

SOUTHERN
MIDLANDS
COUNCIL



PUBLIC COPY ATTACHMENTS ORDINARY COUNCIL MEETING

Wednesday, 24th July 2019
Municipal Offices, 71 High Street, Oatlands
10.00 a.m.

- | | |
|-------------------|---|
| Item 4.1 | Draft Council Meeting Minutes (Open) – 26 th June 2019 |
| Item 4.2.1 | Minutes – Woodsdale Hall Management Committee – 24 th June 2019 |
| Item 9 | Financial Management Strategy 2018/19 to 2026/2027
incorporating Long Term Financial Management Plan |

SOUTHERN
MIDLANDS
COUNCIL



MINUTES

ORDINARY COUNCIL MEETING

Wednesday, 26th June 2019
10.00 a.m.

Municipal Offices
85 Main Street, Kempton

DRAFT

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OPEN COUNCIL MINUTES

MINUTES OF AN ORDINARY MEETING OF THE SOUTHERN MIDLANDS COUNCIL
HELD ON WEDNESDAY, 26th JUNE 2019 AT THE MUNICIPAL OFFICES, 85 MAIN
STREET, KEMPTON COMMENCING AT 10:02 A.M

1. PRAYERS

Rev Dennis Cousens recited prayers.

2. ATTENDANCE

Mayor A O Green, Deputy Mayor E Batt, Clr A Bantick, Clr A Bisdee OAM, Clr K Dudgeon, Clr D Fish, Clr R McDougall

Mr T Kirkwood (General Manager), Mr A Benson (Deputy General Manager), Mr D Cundall (Manager, Development and Environmental Services), Mr J Lyall (Manager, Infrastructure & Works), Mr B Williams (Manager, Heritage Projects), Miss E Lang (Executive Assistant)

3. APOLOGIES

Nil.

4. MINUTES

4.1 ORDINARY COUNCIL MINUTES

DECISION

Moved by Clr D Fish, seconded by Clr R McDougall

THAT the Minutes (Open Council Minutes) of the previous meeting of Council held on the 22nd May 2019, as circulated, be confirmed.

CARRIED

Councillor ⁹	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

4.2 SPECIAL COMMITTEES OF COUNCIL MINUTES

4.2.1 SPECIAL COMMITTEES OF COUNCIL - RECEIPT OF MINUTES

- Minutes – Woodsdale Hall Management Committee – 28th May 2019.

DECISION

Moved by Clr K Dudgeon, seconded by Clr A Bisdee OAM

THAT the minutes of the above Special Committee of Council be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

4.2.2 SPECIAL COMMITTEES OF COUNCIL - ENDORSEMENT OF RECOMMENDATIONS

- Minutes – Woodsdale Hall Management Committee – 28th May 2019.

DECISION

Moved by Clr K Dudgeon, seconded by Clr R McDougall

THAT the recommendations contained within the minutes of the above Special Committee of Council be endorsed.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

4.3 JOINT AUTHORITIES (ESTABLISHED UNDER DIVISION 4 OF THE LOCAL GOVERNMENT ACT 1993)

4.3.1 JOINT AUTHORITIES - RECEIPT OF MINUTES

- Southern Tasmanian Councils Authority – Minutes – 27th May 2019.
- Southern Tasmanian Councils Authority (Waste Strategy South) – Nil.

DECISION

Moved by Clr A Bisdee OAM, seconded by Clr R McDougall

THAT the minutes from the Southern Tasmanian Councils Authority be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

4.3.2 JOINT AUTHORITIES - RECEIPT OF REPORTS (ANNUAL & QUARTERLY)

- Southern Tasmanian Councils Authority – Quarterly Report – March 2019.

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr A Bisdee OAM

THAT the above quarterly report from the Southern Tasmanian Councils Authority be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

5. NOTIFICATION OF COUNCIL WORKSHOPS

DECISION

Moved by Cllr K Dudgeon, seconded by Cllr R McDougall

THAT the information be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

6. COUNCILLORS – QUESTION TIME

6.1 QUESTIONS (ON NOTICE)

Clr R McDougall submitted the following questions on notice on the 19th June 2019:

The following questions relate to the Craig Williams/Holy Tantra property development matter.

1. What ongoing role does Council have with regard to the conditions attached to this development, and in regard to the tree barrier screen that has been planted?
2. Have the trees been selected as to their suitability for the growing conditions and area? I ask this because it appears that nearly half of the trees that have been planted are in very poor condition or dying. I understand that blackwoods, South Esk pines and Oyster Bay pines have been planted but that these trees are not endemic to the area and that this may be part of the reason they are dying? Also as the trees have not been enclosed by animal proof fencing with only a fence down one side, perhaps animal browsing is part of the reason they are not doing well? And perhaps insufficient watering? Who is to monitor that the condition of the trees and that they are in fact growing and grow sufficiently to provide the screening as intended?
3. Why was the decision made to pursue costs against Mr Williams - a ratepayer who is seeking to conserve the amenity of his property and its ongoing use for agricultural purposes? And who made the decision to do so as I do not recall that this came before the Council for any input or decision?

