT TO THE LAND USE PLANNING AND APPROVALS ACT 1993 AND COUNCIL’S STATUTORY LAND USE PLANNING SCHEME	16
12.2 SUBDIVISIONS.....	20
12.3 MUNICIPAL SEAL (PLANNING AUTHORITY)	20
12.4 PLANNING (OTHER).....	20
15.1.2 <i>Relocation of Cart from Carriage House at Kempton to ‘Mungala’, Interlaken Road, Oatlands</i> 21	
13. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – INFRASTRUCTURE) ..	22
13.1 ROADS	22
13.2 BRIDGES	22
13.3 WALKWAYS, CYCLE WAYS AND TRAILS	22
13.4 LIGHTING	22
13.5 BUILDINGS.....	22
13.6 SEWERS / WATER	22
13.7 DRAINAGE	22
13.8 WASTE	23
13.8.1 <i>Southern Tasmanian Regional Waste Authority</i>	23
13.9 INFORMATION, COMMUNICATION TECHNOLOGY	24
13.10 OFFICER REPORTS – INFRASTRUCTURE & WORKS	25
13.10.1 <i>Manager – Infrastructure & Works Report</i>	25
14. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – GROWTH)	27
14.1 RESIDENTIAL	27
14.2 TOURISM	27
14.3 BUSINESS.....	27
14.4 INDUSTRY.....	27
15. OPERATIONAL MATTERS ARISING (STRATEGIC THEME –LANDSCAPES).....	28
15.1 HERITAGE.....	28
15.1.1 <i>Heritage Project Program Report</i>	28
15.2 NATURAL.....	29

15.2.1	<i>NRM Unit – General Report</i>	29
15.3	CULTURAL	30
15.4	REGULATORY (DEVELOPMENT).....	30
15.5	REGULATORY (PUBLIC HEALTH).....	30
15.6	REGULATORY (ANIMALS).....	30
15.6.1	<i>Animal Management Report</i>	31
15.6.2	<i>Dog Management Policy</i>	32
15.7	ENVIRONMENTAL SUSTAINABILITY.....	33
16.	OPERATIONAL MATTERS ARISING (STRATEGIC THEME – COMMUNITY).....	34
16.1	COMMUNITY HEALTH AND WELLBEING	34
16.1.1	<i>Policy Development - Safeguarding Children & Young People Policy & Mandatory Reporting Policy</i> 34	
16.2	RECREATION	35
16.3	ACCESS.....	35
16.4	VOLUNTEERS.....	35
16.5	FAMILIES	35
16.6	EDUCATION	35
16.7	CAPACITY & SUSTAINABILITY	36
16.7.1	<i>Levendale Community Centre – Future of the Former Levendale School Site</i>	36
16.8	SAFETY	37
16.9	CONSULTATION & COMMUNICATION	37
17.	OPERATIONAL MATTERS ARISING (STRATEGIC THEME – ORGANISATION).....	38
17.1	IMPROVEMENT	38
17.1.1	<i>Desktop Review of Council’s Strategic Plan</i>	38
17.2	SUSTAINABILITY	39
17.2.1	<i>Local Government Association of Tasmania – Local Government Elections (October 2022)</i> 39	
17.2.2	<i>Tabling of Documents</i>	40
17.2.3	<i>Elected Member Statements</i>	40
17.3	FINANCES.....	41
17.3.1	<i>Monthly Financial Statement</i>	41
17.3.2	<i>Monthly Oatlands Aquatic Centre Capital Expenditure Report</i>	42
18.	MUNICIPAL SEAL	43
19.	CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA	44
20.	BUSINESS IN “CLOSED SESSION”	47
20.1	CLOSED COUNCIL MINUTES - CONFIRMATION	47
20.2	APPLICATIONS FOR LEAVE OF ABSENCE	47
20.3	UPDATE ON CAR WRECK INVESTIGATIONS/COMPLIANCE.....	47
20.4	OATLANDS DOCTORS SURGERY – ACCOMMODATION (FUNDING SUBMISSION)	47
20.5	COVID-19 VACCINATION POLICY – STAFFING MATTER	48
21.	CLOSURE	49

OPEN COUNCIL MINUTES

MINUTES OF AN ORDINARY MEETING OF THE SOUTHERN MIDLANDS COUNCIL HELD
ON WEDNESDAY 25TH MAY 2022 AT THE LEVENDALE HALL COMMENCING AT
10.00 A.M.

1. PRAYERS

Clr Karen Dudgeon recited prayers.

2. ACKNOWLEDGEMENT OF COUNTRY

Deputy Mayor E Batt recited Acknowledgement of Country.

3. ATTENDANCE

Deputy Mayor E Batt, Clr A E Bisdee OAM, Clr A Bantick, Clr K Dudgeon, Clr D Fish and Clr R McDougall.

Mr T Kirkwood (General Manager), Mr A Benson (Deputy General Manager), Mr D Richardson (Manager, Infrastructure & Works), Mrs J Crosswell (Executive Assistant).

4. APOLOGIES

Mayor A O Green, Reverend Dennis Cousens.

5. MINUTES

5.1 Ordinary Council meeting

The Minutes (Open Council Minutes) of the previous meeting of Council held on the 27th April 2022, as circulated, are submitted for confirmation.

DECISION

Moved by Clr A E Bisdee OAM, seconded by Clr R McDougall

THAT the Minutes (Open Council Minutes) of the previous meeting of Council held on the 27th April 2022, as circulated, be confirmed.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

5.2 Special Committees of Council Minutes**5.2.1 Special Committees of Council - Receipt of Minutes**

The Minutes of the following Special Committees of Council, as circulated, are submitted for receipt:

- Woodsdale Community Memorial Hall Minutes – 21st March 2022
- Woodsdale Community Memorial Hall Minutes – 9th May 2022

RECOMMENDATION

THAT the minutes of the above special committees of Council be received.

DECISION

Moved by Clr K Dudgeon, seconded by Clr D Fish

THAT the Minutes of the above Special Committees of Council be received.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

5.2.2 Special Committees of Council - Endorsement of Recommendations

The recommendations contained within the minutes of the following Special Committees of Council are submitted for endorsement.

- Woodsdale Community Memorial Hall Minutes – 21st March 2022
- Woodsdale Community Memorial Hall Minutes – 9th May 2022

RECOMMENDATION

THAT the recommendations contained within the minutes of the above Special Committees of Council be endorsed.

DECISION

Moved by Clr R McDougall, seconded by Clr A E Bisdee OAM

THAT the recommendations contained within the minutes of the above Special Committees of Council be endorsed.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

5.3 Joint Authorities (Established Under Division 4 of the *Local Government Act 1993*)

5.3.1 Joint authorities - Receipt of Minutes

Nil.

5.3.2 Joint Authorities - Receipt of Reports (Annual & Quarterly)

Nil.

6. NOTIFICATION OF COUNCIL WORKSHOPS

DECISION

Moved by Clr K Dudgeon, seconded by Clr A E Bisdee OAM

THAT the information be received.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

7. COUNCILLORS – QUESTION TIME

7.1 Questions (On Notice)

Regulation 30 of the *Local Government (Meeting Procedures) Regulations 2015* relates to Questions on notice. It states:

- (1) *A councillor, at least 7 days before an ordinary council meeting or a council committee meeting, may give written notice to the general manager of a question in respect of which the councillor seeks an answer at that meeting.*
- (2) *An answer to a question on notice must be in writing.*

Nil.

7.2 Questions Without Notice

Section 29 of the *Local Government (Meeting Procedures) Regulations 2015* relates to Questions without notice.

It states:

“29. Questions without notice

(1) *A councillor at a meeting may ask a question without notice –*

- (a) of the chairperson; or*
- (b) through the chairperson, of –*
 - (i) another councillor; or*
 - (ii) the general manager.*

(2) *In putting a question without notice at a meeting, a councillor must not –*

- (a) offer an argument or opinion; or*
- (b) draw any inferences or make any imputations – except so far as may be necessary to explain the question.*

(3) *The chairperson of a meeting must not permit any debate of a question without notice or its answer.*

(4) *The chairperson, councillor or general manager who is asked a question without notice at a meeting may decline to answer the question.*

(5) *The chairperson of a meeting may refuse to accept a question without notice if it does not relate to the activities of the council.*

(6) *Questions without notice, and any answers to those questions, are not required to be recorded in the minutes of the meeting.*

(7) *The chairperson of a meeting may require a councillor to put a question without notice in writing.*

An opportunity is provided for Councillors to ask questions relating to Council business, previous Agenda items or issues of a general nature.

Clr A E Bisdee OAM – Status of the transfer of the old Midland Highway between Pontville and the Mangalore Roundabout.

Being progress by the Department of State Growth – Awaiting Transfer Agreement.

Clr A E Bisdee – Barrack Street – Police Residence - Update Update on the Oatlands police residence.

Advised that the boundary adjustment between the Oatlands Gaol and the property is being progressed. Sale process will no doubt continue following completion of this boundary adjustment.

Clr K Dudgeon – has anything been progressed with the Redcycle Program?

General Manager advised that it is apparent that there is no possibility for the materials to be deposited and collected from remote areas. It would not be practical for Council to be involved in the collection and transport process. Oatlands District School (Janene Isles) to be informed.

Deputy Mayor E Batt – Any feedback or response from the Department of State Growth regarding the Mood Food property at Kempton and the road safety issues identified by the community.

General Manager advised that an update has been requested but no information received to date.

Deputy Mayor E Batt – Update regarding the Master Development Plan for the Bagdad Community Club.

General Manager advised that an initial draft has been received (which requires amendment) and it is envisage that the revised draft will be received later in the week. This can be reviewed by Council prior to referral back to the BCC User Groups, followed by broader community input.

8. DECLARATIONS OF PECUNIARY INTEREST

In accordance with the requirements of Part 2 Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015*, the chairman of a meeting is to request Councillors to indicate whether they have, or are likely to have, a pecuniary interest in any item on the Agenda.

Accordingly, Councillors are requested to advise of a pecuniary interest they may have in respect to any matter on the agenda, or any supplementary item to the agenda, which Council has resolved to deal with, in accordance with Part 2 Regulation 8 (6) of the *Local Government (Meeting Procedures) Regulations 2015*.

Nil.

9. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

In accordance with the requirements of Part 2 Regulation 8 (6) of the *Local Government (Meeting Procedures) Regulations 2015*, the Council, by absolute majority may decide at an ordinary meeting to deal with a matter that is not on the agenda if the General Manager has reported –

- (a) the reason it was not possible to include the matter on the agenda; and
- (b) that the matter is urgent; and
- (c) that advice has been provided under section 65 of the Act.

Nil.

NO DECISION REQUIRED

10. PUBLIC QUESTION TIME (SCHEDULED FOR 10.30 A.M.)

In accordance with the requirements of Part 2 Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015*, the agenda is to make provision for public question time.

In particular, Regulation 31 of the *Local Government (Meeting Procedures) Regulations 2015* states:

- (1) *Members of the public may give written notice to the General Manager 7 days before an ordinary meeting of Council of a question to be asked at the meeting.*
- (2) *The chairperson may –*
 - (a) *address questions on notice submitted by members of the public; and*
 - (b) *invite any member of the public present at an ordinary meeting to ask questions relating to the activities of the Council.*
- (3) *The chairperson at an ordinary meeting of a council must ensure that, if required, at least 15 minutes of that meeting is made available for questions by members of the public.*
- (4) *A question by any member of the public under this regulation and an answer to that question are not to be debated.*
- (5) *The chairperson may –*
 - (a) *refuse to accept a question; or*
 - (b) *require a question to be put on notice and in writing to be answered at a later meeting.*
- (6) *If the chairperson refuses to accept a question, the chairperson is to give reasons for doing so.*

Councillors are advised that, at the time of issuing the Agenda, no Questions on Notice had been received from a member of the Public.

Public Question Time - 3 members of the community attended.

Mrs Janice McConnon – raised a concern regarding overgrown vegetation beneath the Bridge on Woodsdale Road at the bottom of 'School Hill'.

Manager – Infrastructure & Works confirmed he is aware of the issue and it will be addressed at the time that the pavement repairs in that location are undertaken.

10.1 Permission to Address Council

Nil.

**11. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN UNDER
REGULATION 16 (5) OF THE LOCAL GOVERNMENT (MEETING
PROCEDURES) REGULATIONS 2015**

Nil.

12. COUNCIL ACTING AS A PLANNING AUTHORITY PURSUANT TO THE LAND USE PLANNING AND APPROVALS ACT 1993 AND COUNCIL'S STATUTORY LAND USE PLANNING SCHEME

DECISION

Moved by Clr A E Bisdee OAM, seconded by Clr D Fish

THAT, in accordance with the provisions of the *Southern Midlands Interim Planning Scheme 2015* and section 57 of the *Land Use Planning & Approvals Act 1993*, Council APPROVE the Development Application (DA 2021/111) for Bond Stores (3) at 26 Main Street, Kempton owned by J G Ibrahim.

CONDITIONS

General

- 1) The use or development must be carried out substantially in accordance with the application for planning approval, the endorsed drawings and with the conditions of this permit and must not be altered or extended without the further written approval of Council.
- 2) This permit shall not take effect and must not be acted on until 15 days after the date of receipt of this permit unless, as the applicant and the only person with a right of appeal, you notify Council in writing that you propose to commence the use or development before this date, in accordance with Section 53 of the *Land Use Planning and Approvals Act 1993*.

Hours of Operation

- 3) The use or development must only operate between the following hours unless otherwise approved by Council's Manager of Development and Environmental Services:

Monday to Sunday

6:30 a.m. to 10:30 p.m.

- 4) Commercial vehicle movements including unloading and loading and garbage removal to or from the site must be limited to 40 vehicle movements per day and be within the hours of:

Monday to Friday

7:00 a.m. to 9:00 p.m.

Saturday

8:00a.m. to 6:00 p.m.

Sunday and State-wide Public Holidays

9:00a.m. to 5:00 p.m.

- 5) The use of forklifts on the site is limited to the following hours unless otherwise approved by Council's Manager of Development and Environmental Services:

Monday to Saturday

9:00 a.m. to 5:00 p.m.

Sunday and State-wide Public Holidays

10:00 a.m. to 5:00 p.m.

Amenity

- 6) The external building materials and colours identified in the approved plans are accepted and should not be altered without further approval from the Manager, Development & Environmental Services.

- 7) External lighting must be turned off between 9:00pm and 6:00am. Security lighting must be baffled to ensure they do not cause emission of light into adjoining private land.

Bushfire Protection

- 8) Before the use commences the land and dwelling must be developed and completed in accordance with the approved Bushfire Hazard Management Plan and must continue to be maintained to the satisfaction of Council's Manager of Development and Environmental Services.

Heritage Tasmania

- 9) Compliance with any conditions or requirements of the Tasmanian Heritage Council in the attached 'Notice of Heritage Decision' No. 6689 dated 13 May 2022.

Parking & Access

- 10) The parking and access is to be provided and constructed in accordance with the approved parking and access design drawings (*Old Kempton Distillery – Access and Parking, AD Design + Consulting, 22/09/21*).
- 11) The areas set-aside for parking and associated access and turning must be kept available for these purposes at all times.
- 12) The areas set-aside for parking and associated access and turning must be designed, constructed and maintained to mitigate mud or dust generation or sediment transport to the standard required by Council's Manager Infrastructure and Works.
- 13) All areas set-aside for parking and associated turning, loading and unloading areas and access must be completed before the use commences and must continue to be maintained to the satisfaction of the Council's Manager Infrastructure and Works.

Council Roads

- 14) The developer must provide not less than forty eight (48) hours written notice to Council's Manager Infrastructure and Works before commencing construction works on-site or within a council roadway.

Services

- 15) The developer must pay the cost of any alterations and/or reinstatement to existing services, Council infrastructure or private property incurred as a result of the development. Any work required is to be specified or undertaken by the authority concerned.

Stormwater

- 16) All stormwater from impervious surfaces and storage tank overflows must be retained onsite or drain to a legal discharge point to the satisfaction of Councils Manager Development & Environmental Services and in accordance with a Plumbing permit issued by the Permit Authority in accordance with the *Building Act 2016*. No stormwater run-off from the development is permitted to discharge to sewer or onto an adjoining allotment other than to a registered drainage easement in favour of the source allotment.

Construction Amenity

17) The development must only be carried out between the following hours unless otherwise approved by the Council’s Manager of Development and Environmental Services:

Monday to Friday	7:00 a.m. to 6:00 p.m.
Saturday	8:00 a.m. to 6:00 p.m.
Sunday and State-wide public holidays	10:00 a.m. to 6:00 p.m.

18) All works associated with the development of the land shall be carried out in such a manner so as not to unreasonably cause injury to, or prejudice or affect the amenity, function and safety of any adjoining or adjacent land, and of any person therein or in the vicinity thereof, by reason of:

- a) Emission of noise, artificial light, vibration, odour, fumes, smoke, vapour, steam, ash, dust, waste water, waste products, grit or otherwise.
- b) The transportation of materials, goods and commodities to and from the land.
- c) Obstruction of any public footway or highway.
- d) Appearance of any building, works or materials.
- e) Any accumulation of vegetation, building debris or other unwanted material must be disposed of by removal from the site in an approved manner. No burning of such materials on site will be permitted unless approved in writing by the Council’s Manager of Development and Environmental Services.

19) Public roadways or footpaths must not be used for the storage of any construction materials or wastes, for the loading/unloading of any vehicle or equipment; or for the carrying out of any work, process or tasks associated with the project during the construction period.

20) The developer must make good and/or clean any footpath, road surface or other element damaged or soiled by the development to the satisfaction of the Council’s Manger of Works and Technical Services.

The following advice applies to this permit:

- A. This Planning Permit does not imply that any other approval required under any other legislation has been granted.
- B. This Planning Permit is in addition to the requirements of the Building Act 2016. It is necessary to seek approval prior to any new building work, change or use or plumbing work being carried out in accordance with the Building Act 2016. A copy of the Directors Determination – categories of Building Work and Demolition Work is available via the CBOS website: [Director's Determination - Categories of Building and Demolition Work \(PDF, 504.4 KB\)](#)
- C. This planning approval shall lapse at the expiration of two (2) years from the date of the commencement of planning approval if the development for which the approval was given has not been substantially commenced. Where a planning approval for a development has lapsed, an application for renewal of a planning approval for that development shall be treated as a new application.
- D. A separate permit is required for any signs unless otherwise exempt under Council’s planning scheme.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

12.2 Subdivisions

Nil.

12.3 Municipal Seal (Planning Authority)

Nil.

12.4 Planning (Other)

Nil.

**[THIS CONCLUDES THE SESSION OF COUNCIL
ACTING AS A PLANNING AUTHORITY]**

DECISION

Moved by Clr K Dudgeon, seconded by Clr R McDougall

THAT Agenda Item 15.1.2 be brought forward.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

Council employee, Cameron Burrill, attended the meeting for this Agenda Item.

**15.1.2 Relocation of Cart from Carriage House at Kempton to ‘Mungala’,
Interlaken Road, Oatlands
Property owned by Brian & Lyn Fish**

DECISION

Moved by Clr R McDougall, seconded by Clr A E Bisdee OAM

THAT the information be received.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

13. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – INFRASTRUCTURE)

13.1 Roads

Strategic Plan Reference 1.1

Maintenance and improvement of the standard and safety of roads in the municipal area.

Nil.

13.2 Bridges

Strategic Plan Reference 1.2

Maintenance and improvement of the standard and safety of bridges in the municipality.

Nil.

13.3 Walkways, Cycle ways and Trails

Strategic Plan Reference 1.3

Maintenance and improvement of the standard and safety of walkways, cycle ways and pedestrian areas to provide consistent accessibility.

Nil.

13.4 Lighting

Strategic Plan Reference 1.4

Ensure adequate lighting based on demonstrated need / Contestability of energy supply.

Nil.

13.5 Buildings

Strategic Plan Reference 1.5

Maintenance and improvement of the standard and safety of public buildings in the municipality.

Nil.

13.6 Sewers / Water

Strategic Plan Reference(s) 1.6

Increase the capacity of access to reticulated sewerage services / Increase the capacity and ability to access water to satisfy development and Community to have access to reticulated water.

Nil.

13.7 Drainage

Strategic Plan Reference 1.7

Maintenance and improvement of the town storm-water drainage systems.

Nil.

13.8 Waste**Strategic Plan Reference 1.8***Maintenance and improvement of the provision of waste management services to the Community.***13.8.1 Southern Tasmanian Regional Waste Authority****DECISION***Moved by Clr A E Bisdee OAM, seconded by Clr K Dudgeon*

THAT the proposed rules of the Southern Tasmanian Regional Waste Authority, as notified in accordance with Section 31 of the Local Government Act 1993, be approved.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt		✓
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

DECISION*Moved by Clr A E Bisdee OAM, seconded by Clr K Dudgeon***THAT:**

- Council notes that no submissions were received during the public consultation process undertaken as a component of the establishment of the Southern Tasmanian Regional Waste Authority Authority (but recognising that the Deputy Mayor E Batt made a submission through the General Manager prior to the formal advertising process); and**
- The General Manager be authorised to undertake all necessary actions to enable the establishment of the new Joint Authority in accordance with the *Local Government Act 1993*, including providing certification to the Director of Local Government that the rules have been made in accordance with the Act.**

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

13.9 Information, Communication Technology

Strategic Plan Reference 1.9
Improve access to modern communications infrastructure.

Nil.

13.10 Officer Reports – Infrastructure & Works

13.10.1 Manager – Infrastructure & Works Report

QUESTIONS WITHOUT NOTICE TO MANAGER, INFRASTRUCTURE & WORKS

Clr K Dudgeon – Woodsdale Road – reported a number of locations where maintenance is required (including from entry to Woodsdale Recreation ground to Community Hall).
Manager – Infrastructure & Works acknowledged the failed sections and advised that the initial priority is to undertake the drainage works prior to pavement rehabilitation.

Clr K Dudgeon – Inglewood Road – corrugated sections – may have been addressed as the Grader has been in the area.

Clr K Dudgeon – Craighourne Road (entry onto Colebrook Main Road) – received a representation regarding the unsealed junction – would the Department of State Growth consider sealing the junction?
Manager – Infrastructure & Works advised that Council would need to fund the upgrade and it would be submitted for consideration as part of the Budget (including the Blackgate Road / Tunnack Road junction).

Clr K Dudgeon – Campania Waste Transfer Station – reports of unauthorised entry and vandalism – any measure that can be taken.
Manager – Infrastructure & Works confirmed that this was occurring and every endeavor was being made to address the issue(s).

Clr R McDougall - Oatlands Community Centre – Concrete Step(s) – require markers on the step(s).
To be addressed.

RECOMMENDATION

THAT the Infrastructure & Works Report be received and the information noted.

DECISION

Moved by Clr D Fish, seconded by Clr A E Bisdee OAM

THAT the Infrastructure & Works Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

DECISION

Moved by Clr K Dudgeon, seconded by Clr R McDougall

THAT the meeting be adjourned for morning tea at 11.10 a.m.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

DECISION

Moved by Clr D Fish, seconded by Clr K Dudgeon

THAT the meeting reconvene at 11.38 a.m.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

14. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – GROWTH)

14.1 Residential

Strategic Plan Reference 2.1
Increase the resident, rate-paying population in the municipality.

Nil.

14.2 Tourism

Strategic Plan Reference 2.2
Increase the number of tourists visiting and spending money in the municipality.

Nil.

14.3 Business

Strategic Plan Reference 2.3
Increase the number and diversity of businesses in the Southern Midlands / Increase employment within the municipality / Increase Council revenue to facilitate business and development activities (social enterprise).

Nil.

14.4 Industry

Strategic Plan Reference 2.4
Retain and enhance the development of the rural sector as a key economic driver in the Southern Midlands / Increase access to irrigation water within the municipality.

Nil.

15. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – LANDSCAPES)

15.1 Heritage

Strategic Plan Reference – Page 22

- | | |
|-------|--|
| 3.1.1 | Maintenance and restoration of significant public heritage assets. |
| 3.1.2 | Act as an advocate for heritage and provide support to heritage property owners. |
| 3.1.3 | Investigate document, understand and promote the heritage values of the Southern Midlands. |

15.1.1 Heritage Project Program Report

DECISION

Moved by Clr K Dudgeon, seconded by Clr D Fish

THAT the Heritage Projects Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

15.2 Natural

Strategic Plan Reference – page 23/24

- | | |
|-------|---|
| 3.2.1 | Identify and protect areas that are of high conservation value. |
| 3.2.2 | Encourage the adoption of best practice land care techniques. |

15.2.1 NRM Unit – General Report

DECISION

Moved by Clr D Fish, seconded by Clr R McDougall

THAT the NRM Unit Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

15.3 Cultural

Strategic Plan Reference 3.3

Ensure that the cultural diversity of the Southern Midlands is maximised.

Nil.

15.4 Regulatory (Development)

Strategic Plan Reference 3.4

A regulatory environment that is supportive of and enables appropriate development.

Nil.

15.5 Regulatory (Public Health)

Strategic Plan Reference 3.5

Monitor and maintain a safe and healthy public environment.

Nil.

15.6 Regulatory (Animals)

Strategic Plan Reference 3.6

Create an environment where animals are treated with respect and do not create a nuisance for the community

15.6.1 Animal Management Report**DECISION**

Moved by Clr K Dudgeon, seconded by Clr A E Bisdee OAM

THAT the Animal Management Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

15.6.2 Dog Management Policy

DECISION

Moved by Clr A E Bisdee OAM, seconded by Clr K Dudgeon

THAT:

1. The information be received;
2. Council acknowledge the proposed amendments to the Dog Management Policy 2016; and
3. Council endorse the draft Dog Management Policy 2022 for public release and invite public submissions which are to be considered prior to final adoption.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

15.7 Environmental Sustainability

Strategic Plan Reference 3.7

Implement strategies to address the issue of environmental sustainability in relation to its impact on Councils corporate functions and on the Community.

Nil.

16. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – COMMUNITY)**16.1 Community Health and Wellbeing****Strategic Plan Reference 4.1***Support and improve the independence, health and wellbeing of the Community.***16.1.1 Policy Development - Safeguarding Children & Young People Policy & Mandatory Reporting Policy****DECISION***Moved by Clr R McDougall, seconded by Clr K Dudgeon***THAT Council formally endorse the Safeguarding Children & Young People Policy, Mandatory Reporting Policy and Mandatory Report Notification Form.****CARRIED**

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

16.2 Recreation

Strategic Plan Reference 4.2

Provide a range of recreational activities and services that meet the reasonable needs of the community.

Nil.

16.3 Access

Strategic Plan Reference 4.3

Continue to explore transport options for the Southern Midlands community / Continue to meet the requirements of the Disability Discrimination Act.

Nil.

16.4 Volunteers

Strategic Plan Reference 4.4

Encourage community members to volunteer.

Nil.

16.5 Families

Strategic Plan Reference 4.5

Ensure that appropriate childcare services as well as other family related services are facilitated within the community / Increase the retention of young people in the municipality / Improve the ability of seniors to stay in their communities.

Nil.

16.6 Education

Strategic Plan Reference 4.6

Increase the educational and employment opportunities available within the Southern Midlands

Nil.

16.7 Capacity & Sustainability

Strategic Plan Reference 4.7

Build, maintain and strengthen the capacity of the community to help itself whilst embracing social inclusion to achieve sustainability.

16.7.1 Levendale Community Centre – Future of the Former Levendale School Site

DECISION

Moved by Clr R McDougall, seconded by Clr A Bantick

THAT further discussion be deferred until after the next scheduled Community Consultation on 23rd June 2022.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

16.8 Safety

Strategic Plan Reference 4.8

Increase the level of safety of the community and those visiting or passing through the municipality.

Nil.

16.9 Consultation & Communication

Strategic Plan Reference 4.8

Improve the effectiveness of consultation & communication with the community.

Nil.

17. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – ORGANISATION)**17.1 Improvement****Strategic Plan Reference 5.1**

Improve the level of responsiveness to Community & Developer needs / Improve communication within Council / Improve the accuracy, comprehensiveness and user friendliness of the Council asset management system / Increase the effectiveness, efficiency and use-ability of Council ICT systems / maintain the Business Process Improvement & Continuous Improvement framework

17.1.1 Desktop Review of Council's Strategic Plan**DECISION**

Moved by Clr A E Bisdee OAM, seconded by Clr K Dudgeon

THAT Council:

- 1. Received and note the report;**
- 2. Endorse the process of the workshops and the desktop review of the Strategic Plan to date; and**
- 3. Consider the adoption of the draft Strategic Plan 2022 - 2032, and any amendments agreed during the meeting with final consideration at the June 2022 Council meeting.**

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

17.2 Sustainability

Strategic Plan Reference 5.2

Retain corporate and operational knowledge within Council / Provide a safe and healthy working environment / Ensure that staff and elected members have the training and skills they need to undertake their roles / Increase the cost effectiveness of Council operations through resource sharing with other organisations / Continue to manage and improve the level of statutory compliance of Council operations / Ensure that suitably qualified and sufficient staff are available to meet the Communities need / Work co-operatively with State and Regional organisations / Minimise Councils exposure to risk / Ensure that exceptional customer service continues to be a hallmark of Southern Midlands Council

17.2.1 Local Government Association of Tasmania – Local Government Elections (October 2022)

DECISION

Moved by Clr R McDougall, seconded by Clr A E Bisdee OAM

THAT the information be received.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

17.2.2 Tabling of Documents

The following documents will be tabled at the meeting for information:

- Change the Story – A shared framework for the primary prevention of violence against women in Australia (summary);
- Men in Focus – Unpacking masculinities and engaging men in the prevention of violence against women;
- Changing the Landscape – A national resource to prevent violence against women and girls with disabilities;
- Changing the Picture – A national resource to support the prevention off violence against Aboriginal and Torres Strait Islander women and children;
- Change the Story – A shared framework for the primary prevention of violence against women in Australia.

17.2.3 Elected Member Statements

An opportunity is provided for elected members to brief fellow Councillors on issues not requiring a decision.

Clr K Dudgeon – Congratulated Helen Geard (Council employee) who has been awarded Life Membership of Rural Youth Tasmania.

Clr K Dudgeon – Fundraising Raffle – informed Council that the local Rural Youth Group has organised a Raffle to raise funds for a young girl that is experiencing health issues. Encouraged everyone to purchase tickets for this worthy cause.

Deputy Mayor E Batt – congratulated the Community and Corporate Development Unit for organising the Health & Well Being Expo held at the Kempton Memorial Hall on Tuesday 24th May 2022. It was extremely well organised and supported by the community.

17.3 Finances

Strategic Plan Reference 5.3

Community's finances will be managed responsibly to enhance the wellbeing of residents / Council will maintain community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrow's generation / Council's financial position will be robust enough to recover from unanticipated events, and absorb the volatility inherent in revenues and expenses.

17.3.1 Monthly Financial Statement (Period ending 30 April 2022)

AUTHOR: FINANCE OFFICER (MANDY BURBURY)

DATE: 10 MAY 2022

DECISION

Moved by Clr A E Bisdee OAM, seconded by Clr K Dudgeon

THAT the Financial Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

**17.3.2 Monthly Oatlands Aquatic Centre Capital Expenditure Report
(Period ending 30 April 2022)**

AUTHOR: FINANCE OFFICER (MANDY BURBURY)

DATE: 10 MAY 2022

DECISION

Moved by Clr D Fish, seconded by Clr A E Bisdee OAM

THAT the Financial Report be received and the information noted.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

18. MUNICIPAL SEAL

Nil.

19. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

Nil.

RECOMMENDATION

THAT in accordance with Regulation 15 of the *Local Government (Meeting Procedures) Regulations 2015*, the following items are to be dealt with in Closed Session.

DECISION

Moved by Clr R McDougall, seconded by Clr D Fish

THAT in accordance with Regulation 15 of the *Local Government (Meeting Procedures) Regulations 2015*, the following items are to be dealt with in Closed Session.