General Managers' Comments (as prepared by Manager – Development and Environmental Services):

Response to Question 1:

The landscaping is a component of the statues development at 1384 Tea Tree Road. A permit for the works was granted in 2014. Council's role is to ensure compliance with the relevant Conditions in the Permit. The condition reads as follows:

Landscaping/Tree Screening

4. *A shelterbelt must be planted with trees to visually screen the statues from the adjoining land described in Certificate of Title 155147/1. The shelterbelt shall be planted in accordance with the following specifications:*
 - a. *The shelterbelt is to be planted generally parallel to the western edge of the western most concrete slabs between the south-west corner of the south-west concrete slab through to the north-west corner of the north-western slab;*
 - b. *A tree species with a minimum height of 5m when mature will be used in the shelterbelt, with the species (one or more species) selected by the developer upon advice from a suitably qualified person;*
 - c. *Each row will comprise 15 trees of 3 meters apart to allow for their natural spread. Trees shall be planted in a staggered design to effectively create a visual screen;*

- d. *The plantings shall be completed within 3 months of the completion of the works. Completion is defined by the issue of a 'certificate of final inspection' for the statues. It is the responsibility of the developer to notify Council upon the planting of the shelterbelt for inspection; and*
- e. *The shelterbelt must be established and maintained to the satisfaction of the Manager of Development of Environmental Services and must include the replacement of any dead trees. The developer shall notify Council's Manager of Development and Environmental Services 24 months after the completion of the shelter belt for a final inspection.*

Explanation of Condition:

The purpose of the shelterbelt is to visually screen the statue development from the adjoining property (described as Certificate of Title 155147/1).

- The inclusion of the condition and the wording (at least in part) of the condition was at the request of Mr Williams in the Appeal C & S Williams v Southern Midlands Council and Holy Tantra Esoteric Buddhism Inc in 2014. This was the appeal, lodged by Mr and Mrs Williams against Council's decision to grant a permit for the statues at 1384 Tea Tree Road. The appeal included a mediated outcome to which the landscaping condition was included in the permit. The Appeal was settled by way of a consent agreement signed by Mr and Mrs Williams that agreed to the condition. This was noted in the recent decision C A Williams v Holy Tantra Esoteric Buddhism Inc [2019] TASRMPAT 5 in relation to the landscaping appeal.
- As Council would recall – Mr Williams lodged a formal notice under 63B of the *Land Use Planning and Approvals Act 1993* alleging the landscaping used to screen the statues at 1384 Tea Tree Road, Campania from Mr Williams land at 1356 Tea Tree did not comply with the Condition 4 of the permit DA 2014/56 (for the statues and earthworks etc).
- Council Officers investigated the matter and provided a report to Council in May 2018 finding that no breach of the condition 4 was made and no breach otherwise of the Planning Scheme or the Act. This was subsequent to repeated informal complaints lodged with Council regarding the landscaping activities on the Holy Tantra land.
- Mr Williams then commenced civil enforcement proceedings under Section 64 of the Act with the RMPAT seeking orders to determine the Holy Tantra was in breach of the Permit as the landscaping did not comply with the condition 4 and that the RMPAT order the permit be amended and the landscaping be removed/relocated.
- Mediation was attempted on two (2) occasions since the commencement of the proceedings in September 2018.
- A hearing was held on the 22nd March 2019 at the RMPAT. Evidence was provided by David Cundall as town planner and by engaged landscaper/horticulturalist Lindsay Campbell.
- The evidence submitted by Council was upheld in the Hearing.

Response to Question 2:

- The Permit does not specify the type of species to be planted rather it specifies that the trees be of a type that will meet the specifications of the condition.

- The permit requires that the trees be established and maintained. This includes and allows for the replacement of any dead trees. This is to be undertaken before the final inspection in June 2020.
- Council Officers maintain regular contact with the landowners and have received multiple complaints, including the recent Appeal, from the adjoining landowner over the past 4 years. This has brought a considerable amount of Council and Officer attention to the property and the landscaping treatment.
- The last inspection was in February 2019.

Response to Question 3:

- The Resource Management and Appeals Tribunal (RMPAT) determined in the decision *C A Williams v Holy Tantra Esoteric Buddhism Inc* [2019] TASRMPAT 5 that no orders were warranted and the Application by Mr Williams to RMPAT seeking enforcement of compliance with Condition 4 (the “Landscaping/Tree Screening” conditions) be dismissed.
- The RMPAT accepted the evidence of Council that the plantings are in compliance with the Condition.
- The decision of the RMPAT is included with this response to the question. This type of Appeal is known as Section 64 Proceedings per Section 64 of the Land Use Planning and Approvals Act 1993 (the Act).