Matter	Local Government (Meeting Procedures) Regulations 2015 Reference
<i>Closed Council Minutes - Confirmation</i>	15(2)
<i>Applications for Leave of Absence</i>	15(2)(h)
<i>Update on Car Wreck Investigations/Compliance</i>	15(2)(g)
<i>Oatlands Doctor Surgery Accommodation</i>	15(2)(c)
<i>COVID-19 Vaccination Policy – Staffing Matter</i>	15(2)(a)

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

RECOMMENDATION

THAT in accordance with Regulation 15(2) of the *Local Government (Meeting Procedures) Regulations 2015*, Council move into Closed Session and the meeting be closed to members of the public.

DECISION

Moved by Clr D Fish, seconded by Clr R McDougall

THAT in accordance with Regulation 15(2) of the *Local Government (Meeting Procedures) Regulations 2015*, Council move into Closed Session and the meeting be closed to members of the public.

CARRIED

DECISION (MUST BE BY ABSOLUTE MAJORITY)		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

CLOSED COUNCIL MINUTES

20. BUSINESS IN “CLOSED SESSION”

20.1 Closed Council Minutes - Confirmation

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

Item considered in Closed Session in accordance with Regulation 15 (2) of the Local Government (Meeting Procedures) Regulations 2015.

20.2 Applications for Leave of Absence

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

Item considered in Closed Session in accordance with Regulation 15 (2)(h) of the Local Government (Meeting Procedures) Regulations 2015.

20.3 Update on Car Wreck Investigations/Compliance

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

Item considered in Closed Session in accordance with Regulation 15 (2)(g) of the Local Government (Meeting Procedures) Regulations 2015.

20.4 Oatlands Doctors Surgery – Accommodation (Funding Submission) (Locum General Practitioners and visiting Specialists)

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

Item considered in Closed Session in accordance with Regulation 15 (2)(c) of the Local Government (Meeting Procedures) Regulations 2015.

20.5 Covid-19 Vaccination Policy – Staffing Matter

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

Item considered in Closed Session in accordance with Regulation 15 (2)(a) of the Local Government (Meeting Procedures) Regulations 2015.

RECOMMENDATION

THAT Council move out of “Closed Session”.

DECISION

Moved by Clr K Dudgeon, seconded by Clr R McDougall

THAT Council move out of “Closed Session”.

CARRIED

DECISION		
Councillor	Vote FOR	Vote AGAINST
Deputy Mayor E Batt	✓	
Clr A Bantick	✓	
Clr A E Bisdee OAM	✓	
Clr K Dudgeon	✓	
Clr D F Fish	✓	
Clr R McDougall	✓	

OPEN COUNCIL MINUTES

21. CLOSURE

The meeting closed at 12.53 p.m.

Kempton Streetscape Group meeting

1.00pm, Tuesday 7 June 2022 at the Gymkhana Paddock, Kempton Recreation Ground and then at the Council Chambers, Kempton.

Present

Edwin Batt
Linda Cartledge
Catherine Johnson
Tim Kirkwood
Maria Weeding
Andrew Benson
Carolyn Bassett
Helen Geard

Apologies

Denise Booth



Site visit

Gymkhana Paddock

Members met at the Gymkhana Paddock and looked at the skate park being constructed. Andrew showed members where the dog parks are going to be located in relation to the overall site.

Recreation Ground / playground

Members then moved to the recreation ground and looked at the playground and area around the clubrooms. Members discussed where a new playground item could be placed.

Edwin offered to replace the timber on the existing see saw.



There was disappointment expressed about the overall lack of maintenance within the playground with equipment looking 'dirty' and the seating / picnic table in need of urgent attention.

There was also discussion about the area between the clubrooms and the kiosk and the best use of this space. Need to consider how people can easily unload items from vehicles when using the kiosk. It was also discussed that the playground could potentially be extended to accommodate new play equipment items.

Members then moved to the Council Chambers to continue the meeting.

Old Hunting Ground Road proposed works

Andrew gave a presentation about the Old Hunting Ground Road proposed kerb, channel and footpath works. There was a brief discussion and it was suggested that there be a formed access road to the dog pound added to the plan and this road would be off the existing the overhead filling station access road. The plans were noted.

Budget for 2022/23

There was a discussion about the Council budget for the next financial year. The final budget allocated will likely be determined at the June Council meeting.

Item 4a - footpath widening (\$60,000)

The section to be widened will now head south from where the previously widened footpath stopped for a distance of 250 metres. The works are funded by RLCI P3 and the money has to be spent by 30 June 2023.

Item 14e - Old Hunting Ground Road upgrade works (\$80,000)

Andrew gave a presentation about the works at this meeting.

Item 9c - clock tower (\$9,946)

There is further work required to get the clock 'stable' and showing the correct time. Wood repairs and painting is also required. Maintenance works delayed until spring when the weather is warmer. Works originally delayed because of difficulties getting safety covers put on the power lines, close to the tower.

Item 14b - Sophia Street to Erskine Street footpath works

There have been delays completing this work due to a shortage of concrete. A contractor is 'locked in' to undertake the works on 17 June 2022.

14d - Jones subdivision footpath works

All works now completed.

15d - Gymkhana Paddock

Funding for the skate park not shown on this budget. An additional \$17,000 is being considered for the 2022/23 budget to assist in completing the works being undertaken in relation to the dog parks and car park.

15e - Carriage Shed (\$15,000)

Council is in the process of considering funding the installation of a toilet within this building.

21c - Recreation ground clubrooms roof / entry

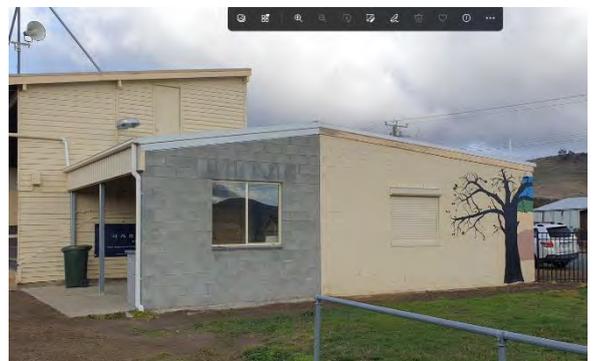
The only works that need completing are the ceiling and lighting.

21d - Recreation ground lighting

Light poles have been delivered to the site but work is still required.

Recreation ground surface works (\$60,000)

The Council is in the process of considering funding work to upgrade the playing surface.



Kempton Council depot fence (\$25,000)

The Council is in the process of considering funding a new fence around the Kempton Council depot.

Item 21b Recreation ground - play equipment

A budget of \$25,000 is available in the 2021/22 budget and this will be 'rolled over' for the 2022/23 budget.

There was discussion about the purchase of a 'track rider' for the playground. It was decided to wait until there was funding available to install a flying fox (similar to the one at the Oatlands playground).

Tower Clock

Kyle Skipworth (PST) has taken over from Ben Jones doing electrical work in the area. As a result, Kyle has now started working on the clock. He installed an uninterruptable power supply and energised the LED lighting that was installed. Kyle checked that the clock hands were not rubbing against the glass.

There were still issues with the clock keeping time. He made changes to the limit switch on the electric motor that 'boosts' the pendulum to keep it swinging. The clock was still losing time and it has now stopped.

Kyle believes that he will need to continue making adjustments to the limit switch and pendulum until the clock is stable and keeping time. Kyle has been fully briefed by Shane about the functioning of the clock. At this stage it is planned to continue working with Kyle in the hope that the issues can be resolved.

Gymkana paddock – proposed trees

There was a brief discussion that Pin Oaks may be a suitable tree for planting within the Gymkana paddock.

Recreation Ground – future developments / overall plan for the site long term

Andrew, working with Maria and Helen, will be asked to 'draw up' an updated proposal plan for the area between the playground, kiosk and clubrooms. This will be building on the plan initially compiled by Peter Gaggin of Philp Lighton Architects together with changes and ideas that have come subsequently forward from further discussions with the committee and general feed back from the community.

Next meeting

To be determined at a later date.

Meeting closed 2.45pm

There was a brief discussion post the meeting that Council may need to consider upgrading the Kempton stop over area. The area is in need of additional lighting, trees and furniture.

	Works required	Precinct	Works detail	Status	2019/2020	2020/2021	2021/2022	Spent to date 30th April 2022	Balance as at June 7 2022	2022/2023	Beyond 2023	Notes
4a	Footpath – concrete widening	Ellis	Southern end (Memorial Ave) to Dysart House 250M				60000	0	60000	60000		Aug 21: Budget as per Work Dept estimate. June 2022- these funds are under the RLCI P3 program and must be spent by June 30 2023. Additional note post meeting 7th June. These funds can only be spent on this location as per the funding agreement. If the section of path is to vary then a project variation needs to be forwarded to the Australian Government, and approved. .
4b		Ellis / Civic	Section between Dysart House to 41 Main St (Triffett House) 300M								25935	
4c		Ellis/Civic	Triffett House to 57 Main Street 150 M		21945							Cost estimate based on \$133/lineal metre (1500 wide) as per costs Dec 18 for first section of path from Sugarloaf Road. Plus 10%
8b	Footpath – concrete widen	Civic/Glebe	Sugarloaf Road to Old Hunting Ground Road 166M								34599	April 21:Works Dept: Footpath \$65/m2 (x1.5), Council site excavation, prep works \$101/lineal m_ All costs PLUS 5% from April 2021 rate
9c	Clock Tower	Civic/Glebe	Re do the lettering. Repair or replace clock faces (1 is cracked and other not easily readable at night)		8250	20000	20000	10054	9946	9946		Aug 21: Funds balance carry over from 20/21 budget. June 2022: Painting and some timber work repairs to be undertaken in Spring 2022. Still requires some minor clock adjustment works to keep accurate time.
14b	Footpath and curb and guttering	Commercial	Sophia Street to Erskine Street 145M + around corners (20M + 20M). concrete path -widen to 1.5M and construct curb and guttering (including renew and replace undersize underground storm water pipe sections with C&G)				52032	1041	50991			Aug 21: Budget as per Work Dept estimate. June 2022. Balance of \$50991 as at 07.06.22. Extensive works with contractor will occur 17.06.22. Funds must be spent by June 30 2022.
14c		Commercial	Erskine Street to 151 Main St 126M (Costings: concrete footpath only)								26262	April 21:Works Dept: Footpath \$65/m2 (x1.5), Council site excavation, prep works \$101/lineal m_ All costs PLUS 5% from April 2021 rate
		Commercial	151 Main St to Burnett St (all gravel) 110m (Costings: concrete footpath only)								22927	April 21:Works Dept: Footpath \$65/m2 (x1.5), Council site excavation, prep works \$101/lineal m_ All costs PLUS 5% from April 2021 rate
14d	NEW - April 2021		Path & curb and guttering at Jones subdivision, not including site cross overs.				242660	243000	-340			Aug 21: Budget as per Work Dept estimate. June 2022. Budget allocated \$242,660.00 (LRCI P3 funding).
14e	New - July 2021		Main Street corner Old Huntingground Rd through to corner on Huntingground Rd: Footpath, gutering and school crossing + some side road traffic works to improve safety (added in 2022)				27000	4076	22924	75924		Aug 21: Budget as per Work Dept estimate. June 22: Additional funds of \$53,000 currently being considered by Councillors in 22/23 SMC budget. This will be for additional works to improve road/safety.
15d	Gymkhana paddock (Dog Park)		Forecourt - road safety and parking improvement works. 2021/22 Dog Park - Off lead areas - fenced. Skate Park site to be included in the area. Skate park project seperately funded through a grant. (Funds not shown here) C40700049		3000		43125	3915	39210	56410		August 21: These funds are under a Federal Govt Grant round (LRCI Rnd 3 Local Roads & Comm Infrastructure Projects). June 2022: Skate Park project underway. Balance of site works will continue in 2022/23 FY. \$17,200 being considered for additional funds from SMC for 22/23 yr. Additional funds yet to be confirmed.
15e	Carriage Shed (in Gymk Pdk) New June 2022		Installation of a toilet in the building.								15000	June 2022: Council is considering funding in 22/23 for works.
17b	Sports ground (back of club rooms).		Install new street furniture		0							
18b	Sports ground former entrance	Commercial	Sandstone pillars and winged fence at former entrance.	Some re-pointing and capping works required, some stone missing.	1500							
18c	Sports ground former entrance	Commercial	Remove bitumen and gravel surface to match the footpath.	Gravel surface and levels to match footpath, gutter at edge of footpath.	2500							
21b	Sports ground children's play ground works		Add more play equipment		5000	4000	25000	0	25000	25000		April 2021: \$25,000 Funds requested for 21/22FY: for new slide to replace slide in playground. Realign a section of the playground fence. Purchase table and seats, Landscape architect to to a plan to re do the playground/ kiosk area of the Recreation Ground - ready for community consultation. June 2022: Finalise plans for the area. Play equipment item /options still to be determined.
21c	Sports ground - roof structure		Roof structure and entry to clubrooms		3000		15000	0	15000	15000		Aug 21: Funds balance carry over from 20/21 budget. June 2022: Works underway. Expenditure not shown here yet.
21d	Sports ground		Lighting				16000	0	16000	16000		Aug 21: Funds balance carry over from 20/21 budget. June 2022: Works not undertaken. Yet to occur.
21e	Sports ground New June 2022		Installation of underground irrigation.							60000		June 2022: For consideration as part of Council budget for 22/23.
27a	Kempton Memorial Hall project		Memorial Hall / RSL - landscape plan (G1040006)		75000	110000	162000	211831	-49831			June 2022: Works complete. Works included additional stone work repairs at rear of building plus some other internal works beyond the original project.
28a	Council Works Depot New June 2022		New fence around depot								25000	
					\$ 120,195.00	\$ 134,000.00	\$ 662,817.00	\$ 473,917.00		\$ 358,280.00	\$ 109,721.85	



**SOUTHERN TASMANIAN COUNCILS' AUTHORITY
DRAFT MINUTES**

**Minutes of a meeting of the Southern Tasmanian Councils Authority held on
23 May 2022 commencing at 11.00am**

- Present:**
- Brighton Council – Mayor Leigh Gray and Mr James Dryburgh**
 - Deputy Mayor Barbara Curran**
 - Derwent Valley Council – Mayor Michelle Dracoulis and Mr Dean Griggs**
 - Huon Valley Council – Acting Mayor Sally Doyle and Jason Browne**
 - Sorell Council - Robert Higgins**
 - Southern Midlands Council - Mayor Alex Green and Mr Tim Kirkwood**
 - Tasman Council – Mayor Kelly Spaulding and Mrs Kim Hossack**
 - Glamorgan/Spring Bay Council - Mayor Robert Young**
- Apologies:**
- Glamorgan/Spring Bay Council - Mr Greg Ingham**
 - Central Highlands Council – Mayor Loueen Triffitt and Ms Lyn Eyles**
 - Derwent Valley Council – Acting Mayor Jessica Cosgrove and Mr Dean Griggs**
 - Sorell Council - Mayor Kerry Vincent**
 - Hobart City Council – Deputy Lord Mayor Helen Burnet and Ms Kelly Grigsby**

- 1. Welcome and apologies**

The Chair opened the meeting at 11.04am.
Apologies for the meeting were noted and are listed above.



2. Presentation on University Hobart CBD campus

Vice Chancellor, Professor Rufus Black gave a presentation to the Board on the proposed University in Hobart CBD.

He discussed Key outcomes from the CBD move like; Improved access to higher education for more young Tasmanians, stimulation of small business in Hobarts CBD, investment into the Hobart economy, creating a world-leading model of sustainability and help green the city, the green spaces and sporting facilities at Sandy Bay campus will be retained, protected, and enhanced, and the repurposed Sandy Bay campus will be a sustainable village.

A copy of the presentation was provided to be emailed to board members.

Further information can be found at:

<https://www.utas.edu.au/about/campuses/southern-transformation>

3. Southern Tasmanian Regional Land Use Strategy (STRLUS)

Brian Risby and Sean McPhail attended the meeting from State Planning office, Sean presented an update to the Board on the Southern Tasmanian Regional Land Use Strategy (STRLUS) and provided a copy of the presentation to emailed to board members.

Draft Greater Hobart Plan

Joe Fennessy, Kat Panjari (TEAMS) from City of Hobart- Greater Hobart Strategic Partnership attended the meeting with Danielle Barber, Andrew Smythe and Rod Malcolmson from State Growth Office. Rod presented on the 30-year Greater Hobart Plan. *'The Greater Hobart Plan seeks to support and plan for future growth while still protecting our environment, our social fabric, and economic opportunities for years to come.'*

The public consultation for the Draft Greater Hobart Plan closes 20 June 2022.

A copy of the presentation was provided to be emailed to board members.

More Information can be found at: <https://www.greaterhobart.tas.gov.au/home>



4. Confirmation of the minutes of the meeting held on 21 February 2022

The minutes of the meeting of the Southern Tasmanian Councils Authority (STCA) Board held on 22 November 2022 were confirmed as a true record of that meeting.

Moved: Mayor Spaulding

Seconded: Mayor Curran

CARRIED

5. Matters Arising

- 5.1 Correspondence from The Hon. Angus Taylor MP on FBT for Electric Vehicles
- 5.2 Correspondence sent to The Hon. Sue Smith AM as submission for the Future of Local Government Review
- 5.3 Correspondence received from Tas Audit Office
- 5.4 Federal Election Commitments and Council's priority Lists
The information from council is to be collated and circulated to the STCA member Councils.

STCA Board note all matters arising.

Moved: Acting Mayor Doyle

Seconded: Mayor Spaulding

CARRIED

6. 2022/23 STCA Proposed draft Budget

The STCA Board approved the proposed 2022-23 STCA Budget.

Moved: Mayor Spaulding

Seconded: Mayor Dracoulis

CARRIED

7. Regional Climate Change Initiative Update

The Board reviewed the Regional Climate Change Initiative (RCCI) quarterly report.

STCA Board endorsed the Regional Strategy – adapting to a changing coastline in Tasmania, subject to minor amendments, with delegation to the STCA Chair and RCCI to approve minor amendments.

Moved: Mayor Spaulding

Seconded: Mayor Dracoulis

CARRIED

The STCA Board noted the establishment, under the Regional Climate Change Initiative, of the Working Groups on: Urban Trees: Cities, Towns and Settlements; and Bio Char – Council Trial.



Nominations be provided from Councils for officers to participate in the Working Groups on: Urban Trees: Cities, Towns and Settlements; and Bio Char Council Trial.

Moved: Mayor Young
Seconded: Deputy Mayor Curran
CARRIED

8. Representation Updates

8.1 PESRAC – Southern Committee

No update could be provided as Mayor Vincent was an apology.

8.2 Destination Tasmania

Dean Griggs and Mayor Spaulding provided the Board a brief update on Destinations Southern Tasmania, it was suggested to invite the CEO of DST to a future meeting to give a presentation.

8.3 TasWater

The Chair gave a brief update on TasWater, he also advised the new CEO George Theo had commenced and has many years' experiences in the water industry in South East Queensland.

9. Project Updates

9.1 South East Regional Development Authority (SERDA)

Robert Higgins gave the Board a brief update on the South East Regional Development Authority.

9.2 South Central Sub-region

Not much to update, however it was noted there is a meeting soon.

10. Financial Statements

The Board reviewed and noted the March 2022 Financial Statement Report.

Moved: Mayor Spaulding
Seconded: Acting Mayor Doyle
CARRIED

11. Governance and Audit Committee meeting minutes

The Governance and Audit Committee meeting minutes from 9 May 2022 were noted.

Moved: Mayor Dracoulis
Seconded: Mayor Spaulding
CARRIED

12. Sorell Council Update

Robert Higgins gave a brief update to the board on the Sorell municipality.



13. Other Business

Mayor Spaulding asked for the LGAT GMC be added to the agenda for an update from Mayor Green as STCA representative, Mayor Green advised a lot of information from the meetings was confidential, but he would provide an update when he could.

The Chair put to the Board that Mayor Michelle Dracoulis would like to join the STCA Audit and Governance Committee.

Moved: Mayor Young
Seconded: Acting Mayor Sally Doyle
CARRIED

14. Next Meeting

It was agreed that Derwent Valley Council would host the next meeting which is to take place on Monday 22 August 2022 at 11.00am.

15. Meeting closed at 2.05 pm.

DRAFT



SOUTHERN
MIDLANDS
COUNCIL



draft Strategic Plan 2022 – 2032

Adopted by Council [date]

Contents

Introduction	4
Southern Midlands Council	5
Our Vision	5
Our Mission	5
Our Guiding Principles.....	6
Southern Midlands Local Government Area.....	7
Council Financial Indicators.....	11
Members of the Council - November 2018 to October 2022.....	12
Organisation Structure by Function	13
South Central Sub-region (SCS) Councils	14
Legislative Requirements for the Strategic Plan.....	15
Strategic Plan Structure.....	16
Strategic Plan Structure – graphic form.....	17
1. INFRASTRUCTURE.....	18
1.1 ROADS.....	18
1.2 BRIDGES	19
1.3 WALKWAYS, CYCLE WAYS & TRAILS	19
1.4 LIGHTING	20
1.5 BUILDINGS	20
1.6 SEWER / WATER / ENERGY	21
1.7 DRAINAGE.....	21
1.8 WASTE.....	22
1.9 INFORMATION, COMMUNICATION TECHNOLOGY	22
2. GROWTH.....	23
2.1 RESIDENTIAL	23

2.2	TOURISM.....	24
2.3	BUSINESS	25
2.4	INDUSTRY.....	26
3.	LANDSCAPES	27
3.1	HERITAGE.....	27
3.2	NATURAL.....	28
3.3	CULTURAL	29
3.4	REGULATORY - DEVELOPMENT	29
3.5	REGULATORY – PUBLIC HEALTH	30
3.6	REGULATORY - ANIMALS	31
3.7	ENVIRONMENTAL SUSTAINABILITY	31
4.	COMMUNITY	33
4.1	COMMUNITY HEALTH & WELLBEING	33
4.2	RECREATION	34
4.3	ACCESS.....	35
4.4	VOLUNTEERS.....	35
4.5	FAMILIES	36
4.6	EDUCATION.....	37
4.7	CAPACITY, SUSTAINABILITY & RESILIENCE.....	38
4.8	SAFETY	39
4.9	CONSULTATION & COMMUNICATION	39
5.	ORGANISATION	41
5.1	IMPROVEMENT.....	41
5.2	SUSTAINABILITY	42
5.3	FINANCES.....	43
	ABS Census 2016 - Data by Area across the Southern Midlands	44
	Plans & Strategies that Support the Strategic Plan	57

Introduction

This Strategic Plan for the Southern Midlands has been prepared as a 'blue print' for the future of the Southern Midlands local government area. This document also provides guidance for the organisation, to ensure that it has the capacity to deliver the range of services that the Southern Midlands community has identified.

The Strategic Plan has been based on information and advice provided through Community consultation with members of the Southern Midlands Community at a number of levels, as well as discussions with the elected members of Council and advice provided by Council officers.

It should be noted that, whilst Council has a major role to play in the achievement of the Community's vision for the Southern Midlands, it is not the only participant responsible for seeing the vision realised. Council, where ever possible, works in partnership with others, such as the Tasmanian and Australian Governments, other Councils and Community groups as well as business to help achieve the Community's vision.

This is a document that builds on previous Strategic Plans and covers the ten year period to the year 2032. It was desk top reviewed this year and is subject to broad consultation review every four years, this ensures up-to-date guidance to Council in the determination of its future priorities and directions.

Council welcomes comment on the Strategic Plan at any time. Input into the future direction of the Southern Midlands can be made by contacting one of the elected members or the Council's General Manager directly, or comments in writing can be addressed to:
Southern Midlands Council, 71 High Street, Oatlands Tas 7120 or provided via Council's website www.southernmidlands.tas.gov.au



Clr Alex Green

MAYOR

Southern Midlands Council

Our Vision

(A Vision Statement is an aspirational description of what an organisation would like to achieve or accomplish in the mid-term or long-term future. It is intended to serve as a clear guide for choosing current and future courses of action.)

The following vision for the Southern Midlands municipal area was developed by Councillors on the basis of the information and advice provided at community meetings and through other Community engagement opportunities.

Council's Vision includes

- A community spirit based on friendliness, cooperation and self-help;
- An environment which encourages diversity, inclusion, local creativity, manufacturing, enterprise and self-help;
- A diversified local economy creating employment opportunities through sustainable agriculture, commercial, industrial activity, heritage tourism and viable historic villages/service centres;
- Development based on the sustainable use of local resources and the physical environment; and
- A range and standard of services within the Southern Midlands that are affordable and efficient

Our Mission

(A Mission Statement is a short sentence or dot points used to explain, in simple and concise terms, an organisations' purpose(s) for being. These statements serve a dual role by helping employees/team members to remain focused on the tasks at hand, as well as encouraging them to find innovative ways of moving towards an increasingly productive achievement of organisational goals.)

The Mission was developed by Councillors and senior staff.

Council's Mission is, that in partnership with the community it will:

- Work for the benefit of the community;
- Be progressive and provide leadership;
- Operate as a team of Councillors and employees focused on performance;
- Be financially responsible.

Our Guiding Principles

(Guiding Principles are any principles or precepts that guide an organisation throughout its life in all circumstances, irrespective of changes in its goals, strategies, type of work, or the top management. They represent the beliefs and values which guide the culture of the organisation and underpin its work towards achieving the Vision and Mission)

Council and staff team members will:

- Consult and listen to our customers and team members by maintaining open communication;
- Treat people with respect and courtesy;
- Provide advice to the best of our professional ability;
- Be sensitive to the needs of residents and visitors;
- Respond promptly to customers concerns and requests;
- Be fair, equitable and consistent in decisions and conduct;
- Fully utilise the expertise and resources available to Council within the organisation and the Community;
- Develop the full potential of Councillors and all Employees; and
- Operate in accordance with the Codes of Conduct adopted by Council.

Southern Midlands Local Government Area

The Southern Midlands Council was created on the 2nd April 1993 through the merging of the Municipalities of Oatlands, Green Ponds and the Northern wards of the Municipalities of Brighton and Richmond. The municipal area has a predominantly rural based economy.

Towns and localities include Mangalore, Bagdad, Broadmarsh, Elderslie, Dysart, Kempton, Melton Mowbray, Oatlands, Tunbridge, Tunnack, Parattah, Woodsdale, Levendale, Runnymede, Colebrook, Campania and Rekuna.

The area of the Southern Midlands is 2,561 sq km's, a high proportion of which is privately owned land (2406 sq.kms), divided into 3,700 rateable properties.

The municipal area is centrally located with both the Midland Highway and the north-south rail route bisecting the municipality.

It is covered by the Federal Government seat of Lyons, the State Government's House of Assembly seat of Lyons, along with the Legislative Council seat of Prosser.

The Council is responsible for:

Roads and Bridges

The third longest municipal road length in Tasmania with 814km, made up of the following;

- 34km of urban sealed roads
- 175km rural sealed roads
- 605km of rural unsealed roads
- 167 bridges

Waste Management

There are 3 waste transfer stations; Oatlands, Campania and Dysart

Municipal Offices

Oatlands – 71 High Street

The following Council Business Units operate from this office.

- Corporate Administration;
- Infrastructure & Works;
- Natural Resource Management; and
- Heritage Projects.

Kempton – 85 Main Street:

- Development & Environmental Services,
- Community & Corporate Development

Works Depots

Council has two works depots; one at Oatlands and one at Kempton.

Oatlands Aquatic Centre

The following infrastructure elements are administered by TasWater

Water

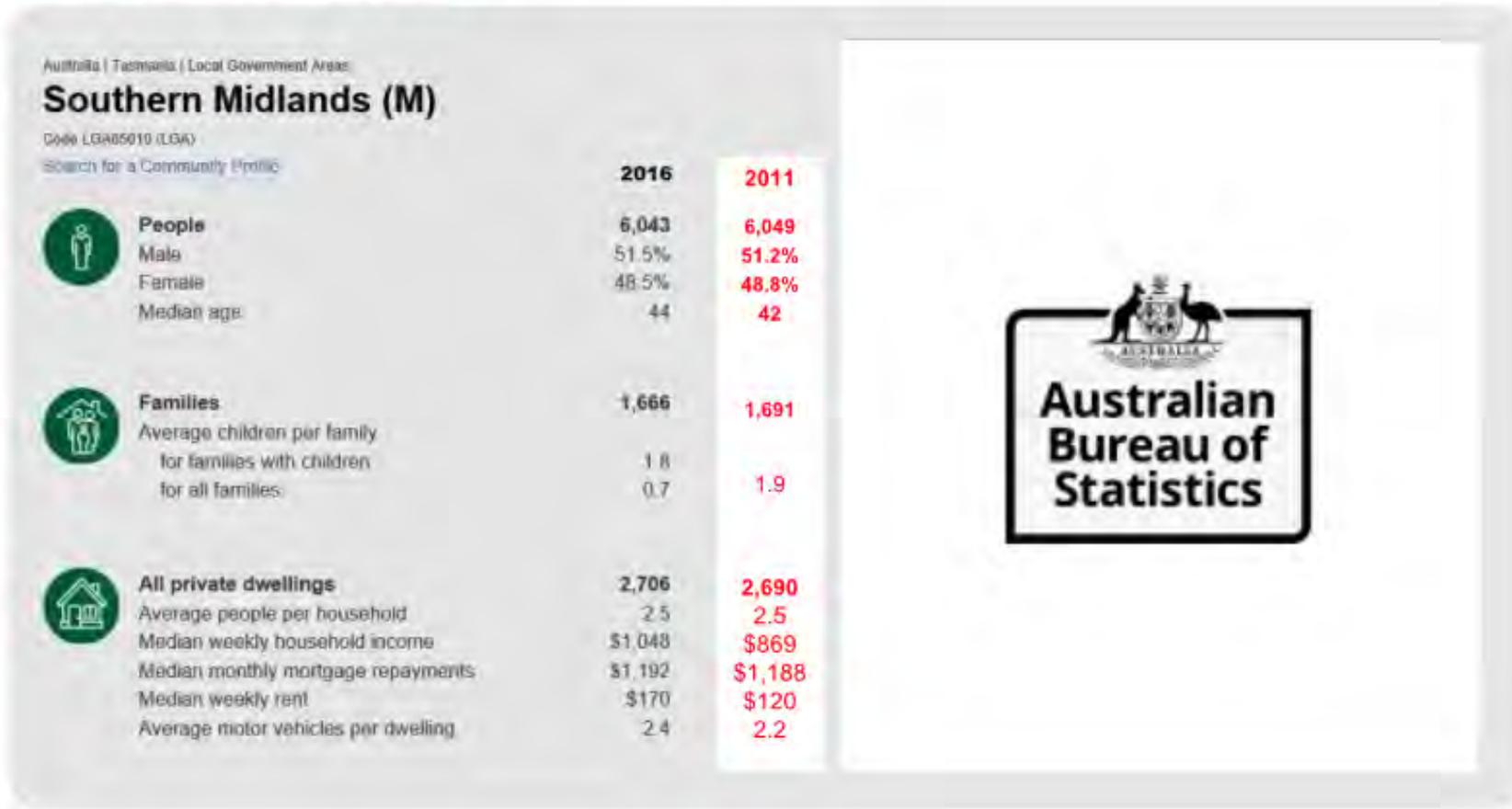
6 water schemes;
Oatlands, Tunbridge, Kempton, Bagdad/Mangalore, Campania, Colebrook

Sewerage

5 sewerage schemes;
Oatlands, Kempton, Bagdad, Campania, Colebrook

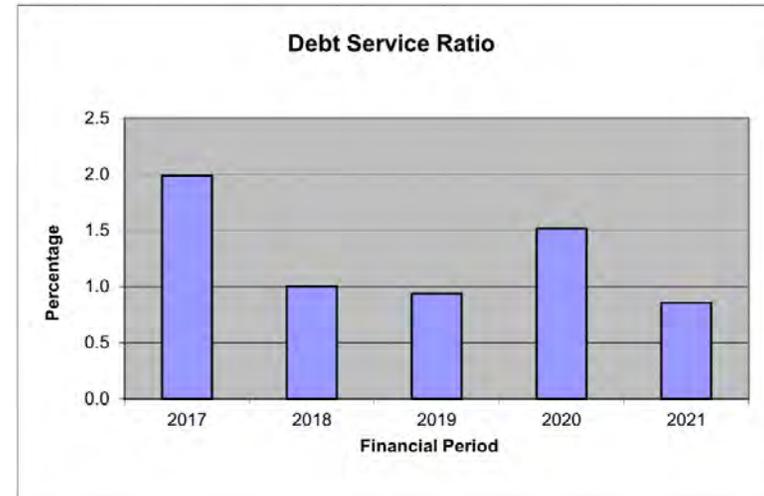
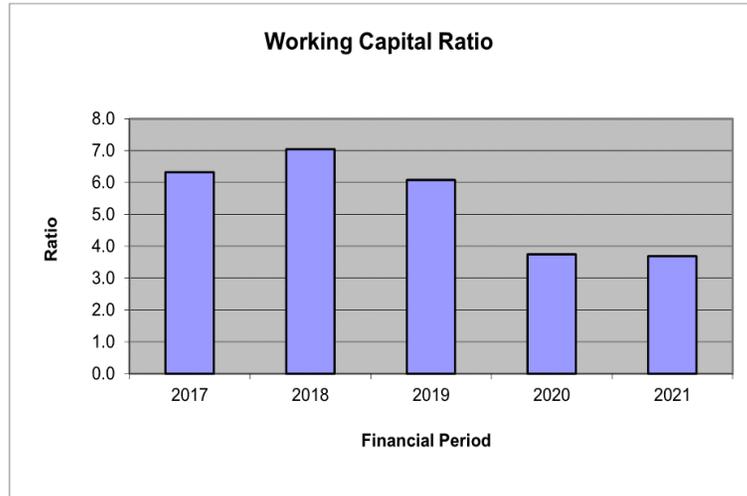
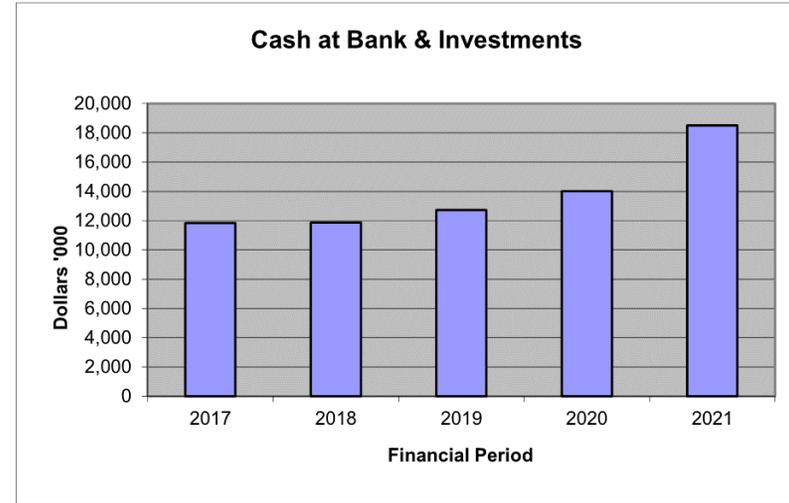
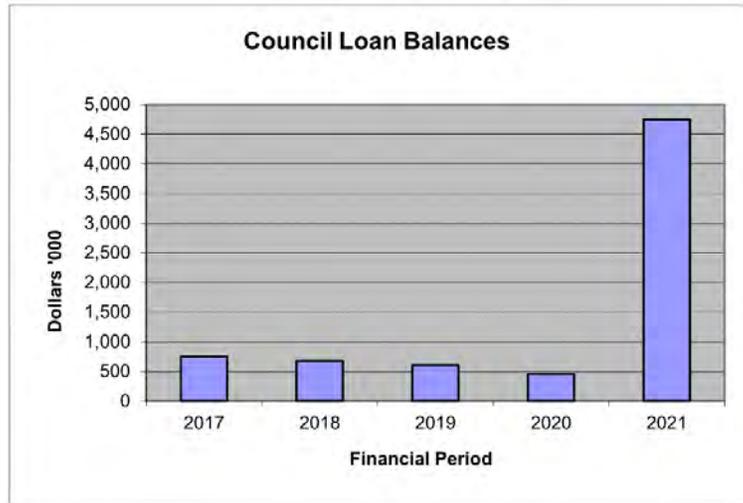


2016 Census QuickStats



NOTE: This page will be replaced when the new census data is released

Council Financial Indicators



Working Capital Ratio: Is a measure of the liquidity or “cash” position of a Council. It is a measure of a Council’s ability to meet its financial obligations as they fall due. If current liabilities exceed current assets (a ratio of <1) then a Council would need to improve its liquidity.

Debt Service Ratio: Is a measure of the capacity for a Council to service and repay debt – usually incurred to fund infrastructure and other major capital works. The lower the percentage, the greater the capacity of the Council to service and repay debt.

Members of the Council - November 2018 to October 2022

Southern Midlands Council has seven elected members.



Mayor
Alex Green



Deputy Mayor
Edwin Batt



Councillor
Anthony (Tony) Bantick



Councillor
Anthony (Tony)
Bisdee OAM



Councillor
Karen Dudgeon



Councillor
Donald Fish



Councillor
Rowena McDougall

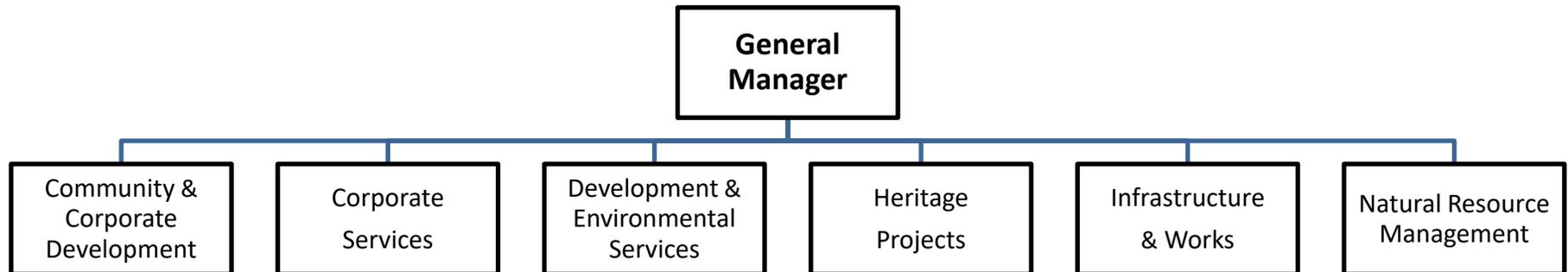
Southern Midlands Council has a number of Business Units that are referred to in the Strategic Plan, which are staffed by the General Manager and his team. Activities within the Plan have been allocated to a business unit with the business unit abbreviation shown adjacent to the activities.

- General Manager's Business Unit (GM)
- Development and Environmental Services (DES)
- Infrastructure & Works (IW)
- Natural Resource Management (NRM)
- Community & Corporate Development (CCD)
- Heritage Projects (HP)
- Corporate Services (CS)

Organisation Structure by Function

Southern Midlands Community

Southern Midlands Council



South Central Sub-region (SCS) Councils

Southern Midlands, Derwent Valley, Central Highlands and Brighton

Working together for the benefit of our broader Communities



21.7% of Tasmania's land mass and 6.6% of Tasmania's population

Major Joint Projects and Initiatives

- SCS Augmented Reality Tourism Project (2016)
- SCS Regional Workforce Planning Project – KPMG (2017)
- SCS Local Government Workforce Planning (2018)
- SCS Workforce Planning Grant – TCF \$395,000 (2020)
- SCS Economic Infrastructure Development Study – KPMG (2022)
- Establishment of SCS Jobs Hub – Jobs Tas - \$1,625,000 (2022)



Official Opening of the SCS Jobs Hub at Pontville

Legislative Requirements for the Strategic Plan

The Strategic Plan

The *Local Government Act 1993* requires all Councils to have a Strategic Plan for the Municipal area. The Strategic Plan is to be in respect of at least a ten (10) year period and updated as required.

Public Consultation

The Local Government Act states that in preparing a proposed Strategic Plan, or updating an existing Strategic Plan, a Council is to consult with the community in its municipal area and any authorities and bodies it considers appropriate.

The General Manager of the Council is to make a copy of the proposed Strategic Plan, or an updated Strategic Plan, available for public inspection at the public office of the Council during ordinary office hours.

Changes to the Strategic Plan

The Southern Midlands Council will formally review the Southern Midlands Strategic Plan every four years. Once the formal review has been undertaken the Council is required to invite submissions from the public in respect of the plan. It is also required to consider those submissions before adopting or updating the strategic plan.

As soon as a Council adopts a strategic plan, or updates it, the General Manager is required, under the *Local Government Act 1993* to make a copy of the strategic plan available for public inspection at the public office of the Council during ordinary office hours. The Southern Midlands Strategic Plan will also be available on the Council's website at www.southernmidlands.tas.gov.au

Annual Planning

Councils are also required to prepare an Annual Plan for each financial year, which is required to be consistent with the Strategic Plan; and include:

- a statement of the manner in which the Council is to meet the goals and objectives of the Strategic Plan;
- a summary of the estimates of Council's revenues and expenditures for the financial year as adopted by Council;
- a summary of the major strategies to be used in relation to the Council's public health goals and objectives.

Annual Reporting

A Council must prepare an Annual Report containing, among other things:

- a summary of the Annual Plan for the preceding financial year;
- a statement of its goals and objectives in relation to public health for the preceding financial year;
- a statement of the Council's activities and its performance in respect of goals and objectives set for the preceding financial year;
- the financial statements for the preceding financial year.

Strategic Plan Structure

Strategic Themes

It should be noted that the strategic themes are not listed in priority order rather they are a set of interrelated themes.

Five strategic themes have been developed from the inputs provided by the Community and Council. The strategic themes provide the structure of the Southern Midlands Strategic Plan. They are:

1. Infrastructure

The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council

2. Growth

The need to increase the population in the municipality and to grow the level of agricultural, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of the appropriate services

3. Landscapes

The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands

4. Community

The need to increase the opportunities for improved health and well-being, as well as to retain and build on the strong sense of Community that exists within the Southern Midlands

5. Organisation

The need to monitor and continuously improve the efficiency and effectiveness of the way the Council provides services to the Community

I. INFRASTRUCTURE

The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.

1.1 ROADS		INFRASTRUCTURE
<i>What we are aiming to achieve:</i>		
1.1.1	Maintenance and improvement of the standard and safety of roads in the municipal area	
Key actions to achieve our aims:		Responsible Business Unit(s)
1.1.1.1	Continue to seek opportunities to increase funding for road maintenance and construction from Australian and State Government, whilst incorporating appropriate design outcomes for public infrastructure in heritage areas where practicable	GM/IW
1.1.1.2	Assess new, cost effective sources and methods of road construction / materials suitable for road maintenance	IW/GM
1.1.1.3	Continue to work with the Department of State Growth (DSG) to improve the safety and standard of the Midland Highway and other state roads along with road junctions	GM
1.1.1.4	Continue to focus on road drainage and road improvements as key elements of road maintenance	IW
1.1.1.5	Ensure that appropriate sight distances are maintained, for key transport routes, through effective roadside vegetation management / road realignment	IW
1.1.1.6	Continue a program of regular safety audits of roads in conjunction with Department of State Growth	IW
1.1.1.7	In partnership with the State Government address the issue of reserved roads and their impact on fire and weed management	IW
1.1.1.8	Continue the program of dust suppression on gravel roads in accordance with Council's policy	IW
1.1.1.9	Provide road infrastructure appropriate to industry demand	IW
1.1.1.10	Use design and material finishes appropriate to the local context	IW
1.1.1.11	Incorporate the use of recyclable materials (e.g tyres/glass) into road pavements and pathways	IW
1.1.1.12	Update Long-Term Strategic Asset Management Plan to reflect condition assessment	IW
1.1.1.13	Establishment of appropriate trees and related streetscapes elements in our villages	IW

1.1.1.14	Government investment in the Bagdad-Mangalore Bypass as a major component in the State road network	GM
1.1.1.15	Explore the viability of creating a road link from Southern Midlands to the Tasman Highway on the East Coast north of Triabunna	GM
1.1.1.16	Pursue the further development of the road link from the Southern Midlands to the East Coast by upgrading the existing Buckland Road link	IW
1.1.1.17	Implement the outputs from the Oatlands Structure Plan	IW

1.2	BRIDGES	INFRASTRUCTURE
	<i>What we are aiming to achieve:</i>	
1.2.1	Maintenance and improvement of the standard and safety of bridges in the municipal area	
	Key actions to achieve our aims:	Responsible Business Unit(s)
1.2.1.1	Continue the current program of bridge maintenance and replacement including the monitoring and consideration of new construction methods for the replacement of timber bridges and related structures, with the exception of bridges having heritage significance, which shall be maintained in an appropriate manner consistent with their original character	IW

1.3	WALKWAYS, CYCLE WAYS & TRAILS	INFRASTRUCTURE
	<i>What we are aiming to achieve:</i>	
1.3.1	Maintenance and improvement of the standard and safety of walkways, cycle ways and pedestrian areas to provide consistent accessibility	
	Key actions to achieve our aims:	Responsible Business Unit(s)
1.3.1.1	Determine through consultation, the priorities for extensions to existing walkways and pedestrian areas	CCD
1.3.1.2	In consultation with the community identify and develop new cycle ways, walkways and pedestrian areas based on identified need	CCD
1.3.1.3	Investigate options for the accessibility of horse trails within the municipal area	CCD

1.3.1.4	Inter-connect walkways/cycleways with neighbouring Council areas (e.g linkage with Campania to Richmond or Pontville to Bagdad)	CCD
---------	---	-----

1.4	LIGHTING	INFRASTRUCTURE
	<i>What we are aiming to achieve:</i>	
1.4.1a	Ensure adequate lighting based on demonstrated need	
1.4.1b	Contestability of energy supply	
	Key actions to achieve our aims:	Responsible Business Unit(s)
1.4.1.1	Develop a program for upgrading lighting in areas of community safety need, in accordance with the Australian Lighting Standard	IW
1.4.1.2	Continue the undergrounding of power in Oatlands	IW
1.4.1.3	Adopt new technology as it arises to reduce lifecycle costings; for example energetically pursue the implementation of LED (Light Emitting Diode) for replacement of street lighting	IW

1.5	BUILDINGS	INFRASTRUCTURE
	<i>What we are aiming to achieve:</i>	
1.5.1	Maintenance and improvement of the standard and safety of public buildings in the municipality	
	Key actions to achieve our aims:	Responsible Business Unit(s)
1.5.1.1	Enhance the program for building management and maintenance across the municipality	CCD
1.5.1.2	Develop and maintain public amenities to meet community and visitor needs, including continuing to upgrade public amenities with a focus on toilet facilities to meet community and visitor needs with regard to possible future use as well as current use'	CCD / NRM
1.5.1.3	Ensure sustainable use of Council buildings is maximised for Community benefit	CCD
1.5.1.4	Update Long-Term Strategic Asset Management Plan to reflect condition assessment of buildings	IW
1.5.1.5	Improve the quality, safety and fit-for-purpose of community halls and facilities.	CCD
1.5.1.6	Address community needs with well-targeted, focused and strategic approaches to facility supply	CCD

1.6 SEWER / WATER / ENERGY		INFRASTRUCTURE
<i>What we are aiming to achieve:</i>		
1.6.1	Increase the capacity of access to reticulated sewerage services	
1.6.2	Increase the capacity and ability to access water to satisfy development and Community to have access to reticulated water	
1.6.3	Increase the capacity of access to reticulated energy services	
Key actions to achieve our aims:		Responsible Business Unit(s)
1.6.1.1	Monitor the future demand for sewerage services in areas zoned for future residential, commercial and industrial development in partnership with the Water Authority	DES
1.6.1.2	Advocate for Developers and the community to the Water Authority in respect of service level equity	GM
1.6.2.1	Investigate the future demand for water services in areas zoned for future residential, commercial and industrial development in partnership with the Water Authority	DES
1.6.2.2	Advocate for Developers and the Community to the Water Authority in respect of service level equity	GM
1.6.3.1	Investigate the future demand for energy services in areas zoned for future residential, commercial and industrial development in partnership with the energy authorities	GM
1.6.3.2	Advocate for Developers and the Community to the energy authorities in respect of service level equity	GM

1.7 DRAINAGE		INFRASTRUCTURE
<i>What we are aiming to achieve:</i>		
1.7.1	Maintenance and improvement of the town storm-water drainage systems	
Key actions to achieve our aims:		Responsible Business Unit(s)
1.7.1.1	Continue to program capital works that improve the effectiveness of the storm-water drainage systems in the towns of the municipality	IW
1.7.1.2	Research best practice methods for the disposal of Stormwater, that is applicable to country towns and rural living	DES
1.7.1.3	Adopt 'Water Sensitive Urban Design Principles' where appropriate	DES

1.7.1.4	Research and monitor forecasts in relation to critical weather events (e.g design/specifications)	IW
1.7.1.5	Undertake hydraulic assessment of the municipal area (i.e. the provision of flood mapping and assess the interaction of stormwater with existing and potential future land uses). Includes investigating the availability of external funding support. The initial focus being the main population and transit areas around Bagdad and Mangalore.	IW

1.8 WASTE		INFRASTRUCTURE
<i>What we are aiming to achieve:</i>		
1.8.1	Maintenance and improvement of the provision of waste management services to the Community	
Key actions to achieve our aims:		Responsible Business Unit(s)
1.8.1.1	Support and participate in the activities of the newly established 'Southern Tasmanian Regional Waste Authority	GM
1.8.1.2	Continue to review the ongoing operational arrangements for waste management including co-operation with other local government authorities	DES
1.8.1.3	Undertake a review of the whole waste management service delivery system regularly	DES
1.8.1.4	Explore the opportunities to promote/facilitate a reduction of waste to landfill	DES
1.8.1.5	Investigate the introduction of a 'user pays' system at the Waste Transfer Stations (in lieu of the charging the standard Waste Management Levy)	GM

1.9 INFORMATION, COMMUNICATION TECHNOLOGY		INFRASTRUCTURE
<i>What we are aiming to achieve:</i>		
1.9.1	Improve access to modern communications infrastructure	
Key actions to achieve our aims:		Responsible Business Unit(s)
1.9.1.1	Seek opportunities to facilitate the provision of cost effective broadband and mobile telecommunications access across the municipality	GM
1.9.1.2	Support the establishment of telecommunication infrastructure at Mt Hobbs	GM

2. GROWTH

The need to increase the population in the municipality to a long term sustainable level and to grow the level of agricultural, timber, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of appropriate services.

2.1 RESIDENTIAL		GROWTH
<i>What we are aiming to achieve:</i>		
2.1.1 Increase the resident, rate-paying population in the municipality		
Key actions to achieve our aims:		Responsible Business Unit(s)
2.1.1.1	Seek opportunities to increase the number of subdivisions providing affordable land in areas that can utilise the existing water, sewer and road infrastructure within the framework of the Planning Scheme	DES
2.1.1.2	Investigate the potential of under-utilised Australian, State and Local Government owned land for use and/or development	DES
2.1.1.3	Investigate and pursue innovative responses to residential developments whilst maintaining an appropriate townscape context including rural and heritage character where appropriate	DES
2.1.1.4	Investigate options pertinent to affordable housing	DES
2.1.1.5	Lobby for increased transport services within the municipality and explore alternative transport options	CCD
2.1.1.6	Actively participate in the 'Outer Hobart Residential Demand and Supply Study' to understand demand and supply of land and housing across the Outer Hobart Council areas	DES

2.2 TOURISM		GROWTH
<i>What we are aiming to achieve:</i>		
2.2.1	Increase the number of tourists visiting and spending money in the municipality	
Key actions to achieve our aims:		Responsible Business Unit(s)
2.2.1.1	Seek opportunities to support the development, growth and promotion of a wide range of tourism	GM
2.2.1.2	Seek opportunities to further develop and link heritage tourism opportunities both within and outside the region, including convict sites, the Oatlands Military Precinct and Callington Mill Precinct	HP
2.2.1.3	Pursue appropriate development of Council's Heritage buildings for tourism e.g. Court house and Gaol in Oatlands'	HP
2.2.1.4	Support the development of tourism products	GM
2.2.1.5	Work in partnership with tourism organisations including Destination Southern Tasmania and the Heritage Highway Tourism Region Association	GM
2.2.1.6	Encourage local tourism operators to establish and maintain exposure on the Australian Tourism Data Warehouse web site, which allows local tourism operators to easily promote their business or events on numerous digital platforms that connect directly to consumers	CCD
2.2.1.7	Embrace and implement the Heritage Highway Destination Action Plan along with associated initiatives	GM
2.2.1.8	Implement the outputs from the Oatlands Structure Plan	GM

2.3 BUSINESS		GROWTH
<i>What we are aiming to achieve:</i>		
2.3.1a	Increase the number and diversity of businesses in the Southern Midlands	
2.3.1b	Increase employment within the municipality	
2.3.1c	Increase Council revenue to facilitate business and development activities (social enterprise)	
Key actions to achieve our aims:		Responsible Business Unit(s)
2.3.1.1	Continue to facilitate and actively promote the development of new business opportunities	DES
2.3.1.2	Continue to provide support to businesses within the municipality to help ensure their long-term viability and to support them to actively work co-operatively together	CCD
2.3.1.3	Further develop economic opportunities of equine activities and services in respect of the former Oatlands racecourse	DES
2.3.1.4	Seek opportunities to support the development of affordable temporary accommodation for seasonal and other workers	DES
2.3.1.5	Pursue the establishment of regional or state-wide facilities that can take advantage of the municipality's central location, accessibility to the State's major road and rail facilities and/or the presence of very large titles affording opportunities for industries requiring large attenuation distances	DES
2.3.1.6	Develop and promote incentives for businesses to establish and expand	DES
2.3.1.7	Develop and maintain infrastructure critical for the establishment and retention of business	DES
2.3.1.8	Develop opportunities and participate in a range of business activities centred on the unique competitive advantage of assets in the area	CCD
2.3.1.9	Complete the transition and transfer of the Council owned business 'Heritage Building Solutions Pty Ltd' into Council's organisational structure	GM
2.3.1.10	Assess future governance and management options for the Council owned business 'Heritage Education and Skills Centre Ltd'	GM
2.3.1.11	Target niche high end food/wine outlets to establish businesses	CCD

2.4 INDUSTRY		GROWTH
<i>What we are aiming to achieve:</i>		
2.4.1	Retain and enhance the development of the rural sector as a key economic driver in the Southern Midlands	
2.4.2	Increase access to irrigation water within the municipality	
Key actions to achieve our aims:		Responsible Business Unit(s)
2.4.1.1	Develop opportunities that enhance Southern Midlands role as a focal point for rural activity	NRM
2.4.1.2	Continue implementation of the Southern Midlands Weed Management Strategy as it related to agricultural land/crown land/roads.	NRM
2.4.1.3	Facilitate the development of 'value adding' opportunities in the rural sector through high production agriculture	NRM
2.4.1.4	Continue playing a leadership role with the Southcentral Jobs Hub Network and other stakeholders to advocate/facilitate changes that are beneficial to the region <ul style="list-style-type: none"> i. Develop programs that will improve literacy levels and business skills for people in the agricultural industry; ii. Develop programs that will improve skills and customer service standards in the tourism and hospitality sector; and iii. Develop improved approaches to optimising Vocation Education & Training (VET) and DoE programs 	GM
2.4.1.6	Understand and maximise the economic enablers in the region	GM/CCD
2.4.1.7	Encourage and facilitate innovation in the rural sector	NRM
2.4.2.1	Encourage and promote, development as well as production opportunities associated with irrigation schemes	NRM
2.4.2.2	Support the implementation of irrigation schemes that service locations in the local government area	NRM
2.4.2.3	Support the State Governments Economic Development Plan in the growth of services to support rural and regional economies	NRM

3. LANDSCAPES

The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands

3.1 HERITAGE		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.1.1	Maintenance and restoration of significant public heritage assets	
3.1.2	Act as an advocate for heritage and provide support to heritage property owners	
3.1.3	Investigate document, understand and promote the heritage values of the Southern Midlands	
Key actions to achieve our aims:		Responsible Business Unit(s)
3.1.1.1	Manage the heritage values of Council owned heritage buildings according to affordable best practice	HP
3.1.1.2	Work in partnership with the State Government to ensure the strategic long-term management of publicly owned heritage sites	HP
3.1.1.3	Continue to implement and review the Oatlands Commissariat and Gaol Master Plans	HP
3.1.1.4	Seek to establish the Oatlands gaol site as an historic/archaeological interpretation centre	HP
3.1.2.1	Support and monitor the ongoing development of the Heritage Skills Centre in Oatlands	HP
3.1.2.2	Facilitate and investigate opportunities for assisting heritage property owners in conserving heritage places alongside sustainable ongoing usage	HP
3.1.3.1	Undertake and encourage research & publications on the heritage values of the Southern Midlands	HP
3.1.3.2	Undertake effective heritage interpretation, education and communication programs	HP
3.1.3.3	Continue to manage and utilise Council's heritage resources and collections	HP
3.1.3.4	Support the occupancy / use of Council owned heritage buildings and spaces by arts & crafts groups who specialise in heritage crafts	HP
3.1.3.5	Support the creation of centralised initiatives for online accessibility to information relevant to heritage sites/buildings	HP
3.1.3.6	Recognition and ensuring the maintenance of the significance of trees in the landscape especially along the Heritage Highway (Midland Highway) and revegetation where trees have been removed	HP
3.1.3.7	Ensure that Aboriginal cultural heritage is recognised with appropriate consultation and inclusion	HP

3.2 NATURAL		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.2.1	Identify and protect areas that are of high conservation value	
3.2.2	Encourage the adoption of “best practice” land care techniques	
Key actions to achieve our aims:		Responsible Business Unit(s)
3.2.1.1	Continue implementation of the Southern Midlands Weed Management Strategy	NRM
3.2.1.2	Implement and monitor the Lake Dulverton Management Strategy and Water Operational Plan	NRM
3.2.1.3	Continue to work co-operatively with the Tasmanian Land Conservancy to add value to the Chauncy Vale Wildlife Sanctuary and to develop a new management document reflecting current best practice	NRM/DES
3.2.2.1	Facilitate and encourage voluntary native vegetation conservation agreements to conserve & protect high priority native vegetation communities	NRM
3.2.2.2	Use a collaborative approach (through the planning scheme) to recognise and protect values on private land only where: <ul style="list-style-type: none"> i. the land contains natural values Council has deemed to be of high conservation value at the local level, ii. existing spatial information provides a reasonable level of surety as the presence of those values, iii. the values are not already afforded a reasonable degree of protection by higher levels of government, and iv. the patch size is sufficiently large to ensure long term environmental sustainability 	NRM/DES
3.2.2.3	Actively pursue grant opportunities & projects in relation to preservation of bushland remnants, weed management, vegetation, and regenerative agricultural techniques	NRM
3.2.2.4	Maintain collaborative partnerships with NRM South, the Department of Natural Resources & Environment (DNRE), and other relevant organisations to deliver on-ground projects	NRM

3.3 CULTURAL		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.3.1 Ensure that the cultural diversity of the Southern Midlands is maximised		
Key actions to achieve our aims:		Responsible Business Unit(s)
3.3.1.1	Identify, and promote the cultural identity of the Southern Midlands through festivals and events	CCD
3.3.1.2	Continue to implement and update the Southern Midlands Arts Strategy	CCD
3.3.1.3	Develop an events and festivals strategy	CCD
3.3.1.4	Support the establishment and development of large scale culturally diverse developments and institutions in appropriate locations in the Southern Midlands and encourage the State Government to declare such projects as Projects of Regional Significance recognising their scale, importance and the far reaching nature of their potential benefits and impacts	DES/CCD
3.3.1.5	Continue to promote and develop the Artist in Residence Program using Council owned heritage buildings	HP

3.4 REGULATORY - DEVELOPMENT		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.4.1 A regulatory environment that is supportive of and enables appropriate development		
Key actions to achieve our aims:		Responsible Business Unit(s)
3.4.1.1	Continue to support the State Government's State-wide Planning Initiative and to work in co-operation within the Southern Tasmanian region to finalise the Local Provisions Schedule for the Tasmanian Planning Scheme	DES
3.4.1.2	Encourage the State Government to provide more direction to the planning system through the introduction of more State Planning Policies, State Planning Directives and common state-wide planning scheme provisions	DES
3.4.1.3	Make use of the Joint Land Use Planning Initiative (JLUPI) outcomes to develop the local content for the new planning scheme	DES
3.4.1.4	Actively participate in the review of the Southern Tasmania Regional Land Use Strategy	DES

3.4.1.5	Process planning, building and plumbing applications in a timely manner and monitor compliance with the relevant legislation	DES
3.4.1.6	Review systems and procedures to ensure that “best value” is being provided in the delivery of customer services	DES
3.4.1.7	Ensure staff are adequately resourced and supported to apply consistent, transparent and procedural fairness in pursuing enforcement action in matters of non-compliance	DES
3.4.1.8	Actively participate in the ‘Outer Hobart Residential Demand and Supply Study’ to understand demand and supply of land and housing across the Outer Hobart Council areas	DES
3.4.1.9	Implement the outputs from the Oatlands Structure Plan	DES/IW/GM

3.5 REGULATORY – PUBLIC HEALTH		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.5.1	Monitor and maintain a safe and healthy public environment	
Key actions to achieve our aims:		Responsible Business Unit(s)
3.5.1.1	Continue to provide school immunisation programs	DES
3.5.1.2	Encourage members of the Community to actively participate in immunisation programs	DES
3.5.1.3	Continue to register and monitor food premises	DES
3.5.1.4	Continue to ensure that on-site waste water disposal is effective	DES
3.5.1.5	Encourage health professionals, including doctors and nurses, to move to the Southern Midlands	GM
3.5.1.6	Provide continuing support to the Midlands Multi-Purpose Health Centre	CCD
3.5.1.7	Continually raise the awareness of Notifiable Diseases in the Community	DES
3.5.1.8	Maintain an Emergency Management Plan for the Southern Midlands local government area that will provide safeguards for the health & safety of the Community	GM
3.5.1.9	Support Council owned cemetery services so they continue to be provided	DES
3.5.1.10	Maintain the Kempton Community Health Centre and encourage health professionals along with other community service providers to use the premises as a base for the provision of services	GM

3.5.1.11	Work with the State Government and our neighbouring Councils in the implementation of responses to epidemics and/or pandemics to keep our Community safe	DES/CCD
----------	--	---------

3.6 REGULATORY - ANIMALS		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.6.1	Create an environment where animals are treated with respect and do not create a nuisance for the community	
Key actions to achieve our aims:		Responsible Business Unit(s)
3.6.1.1	Continue dog control, regulatory, licensing and educational programs	DES
3.6.1.2	Continue to conduct a public awareness/education program that informs the community of the need to contain livestock and the associated legal requirements within available resources	DES
3.6.1.3	Encourage the State Government to recognise the feral cat problem as distinct from the escaped/released/straying domestic cat problem and to develop and resource a strategy to meaningfully reduce the number of feral cats that now form a self-sustaining and very large population in rural areas	DES
3.6.1.4	Review the endorsed 'Southern Tasmania Regional Cat Management Strategy 2021-2026' recognising that the Strategy is based on an 'opt-in' approach which would be reliant on available resources, and taking into account the extent of the problem within each municipal area	DES

3.7 ENVIRONMENTAL SUSTAINABILITY		LANDSCAPES
<i>What we are aiming to achieve:</i>		
3.7.1	Implement strategies to address the issue of environmental sustainability in relation to its impact on Council's corporate functions and on the Community	
Key actions to achieve our aims:		Responsible Business Unit(s)
3.7.1.1	Implement priority actions defined in Council's corporate Climate Change Adaption Plan	NRM/DES
3.7.1.2	Continue implementation of Council's Climate Change Action Plan	NRM/DES