The tribunal in its decision has sought Applications for costs pursuant to Section 64(12) of the Act. That is:

- (12) The Appeal Tribunal must make such orders in relation to the costs of proceedings under this section as it thinks fit and in making such orders must take into account –*
- (a) the result of the proceedings; and*
 - (b) whether a party has raised frivolous or vexatious issues at the hearing; and*
 - (c) whether any party has unnecessarily or unreasonably prolonged the hearing or increased the costs of it; and*
 - (d) the capacity of the parties to meet an order for costs.*
- (13) If the Appeal Tribunal is of the opinion that an application under this section is frivolous or vexatious, the Appeal Tribunal must dismiss the application and order the applicant to pay an amount determined by the Appeal Tribunal as being the costs of the proceedings in relation to the application and the costs of any person referred to in subsection (3) (a) (ii) .*
- (14) An order under subsection (12) or (13) may be registered in a court having jurisdiction for the recovery of debts up to the amount ordered to be paid by or under the order.*

- In the course of Section 64 proceedings the costs follow the event. The Tribunal will now consider the costs incurred by the parties
- The Applicant, Mr Williams has put Council and the Holy Tantra through expenses associated with preparing for a hearing and in attending associated proceedings.
- The submission by Council is to assist in what orders if any should be issued by RMPAT. This is an ordinary part of the Section 64 procedures as provided in both the Act and as sought by the RMPAT.

6.2 QUESTIONS WITHOUT NOTICE

An opportunity was provided for Councillors to ask questions relating to Council business, previous Agenda items or issues of a general nature.

Clr K Dudgeon – request for an update on the status of the Woodsdale Cemetery property ownership transfer.

Question taken on notice and an update will be provided.

Deputy Mayor E Batt – Stronger Communities Funding – what is the time limit for completion of projects?

The General Manager advised that funds are to be expended by 30th June and acquitted by end of July 2019.

Deputy Mayor E Batt – question regarding progress made in relation to the various requests for street lights?

It was advised that all street light requests have been logged with TasNetworks.

Deputy Mayor E Batt – question regarding whether the Federal Government committed any funds for the rehabilitation / re-development of the Oatlands Gaol site?

The General Manager advised that no funds have been committed for this purpose.

Mayor A Green – request for a brief report on the Community Health Expo held recently at Kempton.

The General Manager advised that approximately 15 health and community service providers attended the Expo held 25th June 2019 at the Kempton Hall. Feedback received from all service providers and community members was extremely positive. Tracey Turale will now follow up with a survey of the service providers that attended, and in particular, would seek advice regarding planned or possible use of the proposed community health centre at Kempton.

Mayor A Green – question regarding car wrecks on properties. An overall update would be appreciated, however there are significant concerns regarding a property in Main Street, Kempton which requires urgent attention as there are numerous vehicles on site.

The General Manager advised that a report was provided approximately 4 weeks ago to Councillors on the status of car wrecks within the municipal area but a specific focus on that property will be provided.

Clr K Dudgeon – advice that the Oatlands Bargain Centre has recently distributed its profit for the 2018/19 – detail as follows which is based on volunteer hours provided. Total distribution of \$26,546.05 - 2490.25 hours volunteer hours were worked and funds were dispersed as follows:-

Midlands Multi-Purpose Health Centre	\$10,111.01
Uniting Church	\$ 5119.46
Anglican Church	\$ 2995.46

Mt Pleasant Football Club	\$ 2134.66
Mid-FM Radio Station	\$ 1007.37
Historical Society	\$ 3006.12
Leukaemia Foundation	\$ 223.86
Oatlands Community Association	\$ 1188.59
Oatlands Learn to Swim	\$ 578.30
Tunnack Hall Committee	\$ 181.22

7. DECLARATIONS OF PECUNIARY INTEREST

Nil.

8. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

The General Manager reported that the following item needs to be included on the Agenda. The matter is urgent, and the necessary advice is provided where applicable:-

1. LETTER OF APPRECIATION - OATLANDS BARGAIN CENTRE VOLUNTEERS
2. PROPERTY MATTER - BAGDAD (CLOSED SESSION)
3. ROAD MATTER – CAMPANIA (CLOSED SESSION)

DECISION

Moved by Cllr A Bisdee OAM, seconded by Cllr D Fish

THAT the Council resolve by absolute majority to deal with the above listed supplementary item not appearing on the agenda, as reported by the General Manager in accordance with the provisions of the *Local Government (Meeting Procedures) Regulations 2015*.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

9. PUBLIC QUESTION TIME (10.30 A.M.)

Councillors were advised that, at the time of issuing the Agenda, the following questions on notice had been received from members of the public (see over).