3.7.1.3	Continually improve energy efficiency and assist the Community in energy efficiency initiatives	NRM/DES
3.7.1.4	Establish collaborative partnerships with other Councils, key stakeholders and other tiers of government, that strengthen Council's response to climate change	NRM/DES
3.7.1.5	Investigate options to potentially develop alternative energy sources, including but not limited to, a Solar Array Panel/bank to generate power to be used at the community level and excess back to the grid	NRM/DES
3.7.1.6	Facilitate the installation of a recharging stations for battery operated vehicles in key geographic locations	GM

4. COMMUNITY

The need to retain and build on the strong sense of Community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of the Community

4.1 COMMUNITY HEALTH & WELLBEING		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.1.1	Support and improve the independence, health and wellbeing of the Community	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.1.1.1	Partner with Governments, adjoining Councils and non-government organisations to improve the safety, health and well-being of the Community	CCD
4.1.1.2	Review our play grounds / community spaces in recognizing the importance to our Community of inclusive play & universal design for broadest possible user catchment	CCD
4.1.1.3	Promote the importance of regular exercise as part of Community health & wellbeing	CCD
4.1.1.4	Explore opportunities for community members to engage with animals in a public space e.g off-lead dog exercise areas	DES
4.1.1.5	Improve the quality, safety and fit-for-purpose of community sport and active recreation facilities.	CCD
4.1.1.6	Address community needs with well-targeted, focused and strategic approaches to facility supply	CCD
4.1.1.7	Work with the State Government in implementing the Tasmanian Community Sport and Active Recreation Infrastructure Strategy	CCD

4.2 RECREATION		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.2.1	Provide a range of recreational activities and services that meet the reasonable needs of the community	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.2.1.1	Review and implement the Southern Midlands Recreation Plan	CCD
4.2.1.2	Identify opportunities to work in partnership with the Community and the State Government to improve recreational services and activities	CCD
4.2.1.3	Maximise the potential use and benefits of the Oatlands Aquatic Centre	CCD/GM
4.2.1.4	Facilitate additional recreational facilities for Lake Dulverton (e.g wetland walks and other passive recreation pursuits)	CCD/NRM
4.2.1.5	Review our play grounds / spaces in recognizing the importance to our Community of inclusive play & universal design	CCD
4.2.1.6	Undertake recreation space/ground development that facilitates drought tolerant recreation/playing surfaces	CCD/IW
4.2.1.7	Address recreation grounds long-term & large-scale maintenance issues, including future upgrades and facility renewal strategies, to address in terms of cost, ongoing monitoring and triggers for change.	CCD/IW
4.2.1.8	Address community needs with well-targeted, focused and strategic approaches to facility supply	CCD
4.2.1.9	Construct a single unisex accessible toilet facility at Callington Park to encourage continued visitation as well as enhancing visitor experiences in the area	CCD/NRM
4.2.1.10	Further develop Callington Park as a family friendly recreation space	CCD/NRM

4.3 ACCESS		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.3.1	Continue to explore transport options for the Southern Midlands community	
4.3.2	Continue to meet the requirements of the Disability Discrimination Act (DDA)	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.3.1.1	Be an advocate for improving transport services for those in need within the Community	CCD
4.3.2.1	Continue the implementation of Council's Disability Access and Inclusion Plan in meeting the requirements of the DDA	CCD
4.3.2.2	Encourage organisations to adopt the inclusivity principle (if a person has a Carer with them then entry is only charged for one person, not two) for entry into events and facilities	CCD
4.3.2.3	Further explore the viability of a lift in the Oatlands Town Hall / Council Chambers	HP

4.4 VOLUNTEERS		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.4.1	Encourage community members to volunteer	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.4.1.1	Ensure that there is support and encouragement for volunteering	CCD
4.4.1.2	Facilitate training programs aimed at providing volunteers with the necessary skills	CCD
4.4.1.3	Continue to support volunteers and their respective Community Groups through the Southern Midlands Community Small Grants Program	CCD
4.4.1.4	Work with Volunteering Tasmania to refine policies and frameworks that support volunteering throughout the Southern Midlands	CCD
4.4.1.5	Continue to provide the SMC Community Small Grants Program to support Community groups and their volunteers	GM

4.5 FAMILIES		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.5.1	Ensure that appropriate childcare services as well as other family related services are facilitated within the community	
4.5.2	Increase the retention of young people in the municipality	
4.5.3	Improve the ability of seniors to stay in their communities	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.5.1.1	Monitor the adequacy of current childcare facilities (i.e location, accessibility and number of placements)	CCD
4.5.1.2	Take appropriate action with supporting, partner organisations to address any shortfalls/deficiencies identified in the provision of family related services across the Southern Midlands	CCD
4.5.2.1	Facilitate mentoring and leadership programs in partnership with the schools in the Southern Midlands (e.g encourage school attendance at Council meetings and engagement in projects relating to Council).	CCD
4.5.2.2	Develop youth programs that cover employment and training as well as being linked to social, recreational and entertainment activities	CCD
4.5.2.3	In partnership with the State Government and not-for-profit partner organisations, investigate ways to enhance the delivery of youth services in the Southern Midlands	CCD
4.5.2.4	Monitor and respond to the recreation needs of the young people of the Southern Midlands	CCD
4.5.2.5	Work with community groups to facilitate meaningful youth engagement and support	CCD
4.5.3.1	Provide continuing support to the Midlands Multi-Purpose Health Centre (MMPHC)	CCD
4.5.3.2	Facilitate assistance for the seniors to stay in their own homes, or with the assistance of Carer & Support organisations in independent living units	CCD/DES
4.5.3.3	Provide support for & where appropriate, facilitate the meaningful social engagement and social inclusion of older members of our Community	CCD
4.5.3.4	Provide continuing support for the Community Shed Oatlands as well as the Carriage House at Kempton and similar initiatives	CCD

4.6 EDUCATION		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.6	Increase the educational and employment opportunities available within the Southern Midlands	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.6.1.1	Develop partnerships increasing educational opportunities within the Southern Midlands for the entire community	CCD
4.6.1.2	Identify and implement the preferred management and operating model for Heritage and Education Skills Ltd.	HP
4.6.1.3	Facilitate/provide heritage learning opportunities through public engagement, via Heritage and Education Skills Ltd, in partnership with universities and schools, wherever opportunity arises	HP
4.6.1.4	Continue to work with the schools in the Southern Midlands to address and respond to reform initiatives in a positive manner together	CCD
4.6.1.5	Continue playing a leadership role with the Southcentral Jobs Hub Network and other stakeholders to advocate/facilitate changes that are beneficial to the region <ul style="list-style-type: none"> i. Develop programs that will improve literacy levels and business skills for people in the agricultural industry; ii. Develop programs that will improve skills and customer service standards in the tourism and hospitality sector; and iii. Develop improved approaches to optimising Vocation Education & Training (VET) and DoE programs 	GM

4.7 CAPACITY, SUSTAINABILITY & RESILIENCE		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.7.1	Build, maintain and strengthen the capacity of the Community to help itself whilst embracing social inclusion to achieve sustainability	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.7.1.1	Support Community groups who wish to run and/or develop Community based facilities & events	CCD
4.7.1.2	Continue to provide funding opportunities for Community groups through the Southern Midlands Community Small Grants Program	CCD
4.7.1.3	Provide support to Community groups in their establishment and on-going development as well as assist these groups to access grants from a wide range of sources	CCD
4.7.1.4	Provide support to the Community in addressing major impacts that affect the ability of the Community to work cohesively together	CCD
4.7.1.5	Increase opportunities for the ability of the aging population to remain in their Communities	CCD
4.7.1.6	Increase the opportunities for young people to remain/return to their local Communities	CCD
4.7.1.7	Facilitate meaningful engagement with Business and Traders Groups	CCD
4.7.1.8	Prepare and support Communities in anticipation of future focused events to address and reduce their disaster risk as well as increase resilience to future natural hazards.	GM
4.7.1.9	Implement the outputs from the Oatlands Structure Plan	DES/IW/GM

4.8 SAFETY		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.8.1	Increase the level of safety of the community and those visiting or passing through the municipality	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.8.1.1	Work in partnership with the Police to maintain and create safer Communities	GM/CCD
4.8.1.2	Maintain the Southern Midlands Emergency Management Plan and review every two years	GM
4.8.1.3	Convene the Southern Midlands Emergency Management Committee twice per year	GM
4.8.1.4	Continue to support the Road Accident Rescue Unit (as well as in incidents more generally besides those on roads) in partnership with the State Emergency Service	GM
4.8.1.5	In partnership with the Community, develop Community Safety Initiatives	CCD
4.8.1.6	Work in partnership with the Tasmania Fire Service to keep Southern Midlands <i>'fire safe'</i>	CCD
4.8.1.1	Undertake hydraulic assessment of the municipal area (i.e. the provision of flood mapping and assess the interaction of stormwater with existing and potential future land uses). Includes investigating the availability of external funding support. The initial focus being the main population and transit areas around Bagdad and Mangalore.	IW

4.9 CONSULTATION & COMMUNICATION		COMMUNITY
<i>What we are aiming to achieve:</i>		
4.9.1	Improve the effectiveness of consultation & communication with the Community	
Key actions to achieve our aims:		Responsible Business Unit(s)
4.9.1.1	Continue to schedule Council meetings in the various districts of the Municipality and continue to make available recordings of Council meetings through the Council web site, to enhance the Community consultation process	GM
4.9.1.2	Monitor emerging trends in Community engagement	CCD
4.9.1.3	Continue to issue the quarterly Council Newsletter for residents and ratepayers	GM

4.9.1.4	Continue to develop and maintain an 'up-to-date' Website as well as an effective Social Media presence	CS
4.9.1.5	Embrace innovative approaches to improving communications	CCD

5. ORGANISATION

The need to monitor and continuously improve the efficiency and effectiveness of the way the Council provides services to the Community

5.1 IMPROVEMENT		ORGANISATION
<i>What we are aiming to achieve:</i>		
5.1.1	Improve the level of responsiveness to Community & Developer needs	
5.1.2	Improve communication within Council	
5.1.3	Improve the accuracy, comprehensiveness and user friendliness of the Asset Management System	
5.1.4	Increase the effectiveness, efficiency and use-ability of Council ICT systems	
5.1.5	Maintain the Business Process Improvement focus & Continuous Improvement framework	
Key actions to achieve our aims:		Responsible Business Unit(s)
5.1.1.1	Maintain a comprehensive automated work order/public enquiry system as well as a complaints system	GM
5.1.1.2	Maintain an up to date profile of the Municipal Area to assist in identifying Community and Developer needs	CCD
5.1.2.1	Maintain an effective team member performance/development review system that provides employees with recognition for their achievements	GM
5.1.3.1	Continue to develop and implement Council's Asset Management System	GM / IW
5.1.4.1	Identify training needs of staff & elected members and seek opportunities to enhance their skills	CCD
5.1.5.1	Maintain-continual improvement processes across the organisation	GM
5.1.5.2	Complete the implementation of the new ICT information management system and integration from existing systems	CS

5.2 SUSTAINABILITY		ORGANISATION
<i>What we are aiming to achieve:</i>		
5.2.1	Retain corporate and operational knowledge within Council	
5.2.2	Provide a safe and healthy working environment	
5.2.3	Ensure that staff and elected members have the training and skills they need to undertake their roles	
5.2.4	Increase the cost effectiveness of Council operations through resource sharing with other organisations	
5.2.5	Continue to maintain and improve the level of statutory compliance of council operations	
5.2.6	Ensure that suitably qualified and sufficient staff are available to meet the Communities need	
5.2.7	Work cooperatively with State and Regional organisations	
5.2.8	Minimise Councils exposure to risk	
5.2.9	Ensure that exceptional Customer Service continues to be a hallmark of Southern Midlands Council	
Key actions to achieve our aims:		Responsible Business Unit(s)
5.2.1.1	Provide efficient, effective and transparent governance, accountability and representation throughout all levels of the organisation	GM
5.2.1.2	Provide regular updates in respect of legislation and examples of <i>best practice</i> to all team members	CCD
5.2.2.1	Ensure that the Council is a safe and healthy, worker friendly environment	
5.2.3.1	Provide access to education and training in order to support elected members and staff in their roles	GM/CCD
5.2.3.2	Provide access to training for employees to ensure that they have the training, skills and knowledge that the need to undertake their jobs in a professional and 'Customer focused' manner	CCD
5.2.4.1	Continue to provide shared services to other LGAs for Council officers to work in an outreach manner	GM/ALL
5.2.4.2	Continue to identify opportunities for resource sharing with other Councils at a project level	
5.2.4.3	Identify and implement working relationships with the Councils in our sub region across a wide range of operational and support areas	GM/ALL
5.2.5.1	Maintain the structure and rigor of the Audit Committee in reviewing Council's compliance obligations	GM
5.2.6.1	Review staffing levels at development review / performance appraisal time	GM/CCD
5.2.6.2	Ensure that a rigorous recruitment and selection process is undertaken prior to new team members being appointed	GM/CCD
5.2.7.1	Continue to participate in State and Regional forums, including the LGAT, as well as other appropriate organisations/structures	GM

5.2.8.1	Continue to refine Council's Risk Management Strategy/Practices and work within the framework of the MAV Insurance risk management model and ISO 31000 - 2018	CCD/ALL
5.2.9.1	Commit to and achieve 'best practice' service level targets throughout the organisation	GM
5.2.1.1	Review the Strategic Plan including an appreciation of Community expectations, every two years	GM

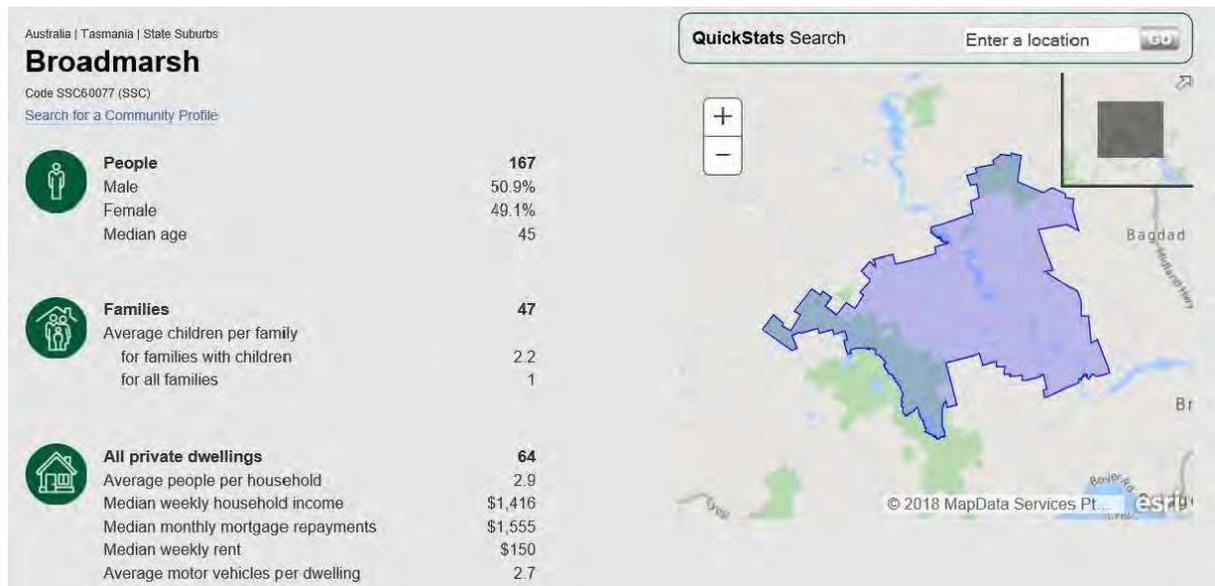
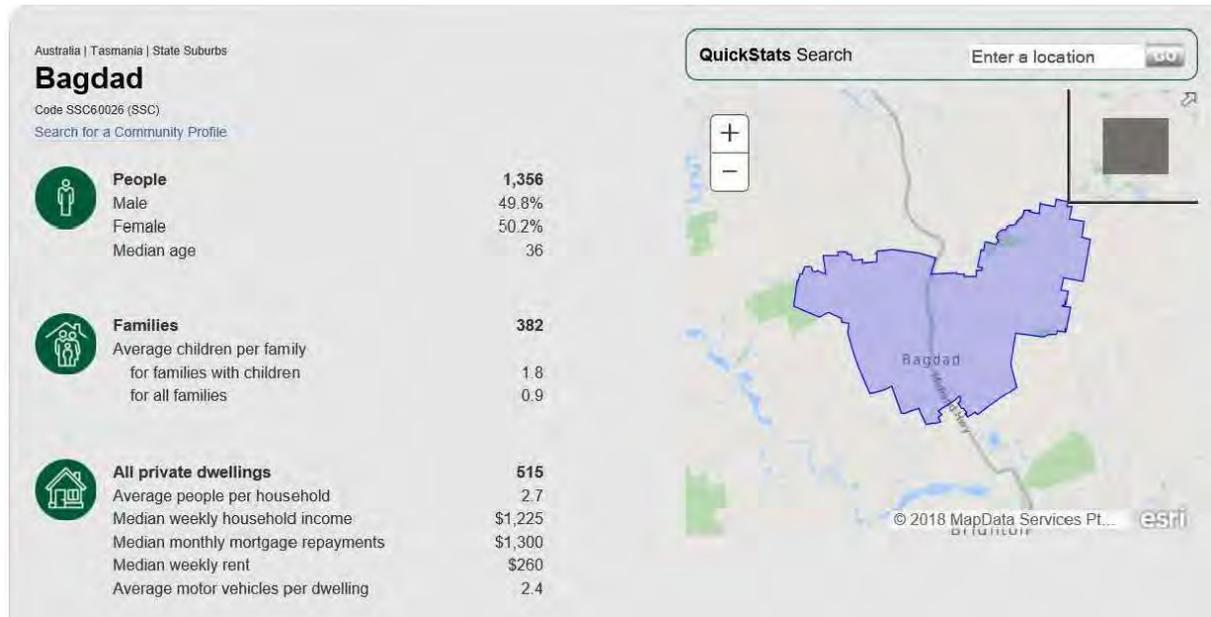
5.3 FINANCES		ORGANISATION
<i>What we are aiming to achieve:</i>		
5.3.1	Community's finances will be managed responsibly to enhance the wellbeing of residents	
5.3.2	Council will maintain Community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrow's generation	
5.3.3	Council's financial position will be robust enough to recover from unanticipated events, and absorb the volatility inherent in revenues and expenses	
Key actions to achieve our aims:		Responsible Business Unit(s)
5.3.1.1	Implementation of the Financial Management Strategy, incorporating the long-term Financial Management Plan	GM
5.3.1.2	Continue to support the Audit Panel to monitor financial risks and the potential impacts on Council's financial position	GM
5.3.1.3	Council's resources are managed in an efficient, effective and transparent manner	GM
5.3.2.1	Decisions in relation to borrowing are to be consistent with the Southern Midlands Council Financial Management Strategy	GM
5.3.3.1	Financial risk management is built into the Financial Management Strategy	GM

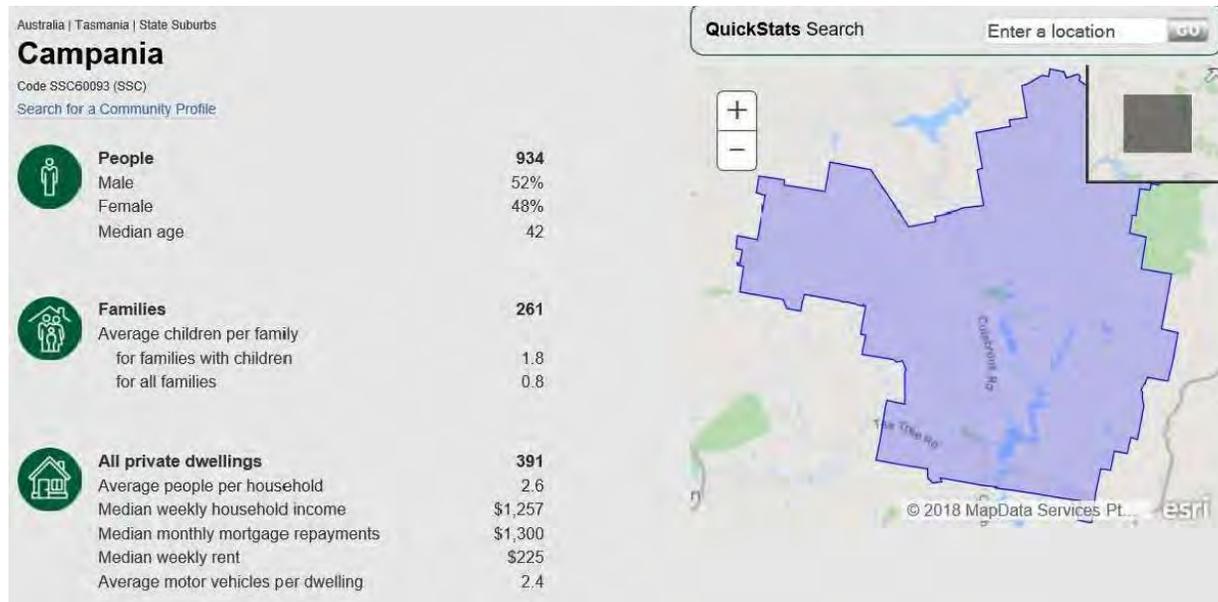
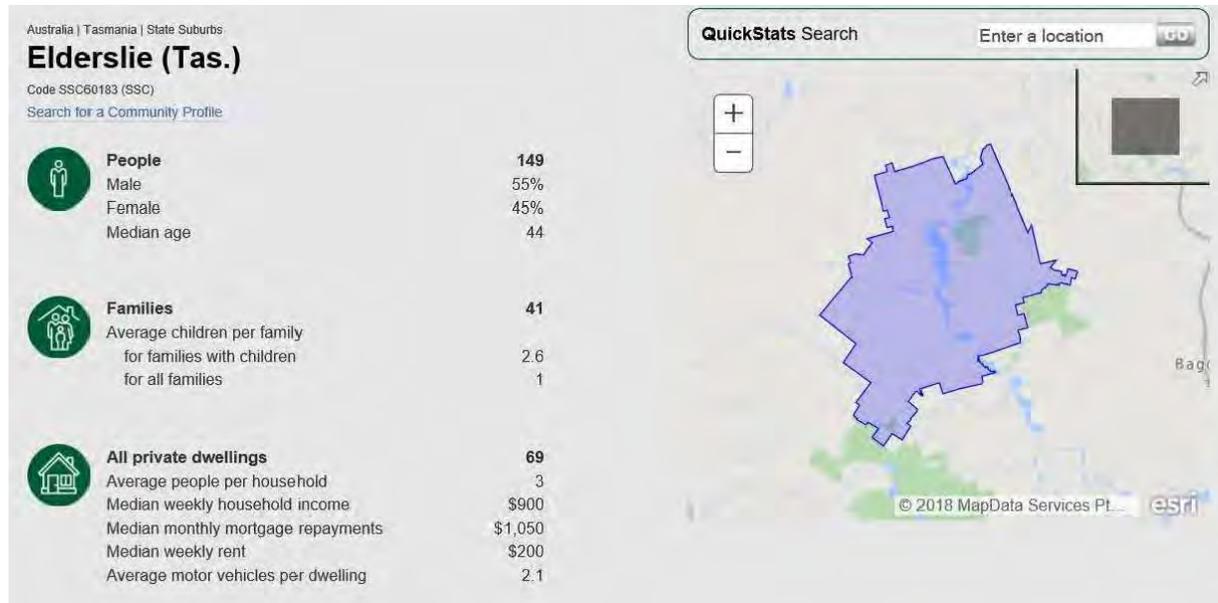
ABS Census 2016 - Data by Area across the Southern Midlands

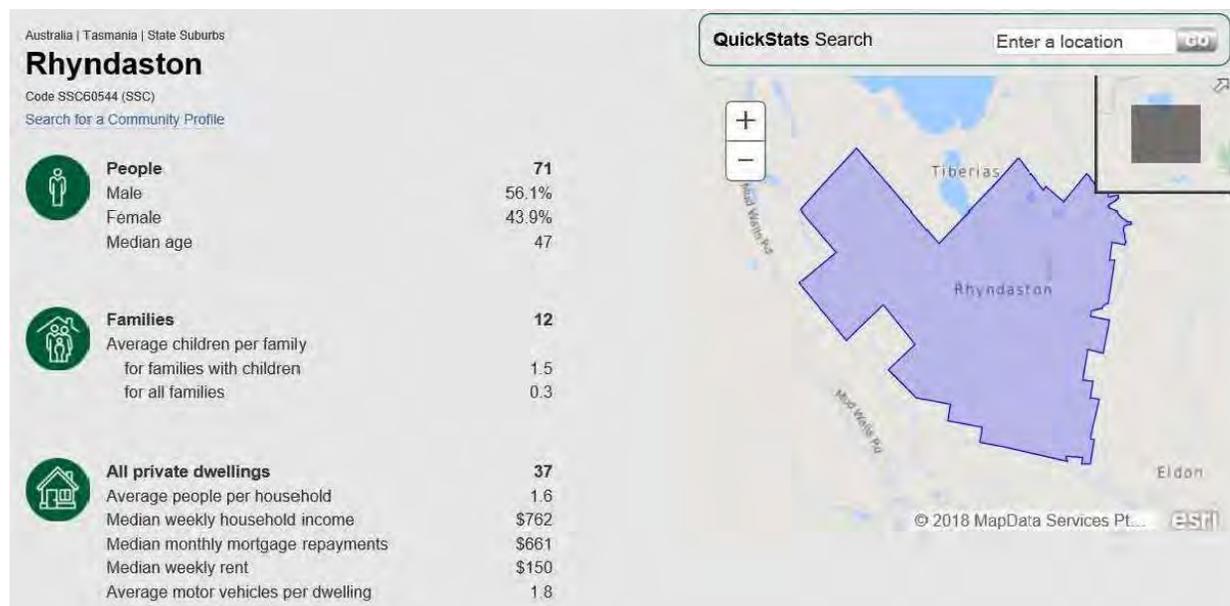
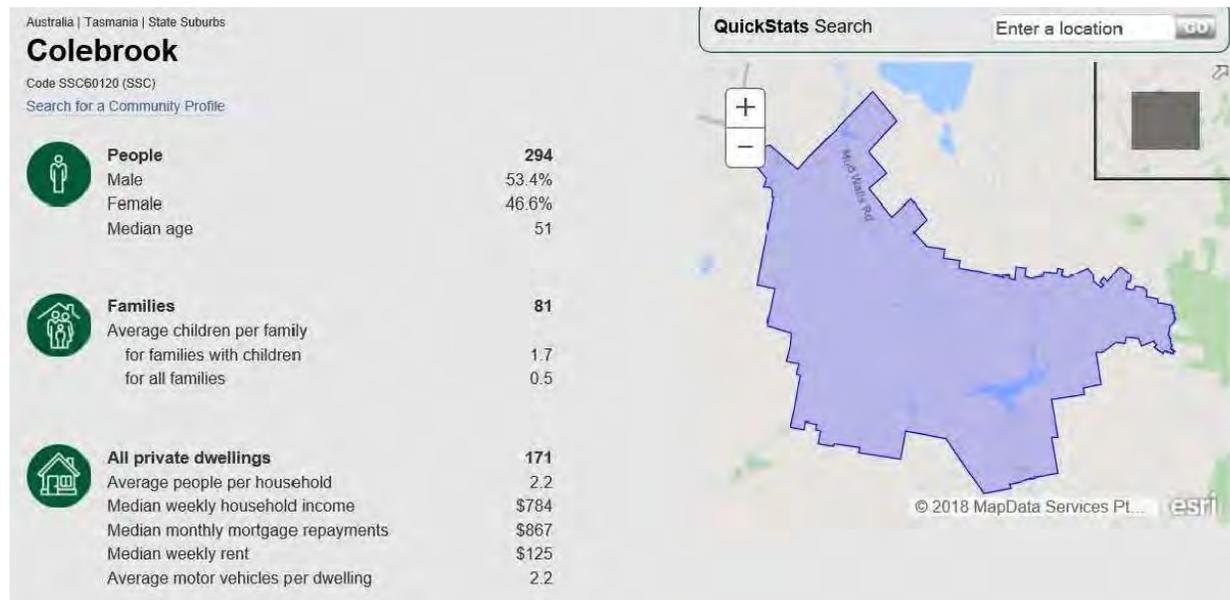
NOTE: To be updated when the current Census data is available

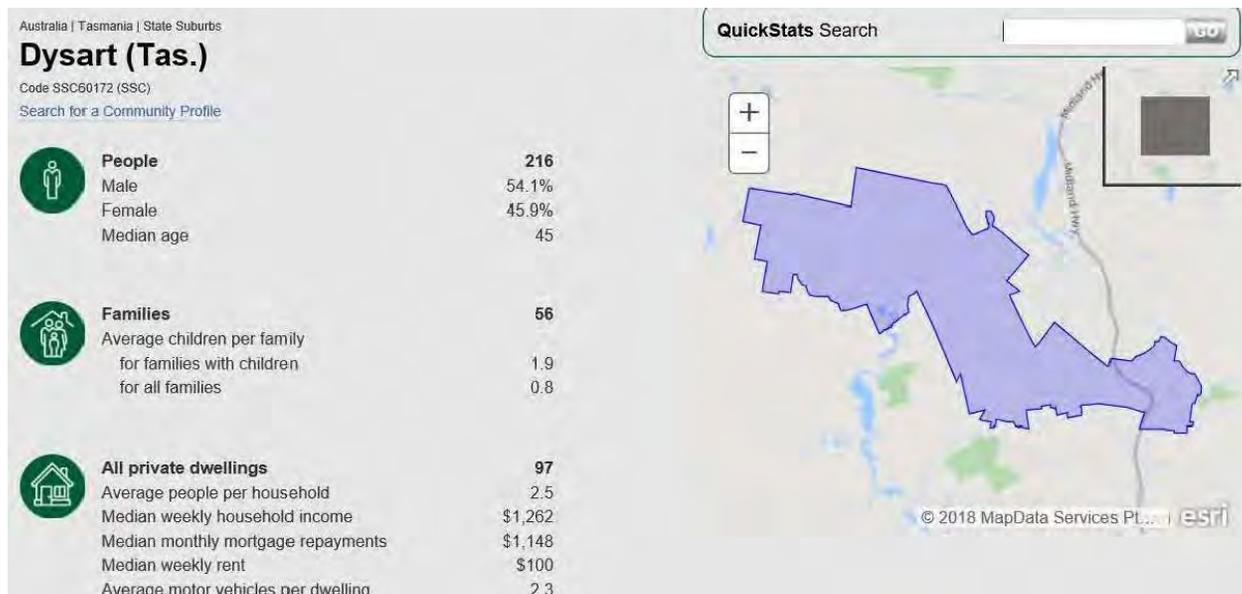
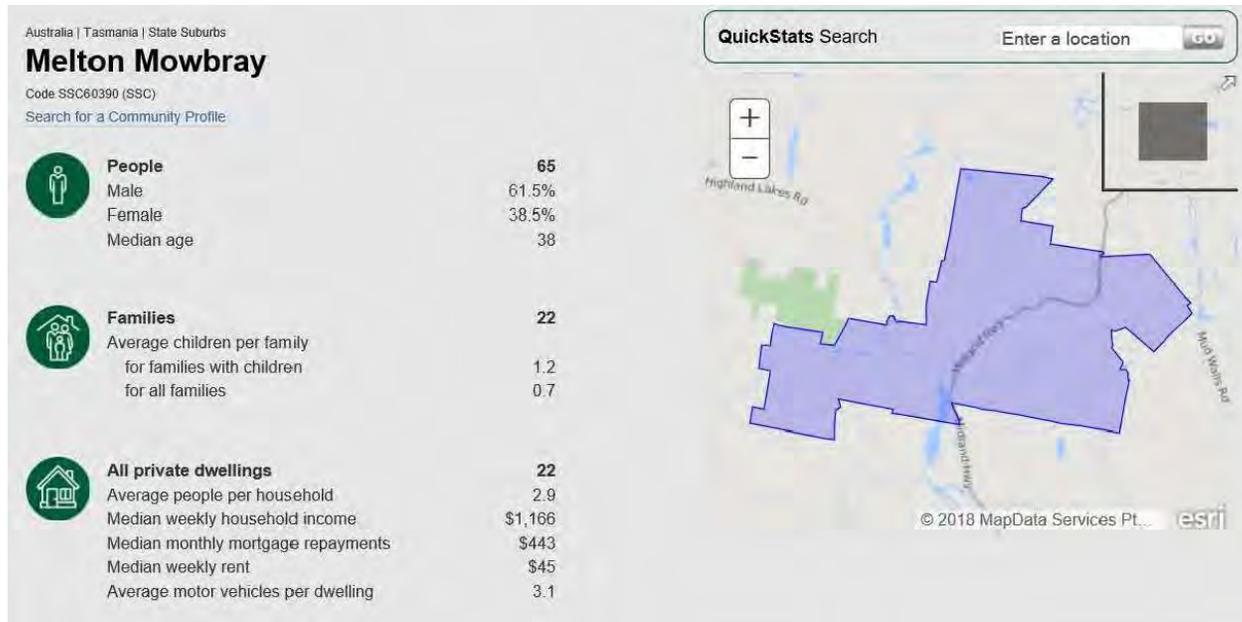
Reference:

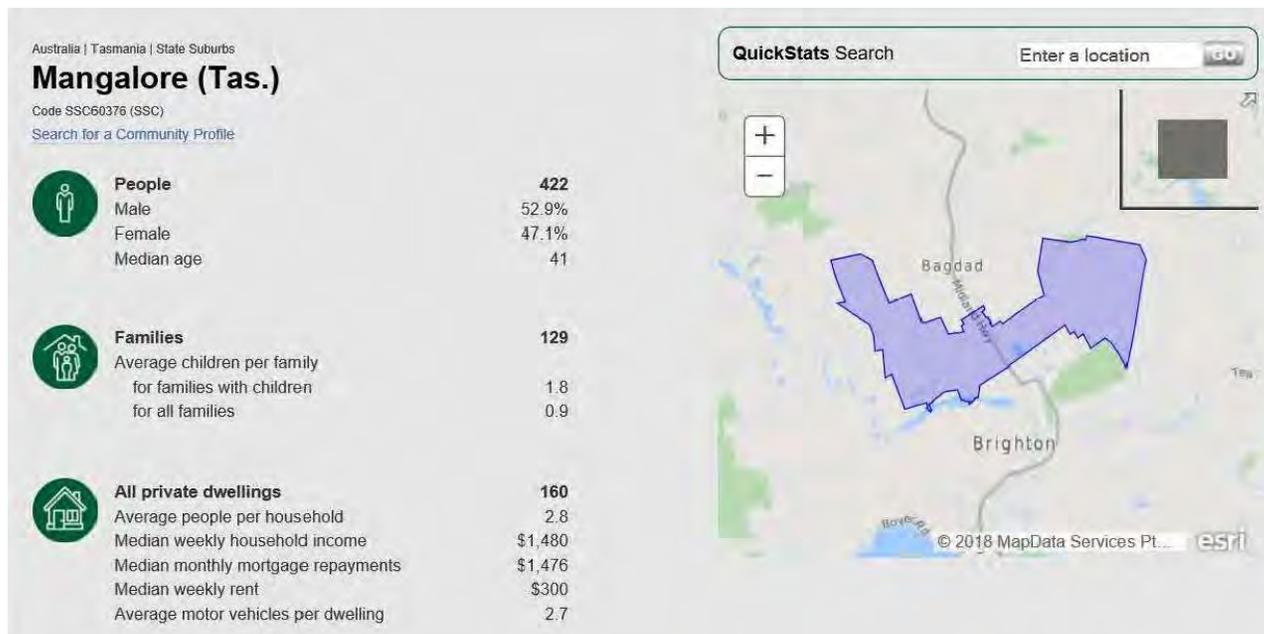
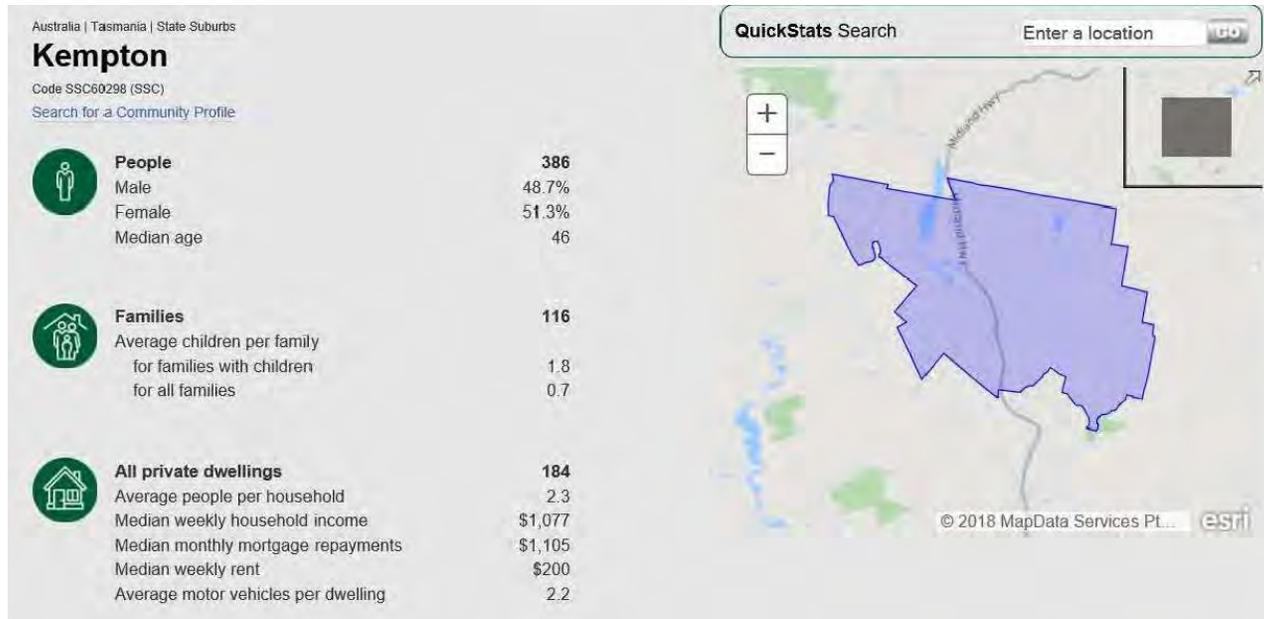
<http://www.censusdata.abs.gov.au/>

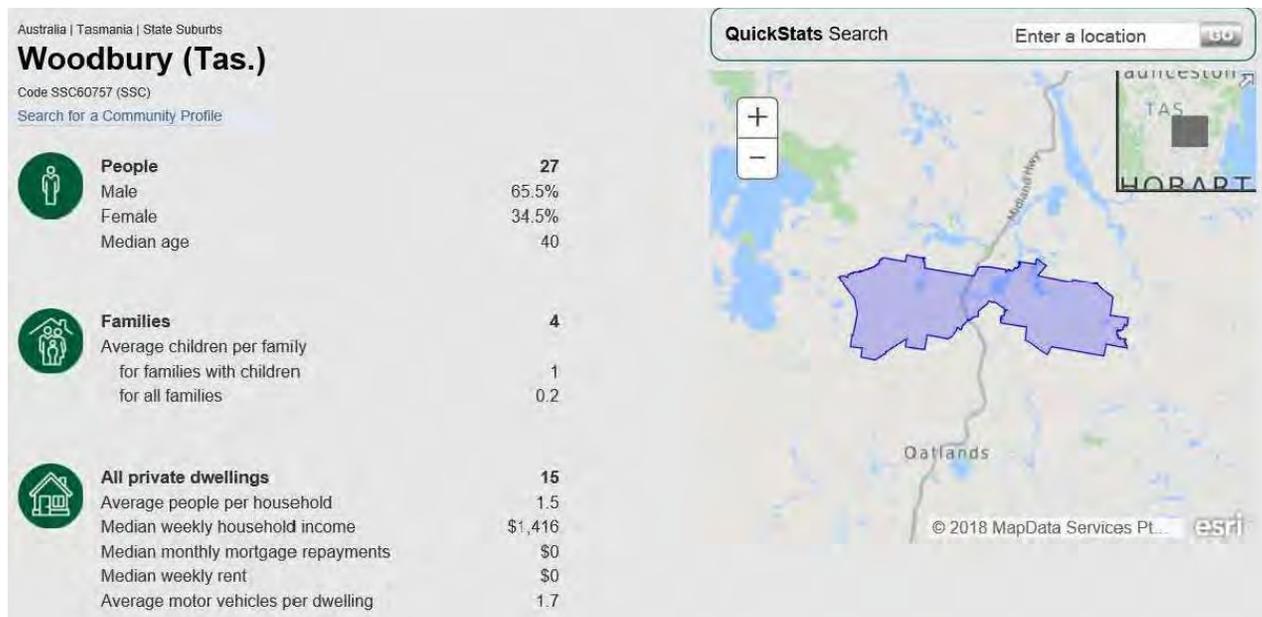
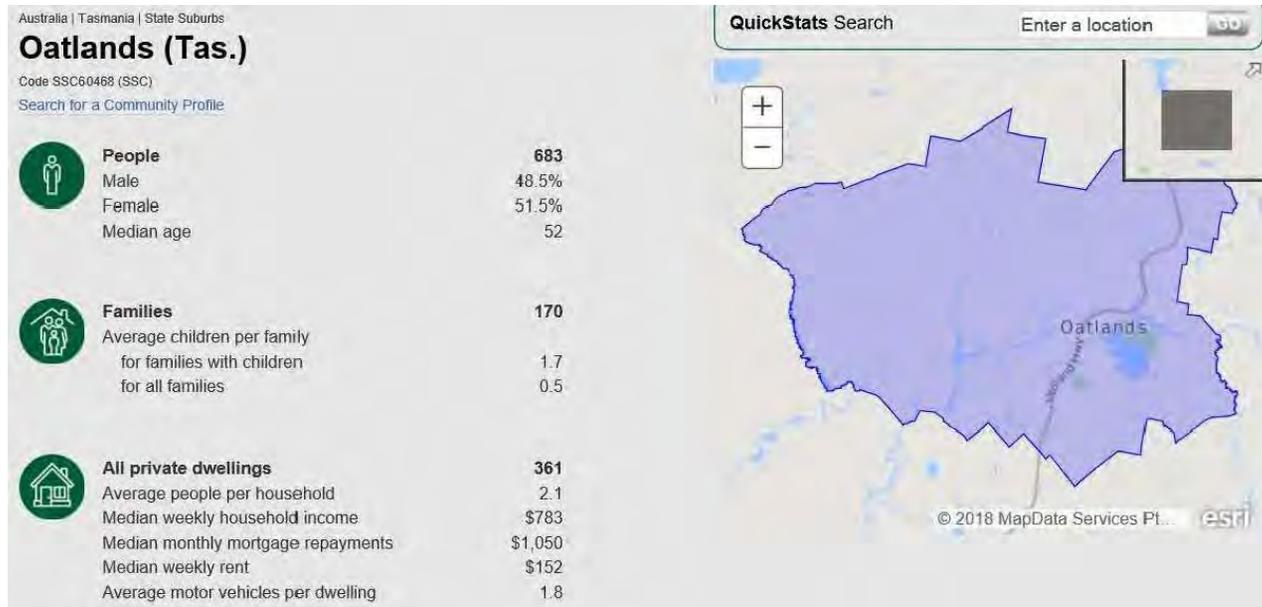


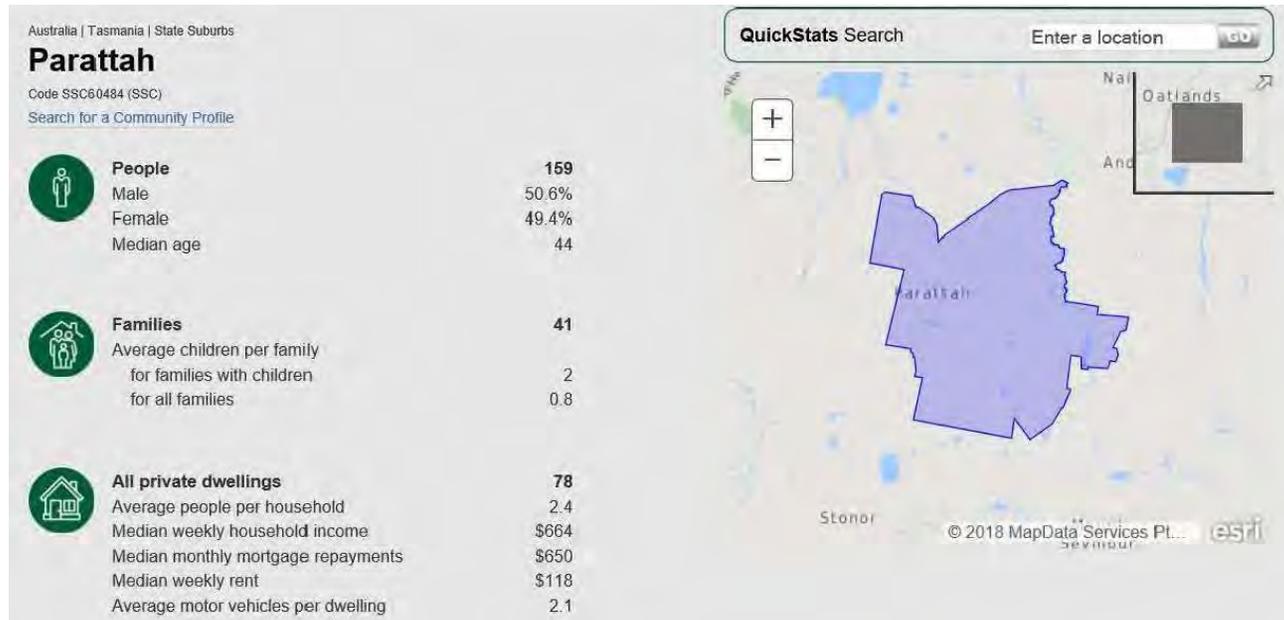
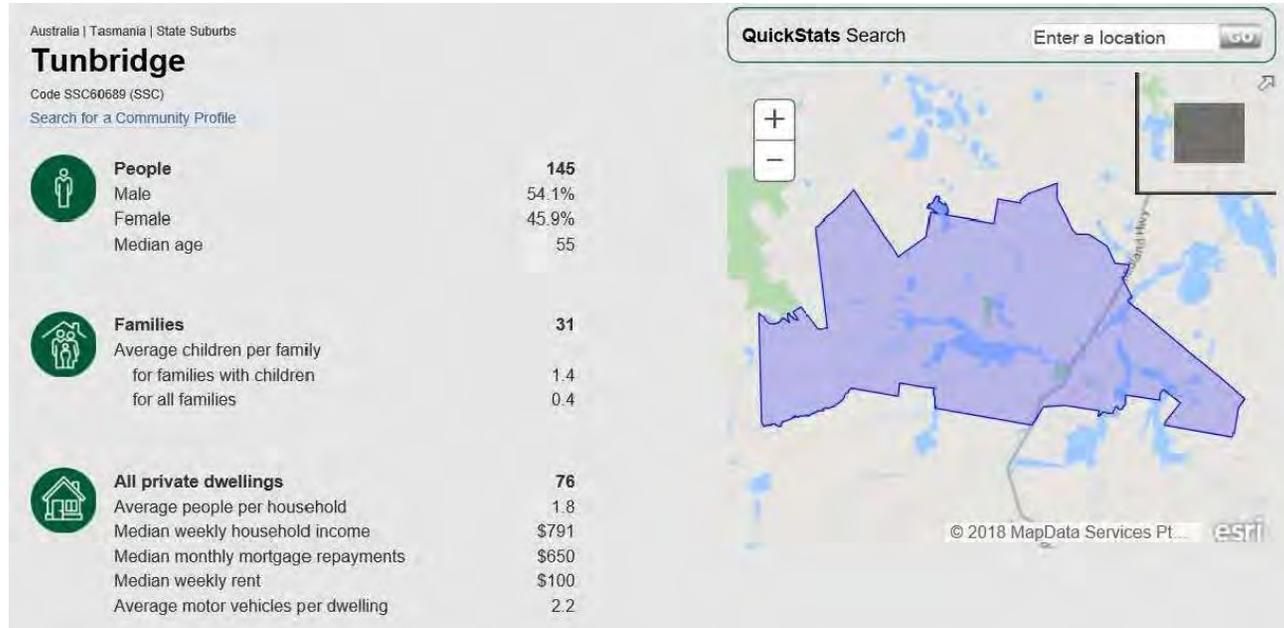


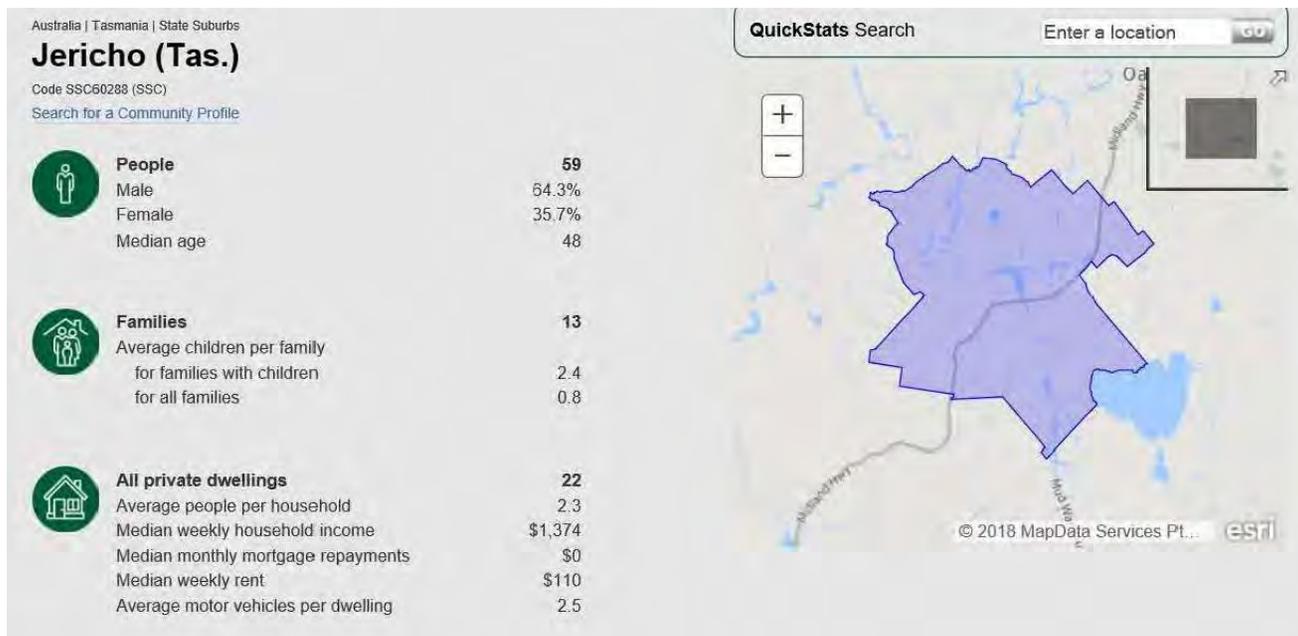
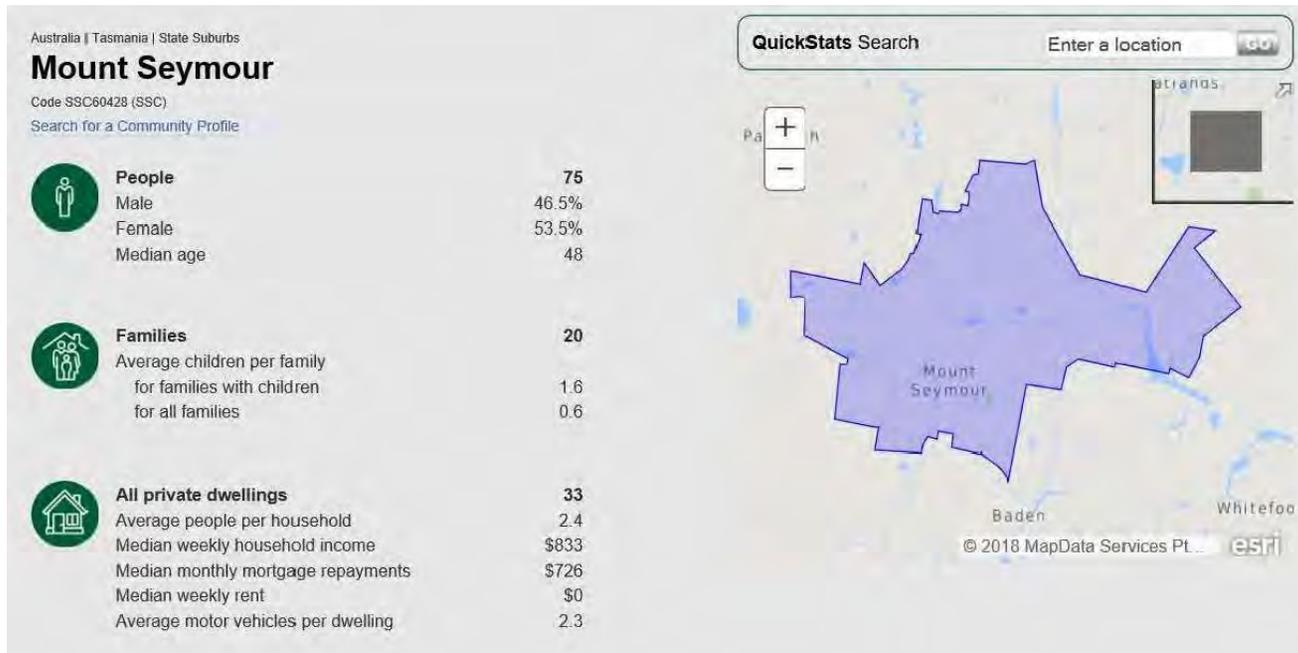


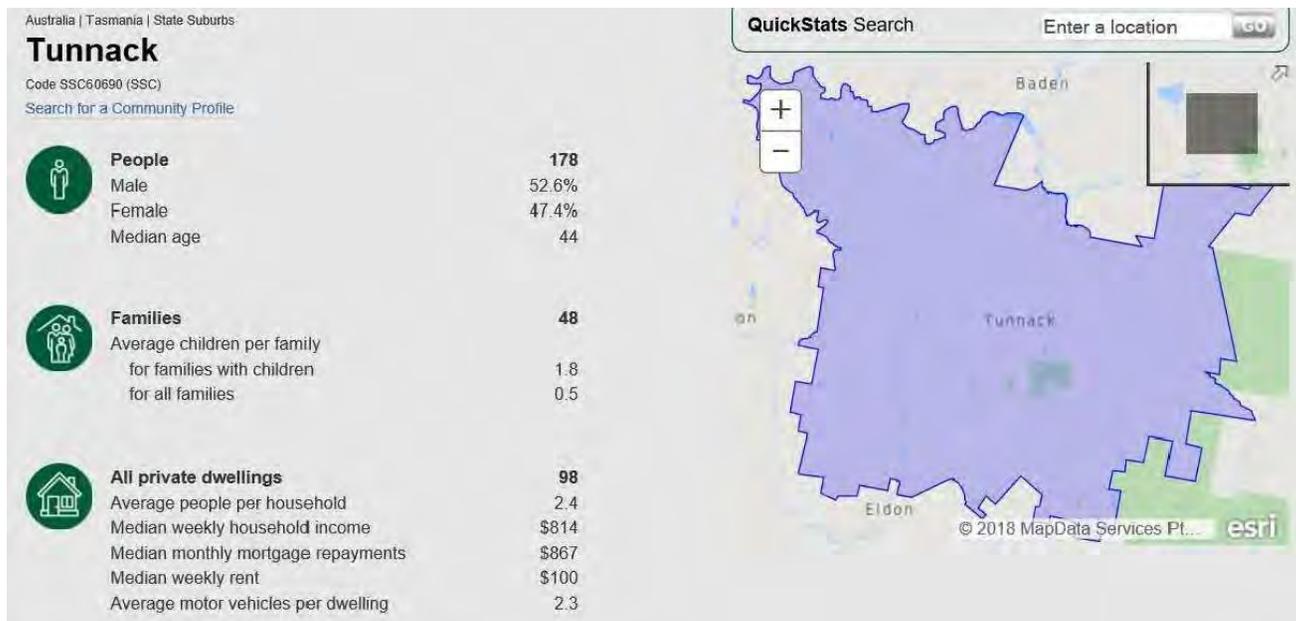
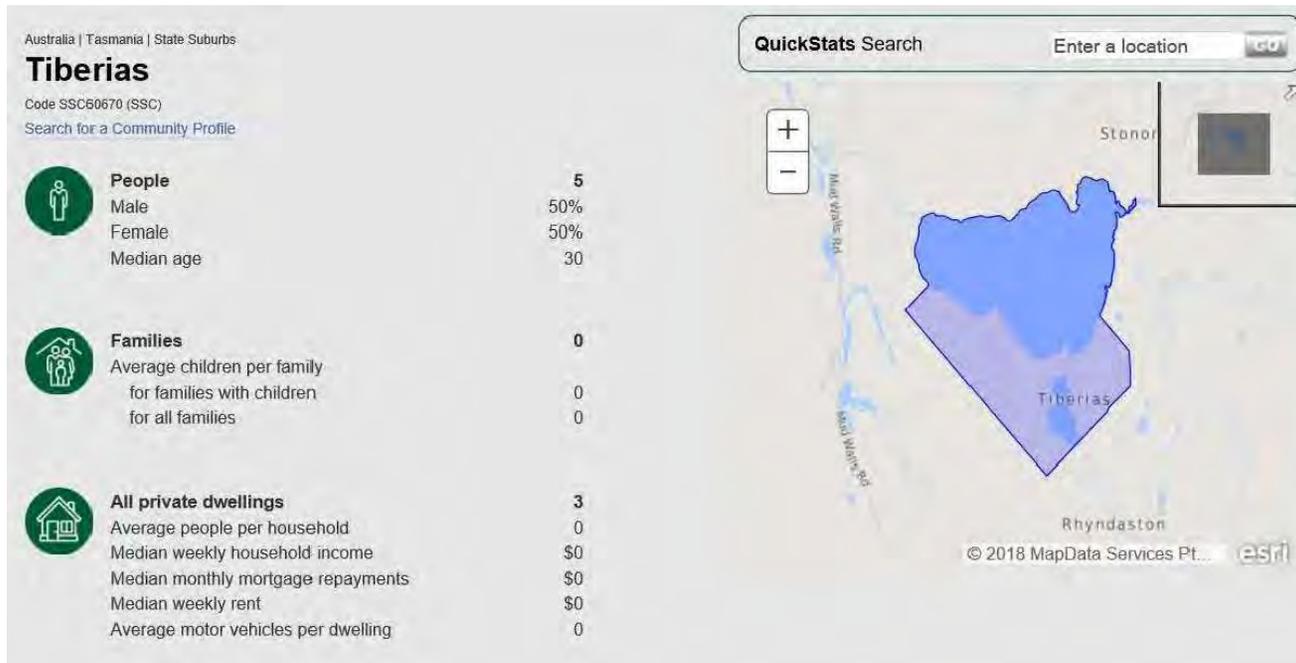


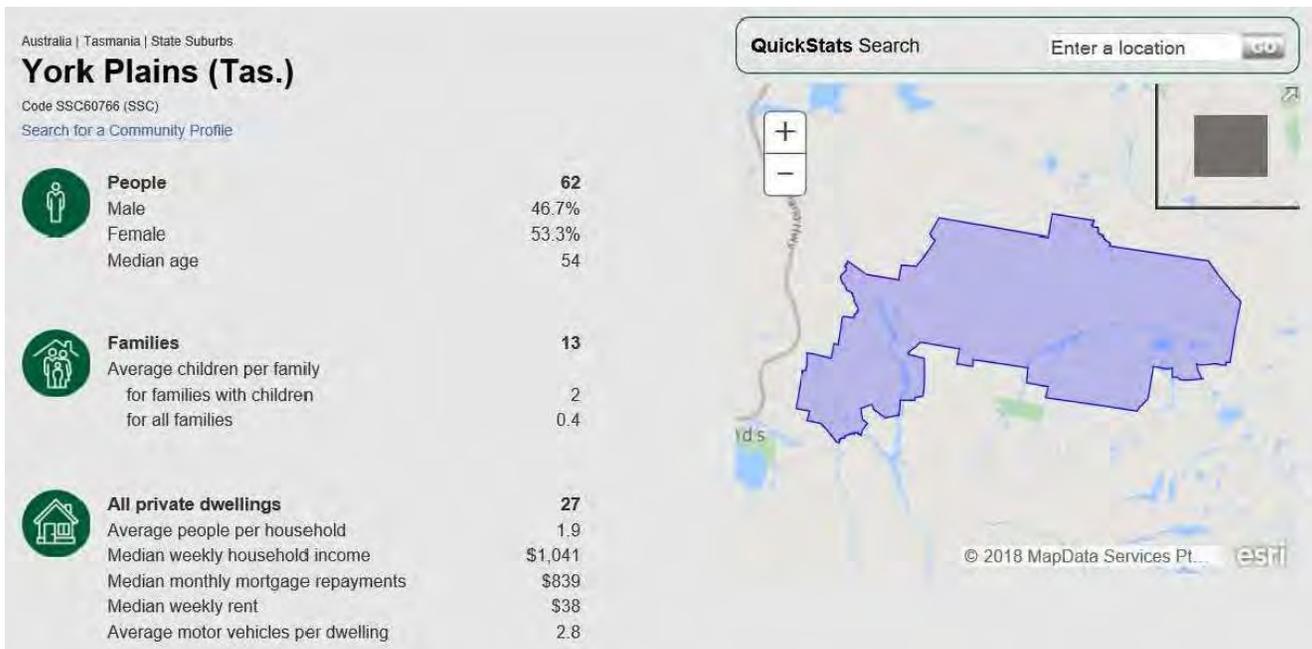
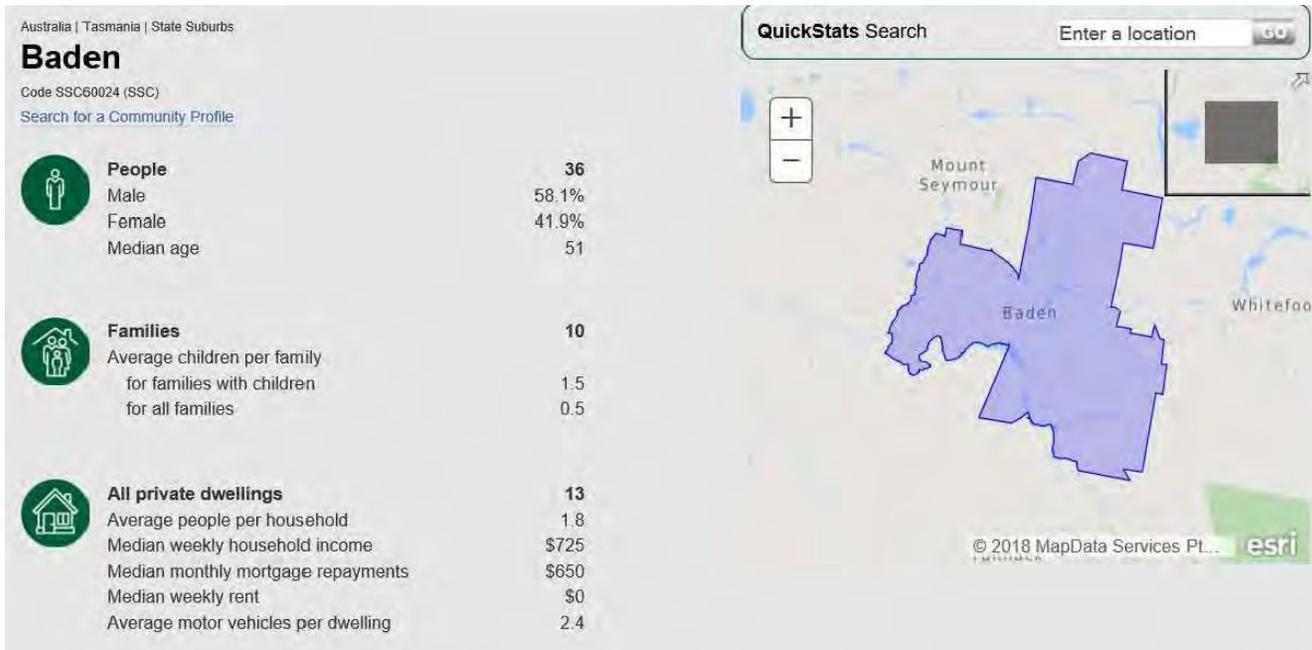


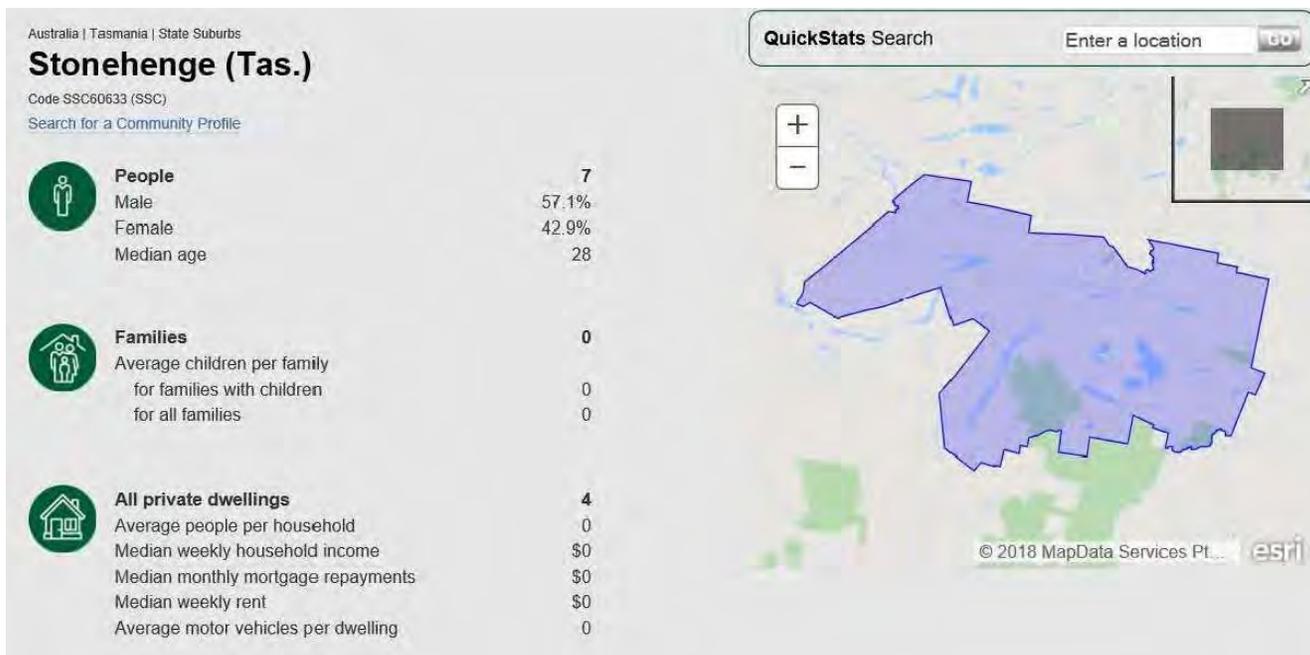
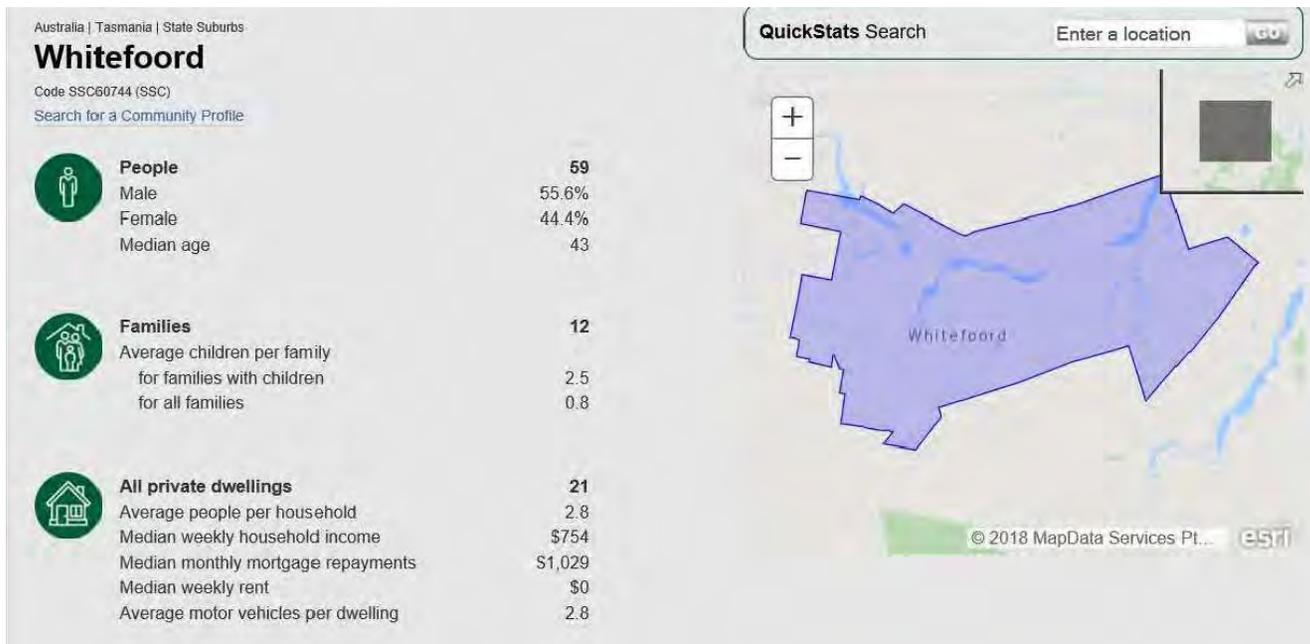


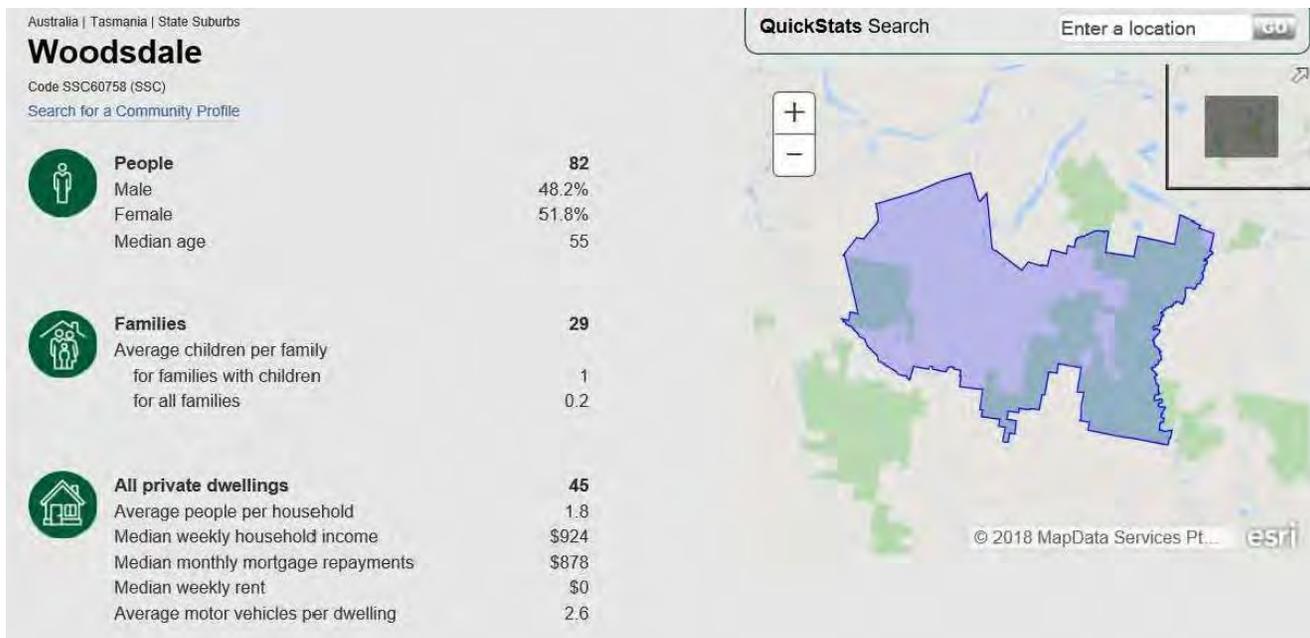
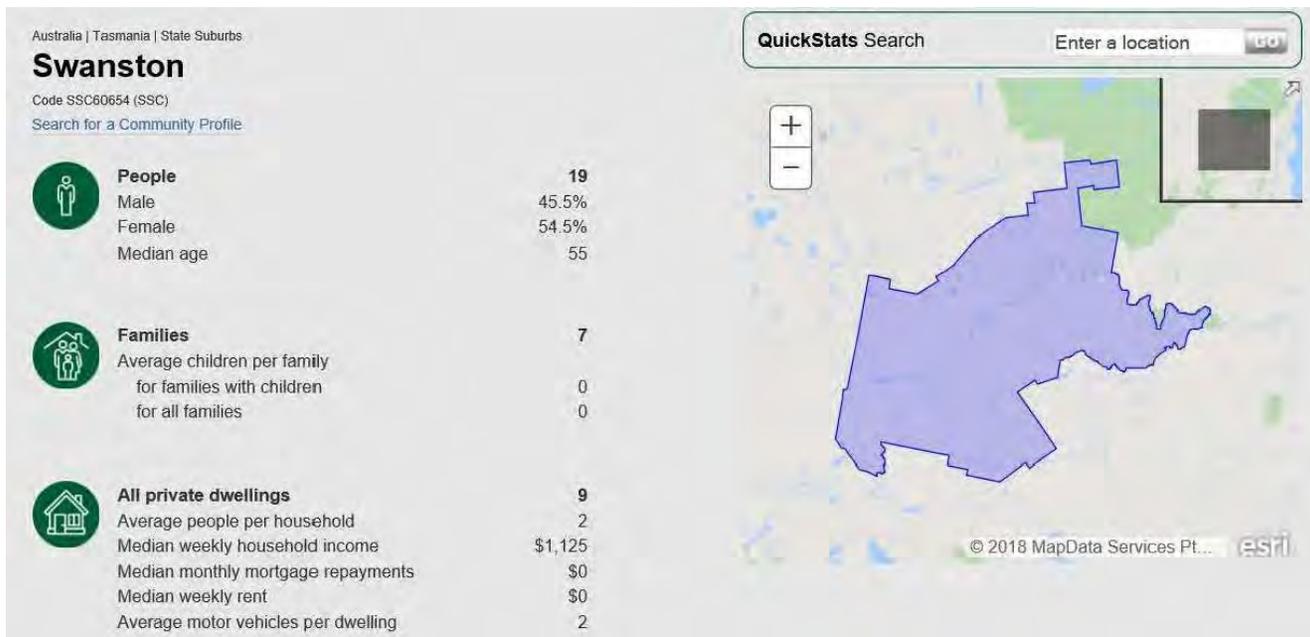


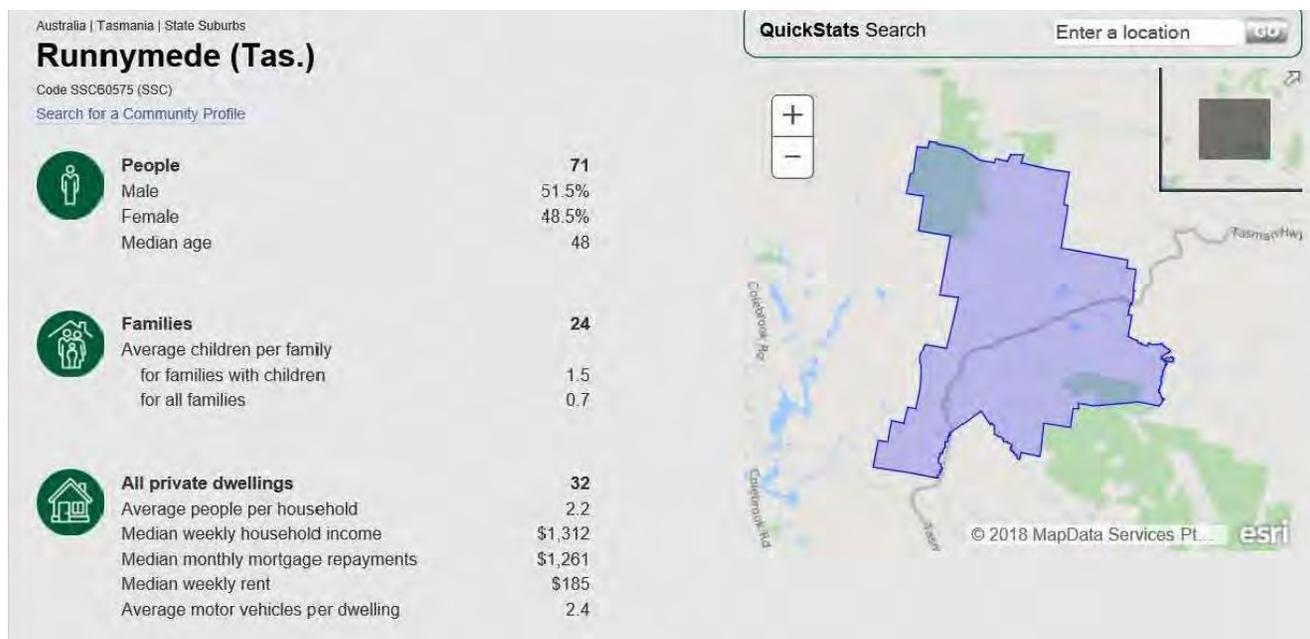
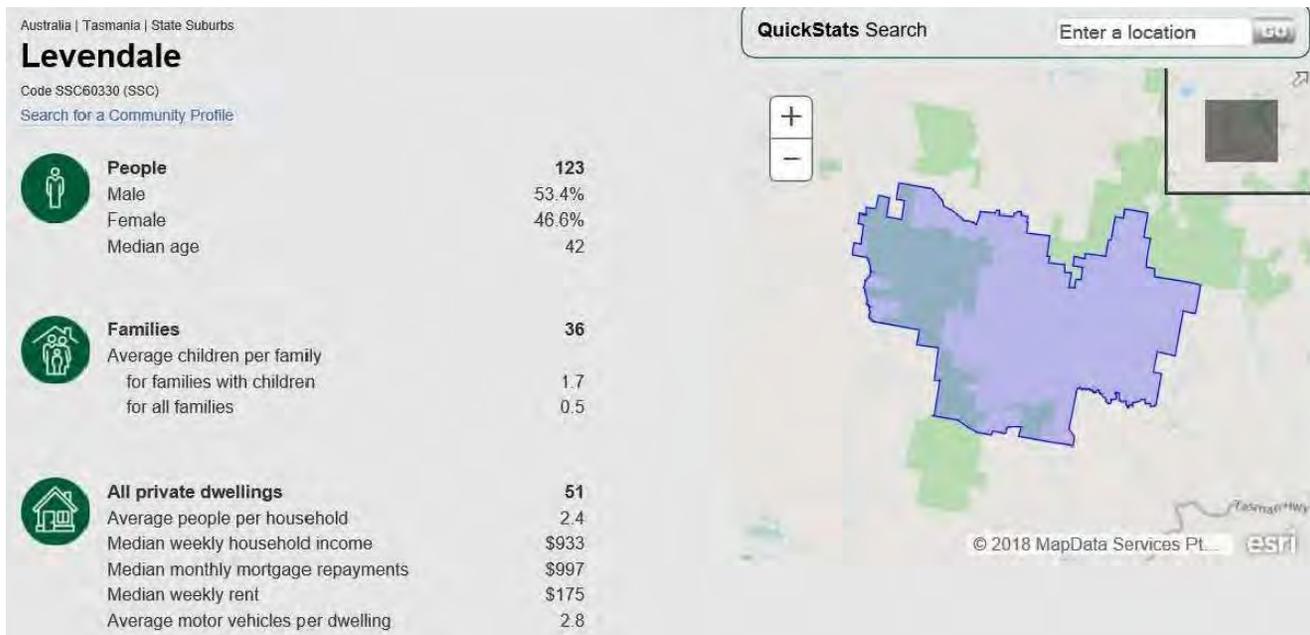












Plans & Strategies that Support the Strategic Plan

Current agreed plans that support this Strategic Plan include:

- Kempton Streetscape Study
- Southern Midlands Recreation Plan
- Lake Dulverton Wildlife Sanctuary Management Plan
- Lake Dulverton Management Strategy
- Lake Dulverton Action Plan
- Blackman River – Catchment Study and discussion paper
- Oatlands Integrated Development Strategy
- Jordan River Catchment Management Plan
- Southern Midlands Bushcare Strategy
- Pittwater Catchment Strategy
- Southern Midlands Council Climate Adaption Plan
- Southern Midlands Arts Strategy
- Campania Structure Plan
- Oatlands Structure Plan
- Pittwater Catchment integrated vegetation management
- Upper Macquarie Catchment Management Plan
- Little Swanport Catchment Management Plan
- Southern Midlands Planning Scheme
- Southern Midlands Council Financial Strategy and Policies
- Southern Midlands Weed Management Strategy
- Southern Midlands Heritage Strategy
- Joint Land Use Planning Initiative
- Imagine Campania Report
- Creative Colebrook Report
- Heritage Highway Tourism Development Plan
- DST Destination Action Plan
- Economic Infrastructure Development Study – KPMG



Oatlands Office: 71 High Street, Oatlands Tas 7120

Kempton Office: 85 Main Street, Kempton Tas 7030

Phone: (03) 6254 5000

Fax: (03) 6254 5014

E-mail: mail@southernmidlands.tas.gov.au

Web: www.southernmidlands.tas.gov.au

**SOUTHERN
MIDLANDS
COUNCIL**



2022/23

ANNUAL PLAN

AND

BUDGET DOCUMENTS

SOUTHERN
MIDLANDS
COUNCIL

2022-2023 BUDGETED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

		LTFMP	VARIANCE
RECURRENT INCOME			
RATES AND CHARGES	\$ 6,405,004	\$ 6,345,000	\$ 60,004
USER FEES	\$ 1,094,687	\$ 1,094,000	\$ 687
GRANTS - RECURRENT	\$ 3,785,930	\$ 3,786,000	\$ (70)
INTEREST	\$ 48,000	\$ 48,000	\$ -
COMMERCIAL REVENUE	\$ -	\$ -	\$ -
GOVERNMENT SUBSIDIES	\$ 69,838	\$ 71,000	
OTHER INCOME	\$ 50,000	\$ 50,000	\$ -
INVESTMENT REVENUE FROM WATER CORPORATION	\$ 182,400	\$ 182,000	\$ 400
	\$ 11,635,859	\$ 11,576,000	\$ 61,021
NET CAPITAL INCOME			
GRANTS - CAPITAL	\$ 3,795,990	\$ 3,875,000	\$ (79,010)
CONTRIBUTIONS	\$ 80,000	\$ -	\$ 80,000
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS	\$ -	\$ -	\$ -
	\$ 3,875,990	\$ 3,875,000	\$ 990
TOTAL INCOME	\$ 15,511,849	\$ 15,451,000	\$ 62,011
EXPENSES FROM CONTINUING OPERATIONS			
EMPLOYEE COSTS	\$ 4,802,251	\$ 4,802,000	\$ 251
MATERIALS AND CONTRACTS	\$ 3,432,747	\$ 3,398,000	\$ 34,747
DEPRECIATION & AMORTISATION	\$ 3,521,000	\$ 3,521,000	\$ -
CONTRIBUTIONS	\$ 258,156	\$ 250,000	\$ 8,156
FINANCE COSTS	\$ 58,919	\$ 59,000	\$ (81)
COMMERCIAL EXPENSES	\$ -	\$ -	\$ -
OTHER EXPENSES	\$ 154,951	\$ 155,000	\$ (49)
TOTAL EXPENSES FROM CONTINUING OPERATIONS	\$ 12,228,024	\$ 12,185,000	\$ 43,024
RESULT FROM CONTINUING OPERATIONS	\$ 3,283,825	\$ 3,266,000	\$ 18,987
<i>Less Net Capital Income Section</i>	\$ (3,875,990)	\$ (3,875,000)	\$ (990)
	\$ (592,165)	\$ (609,000)	\$ 17,997

SOUTHERN
MIDLANDS
COUNCIL



2022-2023 BUDGETED STATEMENT OF CASH FLOWS

CASH FLOWS FROM OPERATING ACTIVITIES

Payments

Employee Costs	\$	(4,802,251)	
Materials and Contracts	\$	(3,432,747)	
Interest	\$	(58,919)	
Other	\$	(413,107)	
			\$ (8,707,024)

Receipts

Rates	\$	6,405,004	
User Charges	\$	1,094,687	
Interest Received	\$	48,000	
Government Subsidies	\$	69,838	
Other	\$	50,000	
Grants - Recurrent	\$	3,785,930	
Investment Revenue from Water Corporation	\$	182,400	
			\$ 11,635,859

Net Cash from operating activities **\$ 2,928,835**

CASH FLOWS FROM INVESTING ACTIVITIES

Payments for Property, Plant and Equipment (subject to confirmation of Carry Forwards)	\$	(7,079,155)	
Payments for Investments	\$	-	
Proceeds from Sale of Property, Plant and Equipment	\$	586,739	
Capital grants (Less Grants received in Advance)	\$	3,795,990	

Net Cash used in investing activities **\$ (2,696,426)**

CASH FLOWS FROM FINANCING ACTIVITIES

Repayment of Borrowings	\$	(265,197)	
Proceeds from Borrowings	\$	-	

Net cash used in financing activities **\$ (265,197)**

Net increase / (decrease) in cash held **\$ (32,788)**

Cash at beginning of reporting year **\$ -**

Cash at end of reporting year **\$ (32,788)**

SOUTHERN
MIDLANDS
COUNCIL

OPERATING BUDGET - PROGRAM CLASS SUMMARY

PROGRAMS:	REVENUE	EXPENDITURE	(SURPLUS) / DEFICIT
INFRASTRUCTURE	4,091,938	5,466,596	-1,374,658
GROWTH	489,501	314,263	175,238
LANDSCAPES	415,645	1,784,855	-1,369,210
COMMUNITY	1,307,126	1,437,967	-130,841
ORGANISATION	9,207,639	3,224,342	5,983,297
TOTALS:	15,511,849	12,228,023	3,283,826

**PROGRAM SUMMARY**

	REVENUE	EXPENDITURE	(SURPLUS)/DEFICIT
INFRASTRUCTURE			
Roads	2,734,744	3,317,298	-582,554
Bridges	80,000	448,063	-368,063
Walkways	60,000	239,610	-179,610
Lighting	0	81,506	-81,506
Buildings (Public Toilets)	0	80,478	-80,478
Sewer / Water	0	0	0
Drainage	0	81,948	-81,948
Waste	1,217,194	1,217,693	-499
Information, Communication Technology	0	0	0
INFRASTRUCTURE TOTAL:	4,091,938	5,466,596	-1,374,658
GROWTH			
Residential	0	0	0
Tourism	5,000	42,200	-37,200
Business	481,846	272,063	209,783
Industry	2,655	0	2,655
GROWTH TOTAL:	489,501	314,263	175,238
LANDSCAPES			
Heritage	0	453,974	-453,974
Natural	4,500	201,271	-196,771
Cultural	0	19,500	-19,500
Regulatory - Development	267,500	962,224	-694,724
Regulatory - Public Health	24,020	22,500	1,520
Regulatory - Animals	119,625	115,386	4,239
Environmental Sustainability	0	10,000	-10,000
LANDSCAPES TOTAL:	415,645	1,784,855	-1,369,210
COMMUNITY			
Community Health & Wellbeing	0	315,178	-315,178
Recreation	1,298,626	954,884	343,742
Access	0	0	0
Volunteers	0	45,000	-45,000
Families	0	11,500	-11,500
Education	0	0	0
Capacity & Sustainability	0	54,405	-54,405
Safety	8,500	39,700	-31,200
Consultation & Communication	0	17,300	-17,300
COMMUNITY TOTAL:	1,307,126	1,437,967	-130,841
ORGANISATION			
Improvement	0	72,642	-72,642
Sustainability	139,074	2,809,812	-2,670,738
Finances	9,068,566	341,888	8,726,678
ORGANISATION TOTAL:	9,207,639	3,224,342	5,983,297
OPERATING BUDGET DEFICIT :			3,283,826

Program: **INFRASTRUCTURE**Sub Program: **ROADS****Program Objectives:****Strategic Theme: Infrastructure**

The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.

Strategic Plan Reference:

1.1.1 Maintenance and improvement of the standard and safety of roads in the municipal area.

Description & Level of Service:

Council has responsibility for 609 kms of unsealed and 209 kms of sealed road. These roads have been classified into a hierarchy - UA, UB, UC, & UD and SA, SB & SC (where "A" is the higher design standard), based on the use/traffic and the economic and social importance of each road. Maintenance of the road network is undertaken by the Council workforce in conjunction with external Contractors as necessary and appropriate. Maintenance is undertaken in accordance with clear specifications adopted by Council.

Strategies / Action Plans:

- 1.1.1.1 Continue to seek opportunities to increase funding for road maintenance and construction from Australian and State Government, whilst incorporating appropriate design outcomes for public infrastructure in heritage areas where practicable
- 1.1.1.2 Assess new, cost effective sources and methods of road construction / materials suitable for road maintenance
- 1.1.1.3 Continue to work with the Department of State Growth (DSG) to improve the safety and standard of the Midland Highway and other State Roads along with road junctions
- 1.1.1.4 Continue to focus on road drainage and road improvements as key elements of road maintenance
- 1.1.1.5 Ensure that appropriate sight distances are maintained, for key transport routes, through effective roadside vegetation management / road realignment
- 1.1.1.6 Continue a program of regular safety audits of roads in conjunction with Department of State Growth
- 1.1.1.7 In partnership with the State Government address the issue of reserved roads and their impact on fire and weed management
- 1.1.1.8 Continue the program of dust suppression on gravel roads in accordance with Council's policy
- 1.1.1.9 Provide road infrastructure appropriate to industry demand
- 1.1.1.10 Use design and material finishes appropriate to the local context
- 1.1.1.11 Incorporate the use of recyclable materials (eg tyres/glass) into road pavements and pathways
- 1.1.1.12 Update Long-Term Strategic Asset Management Plan to reflect condition assessment
- 1.1.1.13 Establishment of appropriate trees and related streetscapes elements in our villages
- 1.1.1.14 Government investment in the Bagdad-Mangalore Bypass as a major component in the State road network
- 1.1.1.15 Explore the viability of creating a road link from Southern Midlands to the Tasman Highway on the East Coast north of Triabunna
- 1.1.1.16 Pursue the further development of the road link from the Southern Midlands to the East Coast by upgrading the existing Buckland Road link
- 1.1.1.17 Implement the outputs from the Oatlands Structure Plan

Performance Indicators:

Average cost per tonne of material placed for resheeting of gravel roads. Average cost per klm per grader for maintenance grading of gravel roads. Average cost per square metre of area repaired for bitumen patching. Average cost per kilometre of roadside slashing. No. of complaints per klm of sealed/unsealed road per year.

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Heavy Vehicle Licence Fees	11,700		11,700
Sale of Road Materials	3,000		3,000
Developer Contributions	0		0
Grant - Rural Remote Roads Program (Total \$5,346,180 - Year 1 - 20%)	0		1,069,236
Grant - Elderslie - Bluff Road Junction	150,000		0
Grant - Vulnerable Road User Program - Reeve St, Campania	200,000		0
Local Roads and Comm Infrastructure Program (Phase 1 - Total \$665,531)	158,281		0
Local Roads and Comm Infrastructure Program (Phase 3 - Total \$1,331,062)	82,500		985,277
Roads to Recovery Program	665,531		665,531
Total Revenue:	1,271,012	0	2,734,744
EXPENDITURE:			
Pavement Maint.	752,484		767,941
Shoulder Maint.	72,246		73,081
Drainage	249,101		253,870

ANNUAL PLAN AND PROGRAM BUDGET 2022/23 - OPERATING

Attachment 1
 AGENDA ITEM 17.3.3

Traffic Facilities	53,335		54,777
Verges	271,147		273,029
Depreciation	1,852,000		2,040,000
Budget Reduction/Adjustment (Capital Wages)	0		-145,000
Total Expenditure:	3,250,313	0	3,317,298
(Surplus)/Deficit:	1,979,301	0	582,554

Program: **INFRASTRUCTURE**Sub Program: **BRIDGES****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

1.2.1 Maintenance and improvement of the standard and safety of bridges in the municipal area.

Description & Level of Service:

Council has responsibility to maintain 154 Bridge structures (includes major culverts) with a total deck area of 7,260 m2. Maintenance of bridges is generally undertaken by the Council workforce and replacement / renewal of Bridges is done by suitability qualified Contractors. Major renewal / replacements projects go through a tender process. All Bridge structures are inspected on a quarterly basis by AusSpan (Total Bridge Management).

Strategies / Action Plans:

1.2.1.1 Continue the current program of bridge maintenance and replacement including the monitoring and consideration of new construction methods for the replacement of timber bridges and related structures, with the exception of bridges having heritage significance, which shall be maintained in an appropriate manner consistent with their original character

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Natural Disaster Relief Fund (Subsidy)	0	0	80,000
Total Revenue:	0	0	80,000
EXPENDITURE:			
Maintenance	22,320		22,487
AusSpan Inspections	21,367		21,576
Special Purpose Vehicles Network Inspection	0		0
Interest Charges - Bridges			
Depreciation	357,300		404,000
Budget Reduction/Adjustment	0		0
Total Expenditure:	400,987	0	448,063
(Surplus)/Deficit:	400,987	0	368,063

Program: **INFRASTRUCTURE**Sub Program: **WALKWAYS, CYCLEWAYS & TRAILS****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

1.3.1 Maintenance and improvement of the standard and safety of walkways, cycleways and pedestrian areas to provide consistent accessibility.

Description & Level of Service:

To pro-actively undertake strategic asset management for the long-term construction as well as reconstruction of walkways and related infrastructure.

Actively seek sources of funding for high priority infrastructure projects.

To apply a balanced engineering / technical view to issues that demands such an approach.

Strategies / Action Plans:

1.3.1.1 Determine through consultation, the priorities for extensions to existing walkways and pedestrian areas

1.3.1.2 In consultation with the community identify and develop new cycle ways, walkways and pedestrian areas based on identified need

1.3.1.3 Investigate options for the accessibility of horse trails within the municipal area

1.3.1.4 Inter-connect walkways/cycleways with neighbouring Council areas (eg linkage with Campania to Richmond or Pontville to Bagdad)

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Comm Dev Grant Program - Kempton Streetscape Project	0		0
Comm Dev Grant Program - Broadmarsh Streetscape Project	230,000		0
Department of State Growth - Midland/Mood Food Pathway	147,565		0
Local Roads and Comm Infrastructure Program (Phase 1 - Total \$665,531)	0		0
Local Roads and Comm Infrastructure Program (Phase 2 - Total \$609,032)	52,032		0
Local Roads and Comm Infrastructure Program (Phase 3)	338,000		60,000
Total Revenue:	767,597	0	60,000
EXPENDITURE:			
Footpath Maintenance	42,565		43,974
Township Verges & Nature Strips (Mowing/Spraying etc)	124,961		132,713
Street Cleaning	58,694		62,923
Budget Reduction/Adjustment	0		0
Total Expenditure:	226,220	0	239,610
(Surplus)/Deficit:	-541,377	0	179,610

Program: **INFRASTRUCTURE**Sub Program: **LIGHTING****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

- 1.4.1a Ensure adequate lighting based on demonstrated need
- 1.4.1b Contestability of energy supply

Description & Level of Service:

* Council manages lighting in built up areas for residents and visitors to enjoy a safe and ready access to roads, streets and Council buildings.

* Aurora provides the installation and maintenance service for street lighting

Strategies / Action Plans:

- 1.4.1.1 Develop a program for upgrading lighting in areas of community safety need in accordance with the Australian Lighting Standard
- 1.4.1.2 Continue the undergrounding of power in Oatlands
- 1.4.1.3 Adopt new technology as it arises to reduce lifecycle costings; for example energetically pursue the implementation of LED (Light Emitting Diode) for replacement of street lighting

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Comm Dev Grant Program - Oatlands U/Ground Lighting	125,000		0
Total Revenue:	125,000	0	0
EXPENDITURE:			
Street Lighting	85,200		81,506
Total Expenditure:	85,200	0	81,506
(Surplus)/Deficit:	-39,800	0	81,506

Program: **INFRASTRUCTURE****Sub Program: BUILDINGS (PUBLIC TOILETS)****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

1.5.1 Maintenance and improvement of the standard and safety of public buildings in the municipality

Description & Level of Service:**Strategies / Action Plans:**

- 1.5.1.1 Enhance the program for building management and maintenance across the municipality
- 1.5.1.2 Develop and maintain public amenities to meet community and visitor needs, including continuing to upgrade public amenities with a focus on toilet facilities to meet community and visitor needs with regard to possible future use as well as current use
- 1.5.1.3 Ensure sustainable use of Council buildings is maximised for Community benefit
- 1.5.1.4 Update Long-Term Strategic Asset Management Plan to reflect condition assessment of buildings
- 1.5.1.5 Improve the quality, safety and fit-for-purpose of community halls and facilities
- 1.5.1.6 Address community needs with well-targeted, focused and strategic approaches to facility supply

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Mobile Toilet Hire	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Maintenance - Public Toilets	77,741		80,478
Depreciation			
Budget Reduction/Adjustment	0	0	0
Total Expenditure:	77,741	0	80,478
(Surplus)/Deficit:	77,741	0	80,478

Program: **INFRASTRUCTURE**

Sub Program: **SEWER / WATER**

Program Objectives:

Strategic Theme: Infrastructure

The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.

Strategic Plan Reference:

1.6.1 Increase the capacity of access to reticulated sewerage services

1.6.2 Increase the capacity and ability to access water to satisfy development and Community to have access to reticulated water

Description & Level of Service:

Strategies / Action Plans:

1.6.1.1 Monitor the future demand for sewerage services in areas zoned for future residential, commercial and industrial development in partnership with the Water Authority

1.6.1.2 Advocate for Developers and the Community to the Water Authority in respect of service level equity

1.6.2.1 Investigate the future demand for water services in area zoned for future residential, commercial and industrial development in partnership with the Water Authority

1.6.2.2 Advocate for Developers and the Community to the Water Authority in respect of service level equity

1.6.2.3 Investigate the future demand for energy services in areas zoned for future residential, commercial and industrial development in partnership with the Energy Authorities

1.6.2.4 Advocate for Developers and the Community to the Energy Authorities in respect of service level equity

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
	0	0	0
Depreciation			
Budget Reduction/Adjustment	0	0	0
Total Expenditure:	0	0	0
(Surplus)/Deficit:	0	0	0

Program: **INFRASTRUCTURE**Sub Program: **DRAINAGE****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

1.7 Maintenance and improvement of the town storm-water drainage system

Description & Level of Service:

* To pro-actively undertake strategic asset management for the long-term construction, reconstruction and maintenance of stormwater reticulation and related infrastructure.

* Actively seek sources of funding for high priority infrastructure projects.

* To apply a balanced engineering/technical view to issues that demands such an approach.

Strategies / Action Plans:

1.7.1.1 Continue to program capital works that improve the effectiveness of the storm-water drainage systems in the towns of the municipality

1.7.1.2 Research best practice methods for the disposal of Stormwater, that is applicable to country towns and rural living

1.7.1.3 Adopt 'Water Sensitive Urban Design Principles' where appropriate

1.7.1.4 Research and monitor forecasts in relation to critical weather events (eg design/specifications)

1.7.1.5 - Undertake hydraulic assessment of the municipal area (i.e. the provision of flood mapping and assess the interaction of stormwater with existing and potential future land uses). Includes investigating the availability of external funding support. The initial focus being the main population and transit areas around Bagdad and Mangalore

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Inspection & Connection Fees	0	0	0
Local Roads and Comm Infrastructure Program (Phase 2 - Total \$609,032)	494,831	0	0
Total Revenue:	494,831	0	0
EXPENDITURE:			
Maintenance	27,614		27,948
Interest Charges	0		0
Depreciation	52,000		54,000
Budget Reduction/Adjustment	0		
Total Expenditure:	79,614	0	81,948
(Surplus)/Deficit:	-415,217	0	81,948

Program: **INFRASTRUCTURE**Sub Program: **WASTE****Program Objectives:****Strategic Theme: Infrastructure***The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.***Strategic Plan Reference:**

1.8 Maintenance and improvement of the provision of waste management services to the community

Description & Level of Service:**Strategies / Action Plans:**

- 1.8.1.1 Continue to review the ongoing operational arrangements for waste management including co-operation with other local government authorities
- 1.8.1.2 Undertake a review of the whole waste management service delivery system regularly
- 1.8.1.3 Explore the opportunities to promote/facilitate a reduction of waste to landfill
- 1.8.1.4 Support and participate in the activities of the newly established 'Southern Tasmanian Regional Waste Authority
- 1.8.1.5 Investigate the introduction of a 'user pays' system at the Waste Transfer Stations (in lieu of the charging the standard Waste Management Levy)

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Waste Transfer Stations - Disposal Fees / Sale of Recyclables	27,500	27,979	32,500
Waste Transfer Stations & Sale of Recyclables	0		0
Rates (Est Rates based on \$207 per collection point - prev \$195)	340,860	343,552	370,339
Waste Management Levy (Est based on \$245 & \$90 - prev \$220 & \$76)	719,452	721,635	814,355
Total Revenue:	1,087,812	1,093,166	1,217,194
EXPENDITURE:			
Household Collection Service	316,447		347,308
Operating Expenses - Oatlands WTS	246,696		282,316
Operating Expenses - Campania WTS	255,646		265,859
Operating Expenses - Dysart WTS	237,469		288,310
Other Expenditure	0		0
Waste Management Plan (incl. Regional Group etc)	4,500		6,400
Land Tax Payable	0		0
Interest Charges	0		0
Depreciation	27,500		27,500
Budget Reduction/Adjustment	0		0
Total Expenditure:	1,088,258	0	1,217,693
(Surplus)/Deficit:	446	-1,093,166	499

Program: **INFRASTRUCTURE**

Sub Program: **INFORMATION COMMUNICATIONS TECHNOLOGY**

Program Objectives:

Strategic Theme: Infrastructure

The need to maintain, improve and maximise the Community benefit from infrastructure provided by Council.

Strategic Plan Reference:

1.9.1 Improve access to modern communications infrastructure

Description & Level of Service:

Strategies / Action Plans:

1.9.1.1 Seek opportunities to facilitate the provision of cost effective broadband and mobile telecommunications access across the municipality

1.9.1.1 Support the establishment of telecommunication infrastructure at Mt Hobbs

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Total Revenue:	0	0	0
EXPENDITURE:			
Total Expenditure:	0	0	0
(Surplus)/Deficit:	0	0	0

Program: **GROWTH**Sub Program: **RESIDENTIAL****Program Objectives:****Strategic Theme: Growth**

The need to increase the population in the municipality to a long term sustainable level and to grow the level of agricultural, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of appropriate services

Strategic Plan Reference:

2.1.1 Increase the resident, rate-paying population in the municipality

Description & Level of Service:**Strategies / Action Plans:**

- 2.1.1.1 Seek opportunities to increase the number of subdivisions providing affordable land in areas that can utilise the existing water, sewer and road infrastructure within the framework of the Planning Scheme
- 2.1.1.2 Investigate the potential of under-utilised Australian, State and Local Government owned land for use and/or development
- 2.1.1.3 Investigate and pursue innovative responses to residential developments whilst maintaining an appropriate townscape context including rural and heritage character where appropriate
- 2.1.1.4 Investigate options pertinent to affordable housing
- 2.1.1.5 Lobby for increased transport services within the municipality and explore alternative transport options
- 2.1.1.6 Actively participate in the 'Outer Hobart Residential Demand and Supply Study' to understand demand and supply of land and housing across the Outer Hobart Council areas

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
	0	0	0
Budget Reduction/Adjustment			
Total Expenditure:	0	0	0
(Surplus)/Deficit:	0	0	0

Program: **GROWTH**Sub Program: **TOURISM****Program Objectives:****Strategic Theme: Growth**

The need to increase the population in the municipality to a long term sustainable level and to grow the level of agricultural, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of appropriate services

Strategic Plan Reference:

2.2.1 Increase the number of tourists visiting and spending money in the municipality

Description & Level of Service:**Strategies / Action Plans:**

- 2.2.1.1 Seek opportunities to support the development, growth and promotion of a wide range of tourism in the Southern Midlands
- 2.2.1.2 Seek opportunities to further develop and link heritage tourism opportunities both within and outside the region, including convict sites, the Oatlands Military Precinct and Callington Mill Precinct
- 2.2.1.3 Pursue appropriate development of Council's Heritage buildings for tourism e.g. Court house and Gaol in Oatlands
- 2.2.1.4 Support the development of tourism products
- 2.2.1.5 Work in partnership with tourism organisations including Destination Southern Tasmania and the Heritage Highway Tourism Region Association
- 2.2.1.6 Encourage local tourism operators to establish and maintain exposure on the Australian Tourism Data Warehouse website, which allows local tourism operators to easily promote their business or events on numerous digital platforms that connect directly to consumers
- 2.2.1.7 Embrace and implement the Heritage Highway Destination Action Plan along with associated initiatives
- 2.2.1.8 Implement the outputs from the Oatlands Structure Plan

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Misc. Income (Event Income / Lake Dulverton Showers)	2,000		2,000
Kempton Roadside Stopover	3,000		3,000
Grant(s)	0		0
Total Revenue:	5,000	0	5,000
EXPENDITURE:			
Tourism (Promotion & Other Council activities)	24,900		18,400
Contributions (HHTRA)	12,000		12,000
Contributions (Destination South)	6,800		6,800
Special Projects (incl. Marketing Plan)	5,000		5,000
Grant Expenditure	0		
Budget Reduction/Adjustment			
Total Expenditure:	48,700	0	42,200
(Surplus)/Deficit:	43,700	0	37,200

Program: **GROWTH**Sub Program: **BUSINESS****Program Objectives:****Strategic Theme: Growth**

The need to increase the population in the municipality to a long term sustainable level and to grow the level of agricultural, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of appropriate services

Strategic Plan Reference:

- 2.3.1a Increase the number and diversity of businesses in the Southern Midlands
- 2.3.1b Increase employment within the municipality
- 2.3.1c Increase Council revenue to facilitate business and development activities (social enterprise)

Description & Level of Service:**Strategies / Action Plans:**

- 2.3.1.1 Continue to facilitate and actively promote the development of new business opportunities
- 2.3.1.2 Continue to provide support to businesses within the municipality to help ensure their long-term viability and to support them to actively work co-operatively together
- 2.3.1.3 Further develop economic opportunities of equine activities and services in respect of the former Oatlands racecourse
- 2.3.1.4 Seek opportunities to support the development of affordable temporary accommodation for seasonal and other workers
- 2.3.1.5 Pursue the establishment of regional or state-wide facilities that can take advantage of the municipality's central location, accessibility to the State's major road and rail facilities and/or the presence of very large titles affording opportunities for industries requiring large attenuation distances
- 2.3.1.6 Develop and promote incentives for businesses to establish and expand
- 2.3.1.7 Develop and maintain infrastructure critical for the establishment and retention of business
- 2.3.1.8 Develop opportunities and participate in a range of business activities centred on the unique competitive advantage of assets in the area
- 2.3.1.9 Complete the transition and transfer of the Council owned business 'Heritage Building Solutions Pty Ltd' into Council's organisational structure
- 2.3.1.10 Assess future governance and management options for the Council owned business 'Heritage Education and Skills Centre Ltd'
- 2.3.1.11 Target niche high end food/wine outlets to establish businesses within the Southern Midlands

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Sale of Water (TasWater)	0	0	0
Private Works - Income	131,579		224,833
Private Works - Stornoway Contract	70,952		74,613
Callington Mill - Operations	0		0
TasWater - Distributions	182,400		182,400
Subsidiary - HBS Dividend	10,000		0
Subsidiaries (HBS & HESC)	765,000		0
Total Revenue:	1,159,931	0	481,846
EXPENDITURE:			
Filler Stations - Water Payments (TasWater)	0		0
Incentives	0		0
Private Works - Expenditure	109,649		187,361
Stornoway Contract	64,502		66,267
Subsidiaries (HBS & HESC)	765,000		0
Callington Mill - Operations (includes property maintenance)	12,850		12,850
MEDALS (prev. Oatlands Develop Strategy) - trf to Capacity & Sustainability	0		0

Program: **GROWTH**

Sub Program: **BUSINESS**

SCSR Workforce Development Coordinator	5,000		5,000
Interest Charges	903		585
Budget Reduction/Adjustment			
Total Expenditure:	957,904	0	272,063
(Surplus)/Deficit:	-202,027	0	-209,783

Program: **GROWTH**Sub Program: **INDUSTRY****Program Objectives:****Strategic Theme: Growth**

The need to increase the population in the municipality to a long term sustainable level and to grow the level of agricultural, commercial and industrial activity, balanced with environmental, heritage and cultural values along with the provision of appropriate services

Strategic Plan Reference:

- 2.4.1 Retain and enhance the development of the rural sector as a key economic driver in the Southern Midlands
2.4.2 Increase access to irrigation water within the municipality

Description & Level of Service:**Strategies / Action Plans:**

- 2.4.1.1 Develop opportunities that enhance Southern Midlands role as a focal point for rural activity
2.4.1.3 Continue implementation of the Southern Midlands Weed Management Strategy as it related to agricultural land/crown land/roads.
2.4.1.4 Facilitate the development of 'value adding' opportunities in the rural sector through high production agriculture
2.4.1.5 Continue playing a leadership role with the Southcentral Jobs Hub Network and other stakeholders to advocate/facilitate for changes that are beneficial to the region
i. Develop programs that will improve literacy levels and business skills for people in the agricultural industry;
ii. Develop programs that will improve skills and customer service standards in the tourism and hospitality sector; and
iii. Develop improved approaches to optimising Vocation Education & Training (VET) and DoE programs
2.4.1.6 Understand and maximise the economic enablers in the region
2.4.1.7 Encourage and facilitate innovation in the rural sector
2.4.2.1 Encourage and promote, development as well as production opportunities associated with irrigation schemes
2.4.2.2 Support the implementation of irrigation schemes that service locations in the local government area
2.4.2.3 Support the State Governments Economic Development Plan in the growth of services to support the rural and regional economies

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Tunbridge Dam - Water Lease	2,655		2,655
Total Revenue:	2,655	0	2,655
EXPENDITURE:			
Operating Expenses	0	0	0
Total Expenditure:	0	0	0
(Surplus)/Deficit:	-2,655	0	-2,655

Program: **LANDSCAPES**Sub Program: **HERITAGE****Program Objectives:****Strategic Theme: Landscapes***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

- 3.1.1 Maintenance and restoration of significant public heritage assets
- 3.1.2 Act as an advocate for heritage and provide support to heritage property owners
- 3.1.3 Investigate document, understand and promote the heritage values of the Southern Midlands

Description & Level of Service:**Strategies / Action Plans:**

- 3.1.1.1 Manage the heritage values of Council owned heritage buildings according to affordable best practice
- 3.1.1.2 Work in partnership with the State Government to ensure the strategic long-term management of publicly owned heritage sites
- 3.1.1.3 Continue to implement and review the Oatlands Commissariat and Gaol Master Plans
- 3.1.1.4 Seek to establish the Oatlands gaol site as an historic/archaeological interpretation centre
- 3.1.2.1 Support and monitor the ongoing development of the Heritage Skills Centre in Oatlands
- 3.1.2.2 Facilitate and investigate opportunities for assisting heritage property owners in conserving heritage places alongside sustainable ongoing usage
- 3.1.3.1 Undertake and encourage research & publications on the heritage values of the Southern Midlands
- 3.1.3.2 Undertake effective heritage interpretation, education and communication programs
- 3.1.3.3 Continue to manage and utilise Council's heritage resource and collections
- 3.1.3.4 Support the occupancy / use of Council owned heritage buildings and spaces by arts & crafts groups who specialise in heritage crafts
- 3.1.3.5 Support the creation of centralised initiatives for online accessibility to information relevant to heritage sites/buildings
- 3.1.3.6 Recognition and ensuring the maintenance of the significance of trees in the landscape especially along the Heritage Highway (Midland Highway) and the revegetation where trees have been removed

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Oatlands Gaol - Rental Income / Donations	0	0	0
Oatlands Court House - Rental Income / Donations	0	0	0
Grant - NSRF (Commissariat)	0	0	0
Heritage Volunteer Program / Archaeological Digs	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Staffing / General Operating	331,375		359,034
Court House (incl. gen funds for displays/interps etc)	20,486		21,329
Gaolers Residence	22,156		27,999
Parattah Railway Station	3,490		3,490
73 High Street (Roche Hall)	13,547		13,547
79 High Street (Commissariat)	15,872		16,575
Heritage Volunteer Program / Archaeological Digs	8,000		12,000
Interest Charges	0	0	0

Program: **LANDSCAPES**

Sub Program: **HERITAGE**

Depreciation	0	0	0
Total Expenditure:	414,926	0	453,974
(Surplus)/Deficit:	414,926	0	453,974

Program: **LANDSCAPES**Sub Program: **NATURAL****Program Objectives:****Strategic Theme: Landscapes***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

- 3.2.1 Identify and protect areas that are of high conservation value
- 3.2.2 Encourage the adoption of "best practice" land care techniques

Description & Level of Service:**Strategies / Action Plans:**

- 3.2.1.1 Continue implementation of the Southern Midlands Weed Management Strategy
- 3.2.1.2 Implement and monitor the Lake Dulverton Management Strategy and Water Operational Plan
- 3.2.1.3 Continue to work co-operatively with the Tasmanian Land Conservancy to add value to the Chauncy Vale Wildlife Sanctuary and to develop a new management document reflecting current best practice
- 3.2.1.4 Facilitate and encourage voluntary native vegetation conservation agreements to conserve & protect high priority native vegetation communities
- 3.2.1.5 Use a collaborative approach (through the planning scheme) to recognise and protect values on private land only where:
 - i. the land contains natural values Council has deemed to be of high conservation value at the local level;
 - ii. existing spatial information provides a reasonable level of surety as the presence of those values;
 - iii. the values are not already afforded a reasonable degree of protection by higher levels of government; and
 - iv. the patch size is sufficiently large to ensure long term environmental sustainability.
- 3.2.2.1 Actively pursue grant opportunities & projects in relation to preservation of bushland remnants, weed management, vegetation, and regenerative agricultural techniques
- 3.2.2.2 Maintain collaborative partnerships with NRM South, DPIPWE, and other relevant organisations to deliver on-ground projects

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Chauncy Vale - Gate Donations	2,750		4,500
Lake Dulverton - Donations & Signage Charges	0		0
Rental - Chauncy Vale Cottage	0		0
Rental - Railway Station Building	0		0
Comm Dev Grant Program - Campania Bush Reserve	0		0
Comm Dev Grant Program - Chauncy Vale Pedestrian Bridge	0		0
Comm Dev Grant Program - Lake Dulverton Walkways	220,000		0
Department of Health - Chauncy Vale (Wombat Walk)	24,220		0
Total Revenue:	246,970	0	4,500
EXPENDITURE:			
Campania Bush Reserve	2,360		2,360
Chauncy Vale Reserve	10,000		10,000
Weed Management Program	74,568		52,677
Landcare Facilitator (incl New Grant Application allocation)	88,325		91,884
Lake Dulverton (Aquatic Club)	0		0
Committee (incl. Dulverton Corridor)	18,550		18,550
Lake Dulverton (Midlands Water Scheme)	25,800		25,800
Depreciation	0	0	0

Program: **LANDSCAPES**

Sub Program: **NATURAL**

Budget Reduction/Adjustment	0	0	0
Total Expenditure:	219,603	0	201,271
(Surplus)/Deficit:	-27,367	0	196,771

Program: **LANDSCAPES**Sub Program: **CULTURAL****Program Objectives:****Strategic Theme: Landscapes***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

3.3.1 Ensure that the cultural diversity of the Southern Midlands is maximised

Description & Level of Service:**Strategies / Action Plans:**

3.3.1.1 Identify, and promote the Cultural identity of the Southern Midlands through festivals and events

3.3.1.2 Continue to implement and update the Southern Midlands Arts Strategy

3.3.1.3 Develop an Events and Festivals Strategy

3.3.1.4 Support the establishment and development of large scale culturally diverse developments and institutions in appropriate locations in the Southern Midlands and encourage the State Government to declare such projects as Projects of Regional Significance recognising their scale, importance and the far reaching nature of their potential benefits and impacts

3.3.1.5 Continue to promote and develop the Artist in Residence Program using Council owned heritage buildings

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Community Donations	0		
Heritage Hub (79 High Street)	0		0
Total Revenue:	0	0	0
EXPENDITURE:			
Arts Advisory Committee	10,000	0	10,000
Heritage Garden (Callington Mill)	1,500	0	1,500
Commissariat HUB (transfer to Heritage Program)	0	0	0
Artist in Residence Program	2,000	0	8,000
Budget Reduction/Adjustment	0	0	0
Total Expenditure:	13,500	0	19,500
(Surplus)/Deficit:	13,500	0	19,500

Includes Arts Committee events from 502 Capacity

Program: **LANDSCAPES****Sub Program: REGULATORY (DEVELOPMENT)****Program Objectives:****Strategic Theme: Landscapes***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

3.4.1 A regulatory environment that is supportive of and enables appropriate development

Description & Level of Service:**Strategies / Action Plans:**

- 3.4.1.1 Continue to support the State Government's State-wide Planning Initiative and to work in co-operation within the Southern Tasmanian region to finalise the Local Provisions Schedule for the Tasmanian Planning Scheme
- 3.4.1.2 Encourage the State Government to provide more direction to the planning system through the introduction of more State Planning Policies, State Planning Directives and common state-wide planning scheme provisions
- 3.4.1.3 Make use of the Joint Land Use Planning Initiative (JLUPI) outcomes to develop the local content for the new planning scheme
- 3.4.1.4 Actively participate in the review of the Southern Tasmania Regional Land Use Strategy
- 3.4.1.5 Process planning, building and plumbing applications in a timely manner and monitor compliance with the relevant legislation
- 3.4.1.6 Review systems and procedures to ensure that "best value" is being provided in the delivery of customer services
- 3.4.1.7 Ensure staff are adequately resourced and supported to apply consistent, transparent and procedural fairness in pursuing enforcement action in matters of non-compliance
- 3.4.1.8 Actively participate in the 'Outer Hobart Residential Demand and Supply Study' to understand demand and supply of land and housing across the Outer Hobart Council areas
- 3.4.1.9 Ensure staff are adequately resourced and supported to apply consistent, transparent and procedural fairness in pursuing enforcement action in matters of non-compliance

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Subdivision & Development App Fees	85,000		90,000
Env Health - PPE's, Septic Tank & Food Premises	7,500		7,500
Building / Plumbing Application Fees	120,000		120,000
Public Open Space Contributions	0		50,000
Total Revenue:	212,500	0	267,500
EXPENDITURE:			
Salaries (incl. On-Costs)	651,136		712,826
Office - Operating Expenses (incl Legal Fees)	85,011		86,460
Advertising	15,000		15,000
Vehicle Costs	42,000		42,000
Consultancy Costs - EHO; Engineering & Building Surveying	87,619		87,619
Planning Scheme Development	7,500		7,500
Regional Planning Project			10,000
Interest Charges	1,264		819
Depreciation			
Budget Reduction/Adjustment	0		
Total Expenditure:	889,530	0	962,224

(Surplus)/Deficit:

677,030

0

694,724

Program: **LANDSCAPES****Sub Program: REGULATORY (PUBLIC HEALTH)****Program Objectives:****Strategic Theme: Lifestyle***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

3.5.1 Monitor and maintain a safe and healthy public environment

Description & Level of Service:**Strategies / Action Plans:**

3.5.1.1 Continue to provide school immunisation programs

3.5.1.2 Encourage members of the Community to actively participate in immunisation programs

3.5.1.3 Continue to register and monitor food premises

3.5.1.4 Continue to ensure that on-site waste water disposal is effective

3.5.1.5 Encourage health professionals, including doctors and nurses, to move to the Southern Midlands

3.5.1.6 Provide continuing support to the Midlands Multi-Purpose Health Centre

3.5.1.7 Continually raise the awareness of Notifiable Diseases in the Community

3.5.1.8 Maintain an Emergency Management Plan for the Southern Midlands local government area that will provide safeguards for the health & safety of the Community

3.5.1.9 Support Council owned cemetery services so they continue to be provided

3.5.1.8 Maintain the Kempton Community Health Centre and encourage health professionals along with other community service providers to use the premises as a base for the provision of services

3.5.1.9 Work with the State Government and our neighbouring Councils in the implementation of responses to epidemics and/or pandemics to keep our Commu

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Cemetery Income	2,000		6,000
Immunisation	0		500
Grant - Kempton Health Facility	0		0
Kempton Community Health Centre - Rental Income	4,000		17,520
Total Revenue:	6,000	0	24,020
EXPENDITURE:			
Immunisation Costs	735		735
Medical Officer of Health	4,780		4,780
Cemeteries - Maintenance	6,685		8,860
Community Health Centre	8,125		8,125
Budget Reduction/Adjustment	0		
Total Expenditure:	20,325	0	22,500
(Surplus)/Deficit:	14,325	0	-1,520

Program: **LANDSCAPES**Sub Program: **REGULATORY (ANIMALS)****Program Objectives:****Strategic Theme: Lifestyle***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

3.6.1 Create an environment where animals are treated with respect and do not create a nuisance for the community

Description & Level of Service:**Strategies / Action Plans:**

3.6.1.1 Continue dog control, regulatory, licensing and educational programs

3.6.1.2 Continue to conduct a public awareness/education program that informs the community of the need to contain livestock and the associated legal requirements within available resources

3.6.1.3 Encourage the State Government to recognise the feral cat problem as distinct from the escaped/released/straying domestic cat problem and to develop and resource a strategy to meaningfully reduce the number of feral cats that now form a self-sustaining and very large population in rural areas

3.6.1.3 Review the endorsed 'Southern Tasmania Regional Cat Management Strategy 2021-2026' recognising that the Strategy is based on an 'opt-in' approach which would be reliant on available resources, and taking into account the extent of the problem within each municipal area

BUDGET:	2021/22	CURRENT	PROPOSED
	Est.	2021/22 Actual	2022/23 Budget
REVENUE:			
Dog Registration Fees	65,000		67,500
Infringement Notices	7,500		7,500
Impounding & Complaint Fees	1,500		1,500
Local Roads and Comm Infrastructure Program (Phase 3 - Total \$0000)	43,125		43,125
Total Revenue:	117,125	0	119,625
EXPENDITURE:			
Animal Control Services	111,113		115,386
Budget Reduction/Adjustment			
Total Expenditure:	111,113	0	115,386
(Surplus)/Deficit:	-6,012	0	-4,239

Program: **LANDSCAPES****Sub Program: ENVIRONMENTAL SUSTAINABILITY****Program Objectives:****Strategic Theme: Landscapes***The need to maintain, improve and maximise the benefits of the existing heritage, natural and cultural landscapes of the Southern Midlands.***Strategic Plan Reference:**

3.7.1 Implement strategies to address the issue of environmental sustainability in relation to its impact on Council's corporate functions and on the Community

Description & Level of Service:**Strategies / Action Plans:**

3.7.1.1 Implement priority actions defined in Council's corporate Climate Change Adaption Plan

3.7.1.2 Continue implementation of Council's Climate Change Action Plan

3.7.1.3 Continually improve energy efficiency and assist the Community in energy efficiency initiatives

3.7.1.4 Establish collaborative partnerships with other Councils, key stakeholders and other tiers of government, that strengthen Council's response to climate change

3.7.1.5 Investigate options to potentially develop alternate energy sources, including but not limited to Solar Array Panel/bank to generate power to be used at the community level and excess back to the grid

3.7.1.6 Facilitate the installation of recharging stations for battery operated vehicles in key geographic locations

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Commissions - Solar Units	0	0	0
Home Energy Audits	0	0	0
Grants	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Salaries (incl. On-Costs)	0		0
Climate Change Grant Expenditure (Grant rec'd 2011/12)	0	0	0
(Grant received 2011/12 - \$20934 - 90%)			
Sundry Allocation			10,000
Budget Reduction/Adjustment	0	0	0
Total Expenditure:	0	0	10,000
(Surplus)/Deficit:	0	0	10,000

Program: **COMMUNITY**Sub Program: **COMMUNITY HEALTH & WELLBEING****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of the Community

Strategic Plan Reference:

4.1.1 Support and improve the independence, health and wellbeing of the community

Description & Level of Service:**Strategies / Action Plans:**

- 4.1.1.1 Partner with Governments, adjoining Councils and non-government organisations to improve the safety, health and well-being of the Community
- 4.1.1.2 Review our play grounds / community spaces in recognising the importance to our Community of inclusive play & universal design for broadest possible user catchment
- 4.1.1.3 Promote the importance of regular exercise as part of Community health & wellbeing
- 4.1.1.4 Explore opportunities for community members to engage with animals in a public space e.g off-lead dog exercise areas
- 4.1.1.5 Improve the quality, safety and fit-for-purpose of community sport and active recreation facilities
- 4.1.1.6 Address community needs with well-targeted, focused and strategic approaches to facility supply
- 4.1.1.7 Work with the State Government in implementing the Tasmanian Community Sport and Active Recreation Infrastructure Strategy

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Drop-In-Centre (Aquatic Centre)	0	0	0
Rental - Sumo Suits	0	0	0
Communities for Children	0	0	0
Grant - Healthy Comm Initiative	0	0	0
Rural Primary Health / Grants - School Holiday Program	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Salaries (incl. On Costs)	245,425		300,178
Operating Costs (incl. Vehicle Costs)	12,000		9,000
Holiday Program	10,000		6,000
School Community Garden	0		0
Communities for Children	0		0
Budget Reduction/Adjustment	0		
Total Expenditure:	267,425	0	315,178
(Surplus)/Deficit:	267,425	0	315,178

Program: **COMMUNITY**Sub Program: **RECREATION****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

4.2.1 Provide a range of recreational activities and services that meet the reasonable needs of the community

Description & Level of Service:**Strategies / Action Plans:**

4.2.1.1 Review and implement the Southern Midlands Recreation Plan

4.2.1.2 Identify opportunities to work in partnership with the Community and the State Government to improve recreational services and activities

4.2.1.3 Maximise the potential use and benefits of the Oatlands Aquatic Centre

4.2.1.4 Facilitate additional recreational facilities for Lake Dulverton (e.g wetland walks and other passive recreation pursuits)

4.2.1.5 Review our play grounds / spaces in recognising the importance to our Community of inclusive play & universal design

4.2.1.6 Undertake recreation space/ground development that facilitates drought tolerant recreation/playing surfaces

4.2.1.7 Address recreation grounds long-term & large-scale maintenance issues, including future upgrades and facility renewal strategies, to address in terms of cost, ongoing monitoring and triggers for change

4.2.1.8 Address community needs with well-targeted, focused and strategic approaches to facility supply

4.2.1.9 Construct a single unisex accessible toilet facility at Callington Park to encourage continued visitation as well as enhancing visitor experiences in the area

4.2.1.10 Further develop Callington Park as a family friendly recreation space

BUDGET:	2021/22	CURRENT	PROPOSED
	Est.	2021/22 Actual	2022/23 Budget
REVENUE:			
Pool - Admission Fees	91,667		262,167
Recreation Facilities - User Charges (incl. Aurora reimbursements)	5,000		5,500
Hall Facilities - User Charges (incl. Aurora reimbursements)	6,500		6,000
Grant(s) - State (Final Instalment) and Aust Government	3,500,000		500,000
Management Committee - Reimbursements	2,500		2,500
Dept of Communities Tas (Levelling the Playing Field)	0		234,000
Aust Govt - Black Summer Bushfire Recovery Grant	0		238,821
Dept Treasury & Finance - Local Gov't Loans Program (21/22 - year 1 of 3)	52,231		49,638
Total Revenue:	3,657,898	0	1,298,626
EXPENDITURE:			
Recreation Grounds (incls Land Tax Payable)	137,759		139,606
Swimming Pool	0		0
Aquatic Centre	260,053		486,785
Council Halls	48,600		48,600
Community Halls	11,210		11,210
Community Centre - Oatlands	7,410		7,410
Community Centre - Levendale	6,260		6,260
Topiaries	3,250		3,250
Parks & Reserves	170,336		173,799
Tree Removal	6,000		6,000
Interest Payments	62,792		55,964

ANNUAL PLAN AND PROGRAM BUDGET 2022/23 - OPERATING

Attachment 1
 AGENDA ITEM 17.3.3

Recreation Plan	16,000		16,000
Budget Reduction/Adjustment	0		
Total Expenditure:	729,670	0	954,884
(Surplus)/Deficit:	-2,928,228	0	-343,742

Program: **COMMUNITY**Sub Program: **ACCESS****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

- 4.3.1a Continue to explore transport options for the Southern Midlands community
4.3.1b Continue to meet the requirements of the Disability Discrimination Act (DDA)

Description & Level of Service:**Strategies / Action Plans:**

- 4.3.1.1 Be an advocate for improving transport services for those in need within the Community
4.3.1.2 Continue the implementation of Council's Disability Access and Inclusion Plan in meeting the requirements of the DDA
4.3.1.3 Encourage organisations to adopt the inclusivity principle (if a person has a Carer with them then entry is only charged for one person, not two) for entry into events and facilities
4.3.1.4 Further explore the viability of a lift in the Oatlands Town Hall / Council Chambers

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Access Committee	0	0	0
Budget Reduction/Adjustment	0	0	0
Total Expenditure:	0	0	0
(Surplus)/Deficit:	0	0	0

Program: **COMMUNITY**Sub Program: **VOLUNTEERS****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

4.4.1 Encourage community members to volunteer

Description & Level of Service:**Strategies / Action Plans:**

4.4.1.1 Ensure that there is support and encouragement for volunteering

4.4.1.2 Facilitate training programs aimed at providing volunteers with the necessary skills

4.4.1.3 Continue to support volunteers and their respective Community Groups through the Southern Midlands Community Small Grants Program

4.4.1.4 Work with Volunteering Tasmania to refine policies and frameworks that support volunteering throughout the Southern Midlands

4.4.1.5 Continue to provide the SMC Community Small Grants Program to support Community groups and their volunteers

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
	0	0	0
Total Revenue:	0	0	0
EXPENDITURE:			
Community Grants Program	30,000		30,000
Partnership - Bagdad Community Club	15,000		15,000
Budget Reduction/Adjustment	0		
Total Expenditure:	45,000	0	45,000
(Surplus)/Deficit:	45,000	0	45,000

Program: **COMMUNITY**Sub Program: **FAMILIES****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

- 4.5.1 Ensure that appropriate childcare services as well as other family related services are facilitated within the community
- 4.5.2 Increase the retention of young people in the municipality
- 4.5.3 Improve the ability of seniors to stay in their communities

Description & Level of Service:**Strategies / Action Plans:**

- 4.5.1.1 Monitor the adequacy of current childcare facilities (i.e location, accessibility and number of placements)
- 4.5.1.2 Take appropriate action with supporting partner organisations to address any shortfalls/deficiencies identified in the provision of family related services
- 4.5.2.1 Facilitate mentoring and leadership programs in partnership with the schools in the Southern Midlands (eg. encourage school attendance at Council meetings and engagement in projects relating to Council)
- 4.5.2.2 Develop youth programs that cover employment and training as well as being linked to social, recreational and entertainment activities
- 4.5.2.3 In partnership with the State Government and not-for-profit organisations, investigate ways to enhance the delivery of youth services in the Southern Midlands
- 4.5.2.4 Monitor and respond to the recreation needs of the young people of the Southern Midlands
- 4.5.2.5 Work with community groups to facilitate meaningful youth engagement and support
- 4.5.3.1 Provide continuing support to the Midlands Multi-Purpose Health Centre (MMPHC)
- 4.5.3.2 Facilitate assistance for the seniors to stay in their own homes, or with the assistance of Carer & Support organisations in independent living units
- 4.5.3.3 Provide support for & where appropriate, facilitate the meaningful social engagement and social inclusion of older members of our Community
- 4.5.3.4 Provide continuing support for the Community Shed Oatlands as well as the Carriage House at Kempton and similar initiatives

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Contributions	0		0
Total Revenue:	0	0	0
EXPENDITURE:			
Operating Grants (Child Care Centres)	2,500		2,500
Operating Grant (FDC)	4,000		4,000
Seniors	5,000		5,000
Budget Reduction/Adjustment	0		
Total Expenditure:	11,500	0	11,500
(Surplus)/Deficit:	11,500	0	11,500

Program: **COMMUNITY**Sub Program: **EDUCATION****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

4.6.1 Increase the educational and employment opportunities available within the Southern Midlands

Description & Level of Service:**Strategies / Action Plans:**

- 4.6.1.1 Develop partnerships increasing educational opportunities within the Southern Midlands for the entire community
- 4.6.1.2 Identify and implement the preferred management and operating model for Heritage and Education Skills Ltd.
- 4.6.1.3 Facilitate/provide heritage learning opportunities through public engagement, via Heritage and Education Skills Ltd, in partnership with universities and schools, wherever opportunity arises
- 4.6.1.4 Continue to work with the schools in the Southern Midlands to address and respond to reform initiatives in a positive manner together
- 4.6.1.5 Continue playing a leadership role with the Southcentral Jobs Hub Network and other stakeholders to advocate/facilitate changes that are beneficial to the region
- i. Develop programs that will improve literacy levels and business skills for people in the agricultural industry;
 - ii. Develop programs that will improve skills and customer service standards in the tourism and hospitality sector; and
 - iii. Develop improved approaches to optimising Vocation Education & Training (VET) and DoE programs

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Total Revenue:	0	0	0
EXPENDITURE:			
Budget Reduction/Adjustment			
Total Expenditure:	0	0	0
(Surplus)/Deficit:	0	0	0

Program: **COMMUNITY**Sub Program: **CAPACITY, SUSTAINABILITY & RESILIENCE****Program Objectives:****Strategic Theme: Community**

The need to retain and build on the strong sense of community that exists within the Southern Midlands as well as increase the opportunities for improved health and well-being of those that live in the Southern Midlands.

Strategic Plan Reference:

4.7.1 Build, maintain and strengthen the capacity of the Community to help itself whilst embracing social inclusion to achieve sustainability

Description & Level of Service:**Strategies / Action Plans:**

- 4.7.1.1 Support Community groups who wish to run and/or develop Community based facilities & events
- 4.7.1.2 Continue to provide funding opportunities for Community Groups through the Southern Midlands Community Small Grants Program
- 4.7.1.3 Provide support to Community groups in their establishment and on-going development as well as assist those groups to access grants from a wide range of sources
- 4.7.1.4 Provide support to the Community in addressing major impacts that affect the ability of the Community to work cohesively together
- 4.7.1.5 Increase opportunities for the ability of the aging population to remain in their Communities
- 4.7.1.6 Increase the opportunities for young people to remain in or return to their local Communities
- 4.7.1.7 Facilitate meaningful engagement with Business and Traders Groups
- 4.7.1.8 Prepare and support Communities in anticipation of future focused events to address and reduce their disaster risk and increase resilience to future natural hazards
- 4.7.1.9 Implement the outputs from the Oatlands Structure Plan

BUDGET:	2021/22 Est.	CURRENT 2021/22 Actual	PROPOSED 2022/23 Budget
REVENUE:			
Special Events - Recoveries (Aust Day & ANZAC Centenary)	0		0
Men's Shed Income	0		0
Total Revenue:	0	0	0
EXPENDITURE:			
Special Events (Festivals etc)	20,525		30,525
Donations	8,500		8,500
Grant - Oatlands District Historical Assoc. (Rates equivalent)	900		900
Regional Development Campaign (SCSR)	3,000		3,000
Community Men's Shed	6,480		6,480
Grant Exp - Special Events - Aust Day & ANZAC Centenary	0		0
Volunteer Recognition Program	0		0
Oatlands Structure Plan	5,000		5,000
Budget Reduction/Adjustment	0		
Total Expenditure:	44,405	0	54,405
(Surplus)/Deficit:	44,405	0	54,405

CAPITAL EXPENDITURE PROGRAM 2022-23		DEPRECIATION		EXPENDITURE TYPE		SOURCE OF FUNDS							TOTAL PROJECT COST				
		ASSET VALUE	ASSET RENEWAL/ REPLACEMENT	ASSET RENEWAL/ REPLACEMENT PROJECTS	NEW ASSET PROJECTS	COUNCIL FUNDED RENEWAL	COUNCIL FUNDED NEW / PREVIOUSLY COMMITTED EXPENDITURE	R2R	SPECIFIC PURPOSE GRANTS	LRCI PHASE 1	LRCI PHASE 2	LRCI PHASE 3		GRANT FUNDED PROJECTS (Fed Election)	LOAN/RESERVE FUNDED PROJECTS	BUDGET CARRIED FORWARD FROM 2021/22	
REGULATORY - DEVELOPMENT	Nil																\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REGULATORY - PUBLIC HEALTH	Nil																\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REGULATORY - ANIMAL CONTROL	Kempton - Off-Lead Dog Park				60,331		17,206					43,125					\$ 60,331
		\$ -	\$ -	\$ -	\$ 60,331	\$ -	\$ 17,206	\$ -	\$ -	\$ -	\$ -	\$ 43,125	\$ -	\$ -	\$ -	\$ -	\$ 60,331
COMMUNITY RECREATION	Recreation Committee			25,000		25,000											\$ 25,000
	Bagdad - Bagdad Community Club - Repair of Oval				20,000		20,000										\$ 20,000
	Bagdad - Iden Road Park Development			75,000		50,000							25,000				\$ 75,000
	Kempton - Recreation Ground (Irrigation)			60,000		60,000											\$ 60,000
	Oatlands - Aquatic Cente (Gymnasium Equipment)				15,000		15,000										\$ 15,000
	Oatlands - Callington Park (Lighting & Surveillance)				14,000		4,000						10,000				\$ 14,000
		\$ -	\$ -	\$ 160,000	\$ 49,000	\$ 135,000	\$ 39,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 209,000
ACCESS	Nil																\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPACITY & SUSTAINABILITY	Nil																\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SAFETY	Nil																\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ORGANISATION SUSTAINABILITY	ADMINISTRATION				100,000											100,000	\$ 100,000
	Oatlands - Council Chambers - Damp Issues & Stonemasonry			15,000												15,000	\$ 15,000
	Oatlands - Council Chambers - Works Office (floor coverings)			5,000												5,000	\$ 5,000
	Office Furniture & Equipment																
	WDV Asset Value - 30/6/21	\$ 241,503															
	Est Annual Depreciation	\$ (27,500)	\$ 27,500														
	WDV Asset Value - 30/6/22	\$ 214,003															
	Kempton Council Chambers - Office Furniture & Equipment			5,000		5,000											\$ 5,000
	Oatlands - Town Hall (General - Incl. Office Equip/Furniture)			5,000		5,000											\$ 5,000
	Computer Hardware / Software																
	WDV Asset Value - 30/6/21	\$ 93,050															
	Est Annual Depreciation	\$ (37,500)	\$ 37,500														
	WDV Asset Value - 30/6/22	\$ 55,550															
	Computer System (Hardware / Software) - includes CISCO 3 yrs			50,000		50,000											\$ 50,000
	Ipads (2) (Animal & Building Control)			4,000		4,000											\$ 4,000
	New Server - New Domain Controller/Main Server			20,000		20,000											\$ 20,000
		\$ 65,000	\$ 104,000	\$ 100,000	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ 204,000

CAPITAL EXPENDITURE PROGRAM 2022-23		DEPRECIATION		EXPENDITURE TYPE		SOURCE OF FUNDS										TOTAL PROJECT COST		
		ASSET VALUE	ASSET RENEWAL/REPLACEMENT	ASSET RENEWAL/REPLACEMENT PROJECTS	NEW ASSET PROJECTS	COUNCIL FUNDED RENEWAL	COUNCIL FUNDED NEW / PREVIOUSLY COMMITTED EXPENDITURE	R2R	SPECIFIC PURPOSE GRANTS	LRCI PHASE 1	LRCI PHASE 2	LRCI PHASE 3	GRANT FUNDED PROJECTS (Fed Election)	LOAN/RESERVE FUNDED PROJECTS	BUDGET CARRIED FORWARD FROM 2021/22			
WORKS	Kempton Depot - Property Purchase (Year 4 of 4 Budget of \$180K)				45,000	45,000												\$ 45,000
	Minor Plant																	
	WDV Asset Value - 30/6/21	\$ 61,119																
	Est Annual Depreciation	\$ (13,500)	\$ 13,500															
	WDV Asset Value - 30/6/22	\$ 47,619																
	Minor Plant Purchases				9,500	9,500												\$ 9,500
	Radio System				3,000	3,000												\$ 3,000
	Plant Replacement Program																	
	WDV Asset Value - 30/6/21	\$ 2,493,659																
	Est Annual Depreciation	\$ (262,000)	\$ 262,000															
	WDV Asset Value - 30/6/22	\$ 2,231,659																
	Heavy Vehicles - Refer separate Schedule	Gross Amount			714,199	714,199												\$ 714,199
	(Trade Allowance - \$218)					-												
	Light Vehicles (Net Changeover)	Gross Amount			354,086	354,086												\$ 354,086
	(Trade Allowance - \$229)					-												
		\$ 275,500	\$ 1,080,785	\$ 45,000	\$ 1,125,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,125,785
	GRAND TOTALS	\$ 3,521,000	\$ 5,629,897	\$ 1,509,258	\$ 3,009,785	\$ 387,206	\$ 665,000	\$ 1,622,057	\$ -	\$ -	\$ 1,088,402	\$ -	\$ 55,000	\$ 311,705	\$ -	\$ -	\$ -	\$ 7,139,155

2022/2023 Schedule of Fees & Charges



2022-2023

Details	Description	Charge
BUILDING FEES (BUILDING AUTHORITY)		
Building Permit & demolition work Category 4 Works - Class 1 OR Class 10 OR Class 7B	Per application	\$260.00
Building Permit and demolition work Category 4 Works - Class 2 -9 (excluding Class 7B)	Per application	\$260.00 Or 0.1% V.O.W. whichever is greater
Building Permit Category 4 Works - Staged development	Per stage	\$250.00
Building Permit Category 4 Works - Multiple Dwellings (2 or more)	Per application	\$ 330.00 + \$45.00 per tenement unit
Lodgement of Notifiable Building Works Category 3 Works	Per lodgement	\$260.00
Lodgement of Amended Certificate of Likely Compliance for Notifiable Works Category 3 Works	Per lodgement	\$130.00
Lodgement of Low Risk Notifiable Work Category 1 and 2 Works	Per lodgement	Nil
Certificate of Completion		\$125.00
Permit of Substantial Compliance		\$400.00
Variation to a Building Permit	Per amendment	\$130.00
Building Permit Extension – one-year extension Note: Building Surveying fees may also apply		\$115.00
Building Permit Extension - two-year extension Note: Building Surveying fees may also apply		\$230.00
Building Permit Extension – each year after 2 nd year Note: Building Surveying fees may also apply		\$230.00
Cancellation of Building Permit Refundable component	50% of the Permit Fee & 100% Inspection not carried out	
Building Permit Lapsed		Nil
Building Plan - Search Fee (Archived)	Per property	\$100.00
Building Plans Search Fee (Non-Archived / Electronic)	Per property	\$50.00

STATE GOVERNMENT LEVY		
Tasmanian Building & Construction Industry Levy As prescribed under Part 3 of the Building & Construction Industry Training Fund Act 1990 which applies to value of work more than \$20 000 – 0.2% of estimated costs of works		0.2% Value of works completed
Building Administration Fee Building Administration Fee as prescribed under Part 21 of the Building Act 2016 which applies to value of works more than 20,000 – 0.1% of estimated cost of works		0.1% Value of works completed

COUNCIL BUILDING SURVEYING SERVICES		
Category 3 (Notifiable Works) for 10a works 7b and 10b works (farm buildings) <i>Includes Certificate of Completion & up to two inspections</i>	Per application	<u>Up to 108m²</u> : \$960.00 <u>Over 108m²</u> : \$1,035.00
Category 4 (Permit works) for 10a, 10b and 7b works (farm buildings) <i>Includes Certificate Final Inspection & up to two inspections</i>	Per application	<u>Up to 108m²</u> : \$960.00 <u>Over 108m²</u> : \$1035.00
Notifiable Works (all categories) with bathroom facilities <i>Includes inspections and Final Certificate</i>	Per application	<u>Up to 108m²</u> : \$1110.00 <u>Over 108m²</u> : \$1,185.00
Inspection by Councils Building Surveyor	Per inspection	\$ 180.00 + GST per hour plus \$1.00 per klm
Amended Certificate of Likely Compliance (Category 3 and Category 4)	Per Amendment	\$360.00
Extension of Certificate of Likely Compliance (12 months) <i>Only if Council is Building Surveyor</i>	Per application	\$200.00
Occupancy Permit (where no other building approvals) <i>Includes one inspection</i>	Per application	\$630 plus \$1.00 per klm
Application for a Building Certificate to the General Manager	Per application	\$460.00
Building Certificate <i>requested during the sale of a property</i>	Per application	\$715.00 + inspection fee \$495.00
Temporary Occupancy Permit <i>Includes one inspection</i>	Per application	\$485.00

Details	Description	Charge
Schedule of Essential Safety Health Features & Measures <i>This fee may be varied and is at the discretion of the Building Surveyor</i>		\$495.00
Caravan Licence <i>Refer to Council policy</i>	Minimum fee for 6 months, renewable up to 24 months	\$ 235.00 per 6 months

PLUMBING / DRAINAGE FEES		
Certificate of Likely Compliance - Category 3 - Class 1a; 1b; 7b or 10a Garage with facilities		\$300.00
Certificate of Likely Compliance - Category 4 - Class 1a; 1b; 7b and Garage 10a with wastewater		\$380.00
Certificate of Likely Compliance - Category 3 - Multiple Dwellings - Class 1a; 1b; and 10a with no wastewater		\$300.00 plus \$50 per extra Dwelling or Garage
Certificate of Likely Compliance - Category 4 - Multiple Dwellings - Class 1a; 1b; and 10a with wastewater		\$380.00 plus \$100 per extra Dwelling or Garage
Certificate of Likely Compliance - Class 2 to 9 (Class 7b exempt) Commercial	Total Building Cost < \$500,000	\$450.00
Certificate of Likely Compliance - Class 2 to 9 (Class 7b exempt) Commercial	Total Building Cost > \$500,000	\$875.00
Plumbing Permit (Category 4 Works)	Per application	\$310.00
Plumbing Permit (Category 4 Works) – Other Backflow, Swimming Pools incl. of Plumbing Permit (which requires a CLC Plumbing)	Per application	\$310.00
Lodgement of Notification of Plumbing Works (Category 2B Works)	Per lodgement	Nil
Inspections	Per inspection	\$180.00
Certificate of Completion all categories	Per certificate	\$150.00
Variation to Plumbing Permit / Certificate of Likely Compliance		\$150.00
Extension of Duration of Plumbing Permit - All Years		\$220.00
As Constructed Plans - Search Fee (Archived) (non-Archived / Electronic)	Per property	\$55.00
	Per property	\$25.00
Cancellation of Plumbing Permit or Certificate of Likely Compliance before Assessment <i>Refundable component</i>	50% of the Permit Fee & 100% of Inspections not carried out	
Cancellation of Plumbing Permit or Certificate of Likely Compliance after issued <i>Refundable component</i>	100% of Inspections not carried out	
Form 46 essential building services schedule of maintenance plumbing matters	Per application/request	\$100.00

LAND USE FEES (PLANNING PERMITS, SEALING, SUBDIVISION)		
PLANNING PERMIT		
Application for a Planning Permit	Per application	\$ 220.00 min or 0.1% value of works
Application for a Minor Amendment to an existing Planning Permit		\$178.00
Application for Signage only		\$85.00
Application for Extractive Industry (quarries and mining) – level 1 or level 2	Per application	\$ 690.00 min or 0.15% value of works
Application for Level 2 Activities	Per application	\$690.00min or 0.15% value of works
Application for a Planning Scheme amendment		\$2,440.00 (price inclusive of two adverts in local paper)
Application for a Section 43A Planning Scheme amendment (permit and amendment to scheme)	Price inclusive of two adverts in local paper	\$2,440.00 + \$200.00 or 0.1% value of works (whichever is greater)
Application for Mobile Food Vendor Permit (3 month Permit)		Business owned by Southern Midlands Resident - \$85.00 All other Vendors - \$110.00
Application for Mobile Food Vendor Permit (1 year Permit)		Business owned by Southern Midlands Resident - \$210.00 All other Vendors - \$265.00
Application for an Extension of time to a Planning Permit		\$120.00
Advertising - Discretionary Use/Development		\$310.00
Planning Certification (where developer wants formal assessment of no permit required works or exempt works)		\$95.00
Tas. Heritage Council DA (Only)		\$135.00 <i>Plus advertising fee</i>
Review of Part 5 Agreements	Per agreement	\$220.00
Scanning of application documentation (where submitted in hardcopy)		\$2 per page (only up to A3)

Detail/s	Description	Charge
SUBDIVISION		
Application for Subdivision or Boundary Adjustment (Lot incl. road)	Per application	\$ 470.00 min + \$ 20.00 per lot including balance (Plus advertising fee)
Application for an Adhesion Order	Per application	\$135.00
Sealing Fee (approved final seal plans and schedule of easements and strata certificates)	Per request for seal of plans or certificates	\$265.00
Amendment to a Sealed Plan	Per request	\$330.00
Amendment to Sealed Plan Hearing (if objections)		\$880.00
Exemption Certificate <i>Local Government (Building & Miscellaneous Provisions) Act 1993</i>	Per request	\$245.00

ENGINEERING SERVICES ASSESSMENT OF SUBDIVISION OR OTHER		
Engineering Assessment of Plans (Min fee or % whichever is the greater)		\$ 350.00 min or 1.0% value of works
Additional Inspections by Engineer		\$210.00

ENVIRONMENTAL HEALTH FEES		
REGISTRATION & LICENCE FEES		
P1 Classification Food Licence	Per application & per annual renewal	\$260.00
P2 Classification Food Licence	Per application & per annual renewal	\$160.00
P3 Classification Food Licence	Per application & per annual renewal	\$85.00
P3-N Classification Food Licence	Per application (once only fee)	\$50.00
P4 Classification Food Licence	Per application (once only fee)	\$50.00
Food Licence for sporting club canteens, food vans etc (P1, P2 or P3)	Per application & per annual renewal	\$85.00
Temporary Food Licence Certificate of Registration (<i>food stalls etc</i>)	Per application	\$40.00
Temporary Food Licence Certificate of Registration (<i>Local Not-For-Profit Community Organisation etc</i>)	Per application	\$0.00
Food Business Inspection	Per notification	\$120.00
Place of Assembly Licence	Per year	\$150.00
Special Event Place of Assembly Licence (over 1000 people)	Per application	\$140.00
Special Event Place of Assembly Licence (over 1000 people) <i>Local Not-For-Profit Community Organisation</i>	Per application	Nil
Water Carrier Licence	Valid 3 years	\$220.00
Water Carrier Licence Renewal (every year after expiry)	Per renewal	\$110.00
Private Water Supply Licence		\$110.00
Registration of Premises / Licence (e.g. body piercing, tattoo studio)		\$85.00 + \$55 for licence per person
Air & Water Systems (Legionella)		\$110.00
Non Standard Inspection Fee		\$120.00
Supply of Sharps Container 1.4lt	Per container	\$6.00

Details	Description	Charge
---------	-------------	--------

ANIMAL CONTROL

REGISTRATION FEES

Dog desexed	(Vet Certificate or Stat Dec Required)	\$32.00 annually
Dog Non-desexed		\$ 42.00 annually
Greyhound/Working Dog/Purebred Dog for breeding	Certificate required, TCA, or GRT membership or ABN	\$32.00 annually
Dangerous Dog/Restricted Breed/Guard Dog	Declared by General Manager	\$95.00 annually
Pension Card Holder (one dog per property)	Pension Concession Card & Health Care Card	50% off scheduled fee (one dog only)
Guide Dogs/Hearing Dogs		Nil
Replacement Tag (metal lifetime tag)		\$11.00
Formal Notice of Complaint		\$63.00

KENNEL LICENCE

Application for a Licence under the Dog Control Act 2000	Per application	\$126.00 (+Advertising Fee)
Advertising of Application for Licence		\$280.00
Annual Licence renewal fee		\$ 53.00 annually

IMPOUNDING

Impound Fee (for all animals)		\$32.00
Feed/Care Fee for impounded animals (daily charge)	Per day	\$11.00
Dogs Home of Tasmania Fee for impounding	Paid direct to Dogs Home	Refer Dogs Home of Tasmania

CEMETERIES - CAMPANIA

Reserved Cemetery Plot (non-refundable)	GST incl.	\$2,000.00
Wall of Remembrance	GST incl.	\$250.00
Exhumation		Cost recovery basis

STORMWATER

Price on application		Price on application
----------------------	--	----------------------

ROAD AND FOOTPATH REINSTATEMENT

Price on application		Price on application
----------------------	--	----------------------

FOOTPATH AND CROSSOVER CONSTRUCTION

Price on application		Price on application
----------------------	--	----------------------

RECREATION GROUNDS & CLUB FACILITIES - USAGE

The fees and charges for recreation ground usage have been developed to reflect costs incurred for

Oatlands Recreation Ground (not including Club Room hire)		Price on application
Oatlands Recreation Ground – Club Rooms	Oatlands Football Club	
Casual users to book through Oatlands Football Club		
Kempton Recreation Ground (not including Club Room hire)	Council	Price on application
Kempton Recreation Ground – Club Rooms	Council	Price on application
Casual users to book through Council		
Campania Recreation Ground	Management Committee	
Casual users to book through Management Committee		
Colebrook Recreation Ground	Management Committee	
Casual users to book through Management Committee		
Mangalore Recreation Ground	Council	Price on application
Casual users to book through Council		
Woodsdale Recreation Ground	Management Committee	
Casual users to book through Management Committee		
Tunnack Recreation Ground	Management Committee	
Casual users to book through Management Committee		
Parattah Recreation Ground	Management Committee	
Casual users to book through Management Committee		
Mt Pleasant Recreation Ground	Management Committee	
Casual users to book through Management Committee		

Aquatic Centre

Details	Description	Charge
HALLS		
Oatlands Town Hall (former Court Room)		
Local Organisation		\$ 16.50 per day
Other Organisation		\$ 33.00 per day
Gay Street Hall, Oatlands	Management Committee	
Casual users to book through Management Committee		
Victoria Memorial Hall, Kempton	Brighton/Green Ponds RSL	Booking contact: Joy Smith Ph: 0458 501198
Casual user to book through Brighton Green Ponds RSL		
Campania Community Hall & Campania War Memorial Hall	Management Committee	
Casual users to book through Management Committee		
Colebrook Memorial Hall	Management Committee	
Casual users to book through Management Committee		
Woodsdale Hall	Management Committee	
Casual users to book through Management Committee		

WASTE MANAGEMENT		
WASTE TRANSFER STATION DISPOSAL FEES – Campania, Dysart & Oatlands		
Car Boot/Station Wagon		\$14.00
Utility/Single Axle Trailer		\$36.00
Double Axle Trailer		\$72.00
Light Truck (up to 3m3)		\$100.00
Tyres - Car / Motor Bike		\$8.00
Tyres - 4WD / Light Truck		\$15.00
Tyres - Heavy Truck		\$30.00
Whitegoods	per item	\$8.00
Car Bodies	per item	\$50.00
Large Construction Material	per m3	\$36.00
ROADSIDE COLLECTION WHEELIE BIN REPLACEMENT		
Replacement Wheelie Bin	240 litre	\$80.00
USED GARBAGE BINS AND CRATES (FOR PRIVATE USE ONLY)		
140 litre Wheelie Garbage Bin (used)		
<i>Used green plastic wheelie bin with Council logo removed.</i>	140 litre	\$15.00
<i>Axle and wheels damaged and removed. The wheels and axle are included if required by customer.</i>		
55 litre Black Crate (used)		
<i>Used black 55 litre recycling crate with Council logo removed.</i>	55 litre	\$10.00

GENERAL		
PHOTOCOPYING - A4 OR A3 DOCUMENTS		
A4 Single copy		\$0.35
A4 Single 1 - 20		\$0.35
A4 Single 21 to 50		\$0.30
A4 Single 51 +		\$0.25
A4 Double 1 to 20		\$0.60
A4 Double 21 to 50		\$0.50
A4 Double 51 +		\$0.40
A3 Single copy		\$0.45
A3 Single 1 - 20		\$0.45
A3 Single 21 to 50		\$0.40
A3 Single 50 +		\$0.35
A3 Double 1- 20		\$0.80
A3 Double 21 to 50		\$0.70
A3 Double 50 +		\$0.60
COLOURED COPIES		
A4 Single copy		\$1.30
A4 Single 1 - 20		\$1.30
A4 Single 21 to 50		\$1.25
A4 Single 51 +		\$1.20
A4 Double 1 to 20		\$1.55
A4 Double 21 to 50		\$1.45
A4 Double 51 +		\$1.30
A3 Single copy		\$2.40
A3 Single 1 - 20		\$2.40
A3 Single 21 to 50		\$2.25
A3 Single 50 +		\$2.20
A3 Double 1- 20		\$4.75
A3 Double 21 to 50		\$4.75
A3 Double 50 +		\$4.55
LAMINATING - A4 OR A3 DOCUMENTS		
A4		\$1.15
A3		\$1.60

Details	Description	Charge
PROPERTY & RATES CERTIFICATES		
132 Certificate of Liabilities (set by Regulation)		Statutory Fee
337 Land Information Certificate (set by Regulation)		Statutory Fee
CODE OF CONDUCT		
Complaint - Lodgement - 50 units		\$85.00
COPY OF DOCUMENTS		
Request for information under the <i>Right to Information Act 2009</i>		Statutory Fee
Copy of Council Minutes or Agenda		Nil
Copy of Council By-Law		N/A
Copy of Council Policy		\$2.00 (plus \$0.20 per page)
FACSIMILE		
Processing faxes for the Public Transmitted or receiving	per page	\$1.30