Mayor A O Green then invited questions from members of the public in attendance.

There were five (5) members of the public in attendance.

Note: Mr John Summers of 'Noreen' Baden gave notice that he would like to speak during Public Question Time in relation to the following issues:

- Telecom Tower at Baden
- Baden Hall – transfer and ownership

9.1 Permission to Address Council

Permission has been granted for the following person(s) to address Council:

- Nil.

JENNIFER JOHNSTON - OATLANDS

The following email was submitted on the 27th May 2019 addressed to the Mayor, Deputy Mayor, Tim Kirkwood and all Councillors.

From: Jennifer A Johnston <[REDACTED]>
Subject: Please email to all Councillors.
Date: 27 May 2019 at 1:27:05 pm AEST
To: Tim Kirkwood <tkirkwood@southernmidlands.tas.gov.au>, Mayor Alex Green <agreen@southernmidlands.com.au>
Cc: Cr Edwin Batt <ebatt@southernmidlands.com.au>

Dear Mr Mayor, Dep Mayor, Tim Kirkwood and all Councillors.

I was asked by someone today if I had heard any news about what is happening with the swimming pool. I also wondered and so I am asking you here.

I would like to say that I am very worried about the majority of people who will be using it on a regular basis from this area, not including the youth. People like me who can't use the steps or stairs, or whatever is going to be used. I have no idea how you will get away with not having a ramp for disabled people. We thought it would be wonderful for the people in the hospital or people who need to exercise for re-habilitation but without the ramp that will not be possible. Please do not even think about a hoist, that would be to demeaning. A hoist would have to have two trained staff to help each person and they would have to be on duty at all times and that would be cost prohibitive. Have you thought about asking big business for donations towards the pool, just a thought?

I would like to be advised about what is happening please.

I would also like this email to be tabled in the next Council meeting for everyone to see and for it to go on the record.

Kind regards,
Jennifer Johnston

General Manager's response:

Please refer to Agenda Item 15.8.1.

Council, at a recent workshop requested than an update in relation to the proposed Swimming Pool be provided to this Council meeting. Details in relation to proposed timeframes and final design specifications were requested. The content of this report addressed the issues raised by Mrs Johnston.

TERRY LOFTUS - OATLANDS

The following email was submitted on the 19th June 2019 addressed to the General Manager and Councillors.

From: info@smnews.com.au
Sent: Wednesday, 19 June 2019 10:13 AM
To: Timothy Kirkwood
Cc: Karen Dudgeon ; Rowena McDougall ; Anthony Bantick ; Anthony Bisdee ; Edwin Batt ; Alexander Green
Subject: Questions to be presented July SMC meeting

ATTENTION: Tim Kirkwood, GM, Southern Midlands Council

Please find a list of questions I would like answered at the July 2019, Southern Midlands Council meeting:

- Can an update be provided to the progress of the proposed new swimming pool?

General Manager's response:

Please refer to Agenda Item 15.8.1

- Two different dates have been presented at council meetings regarding the tender for the swimming pool project, what has been the cause of the delay?

General Manager's response:

Please refer to Agenda Item 15.8.1

- What effect will these delays, some two years, have on the cost of the project?

General Manager's response:

The actual construction amount can only be tested by going through the formal tender process. It has been previously indicated that the delayed timeframe may add an additional loading of some 5% to 7% (say \$325,000).

- Has the elected council sighted and approved the redesign of the pool?

General Manager's response:

Council has previously sighted and approved the redesign of the pool. As an outcome of the Planning Appeal (i.e. mediated solution), Council acting as the Planning Authority, was required to sign a Consent Memorandum to conclude the appeal. This was in July 2018.

- If so, is a copy available to public?

General Manager's response:

Please refer to Agenda Item 15.8.1

- With the number of changes to the pool design (eg: removal of hydra-therapy pool, reduced number of lanes, etc) will the new design be provided to the community for comment?

General Manager's response:

Council to comment, noting that the aim is to design and construct a facility that is 'fit-for-purpose' but within Council's financial capacity to fund, both from a capital and operating perspective.

- Has the council done their due diligence regarding the ongoing running and maintenance costs related to the new swimming pool?

General Manager's response:

In 2009, KPMG was engaged to prepare the "Midlands Aquatic & Recreation Centre Business Plan 2009-2011".

Note: This Business Plan provided the early foundation for progressing the project through the various stages of concept design; sourcing of grant funding etc. Council has previously acknowledged that the key elements of the design (i.e. total size of the facility; exclusion of hydrotherapy pool etc.) have changed due to the need to minimise the overall capital cost of the facility and the ongoing operational costs, all of which have been aimed at affordability and achieving 'fit-for-purpose'. The need to revise this Business Plan has always been recognised once a total cost of construction has been determined through a tender process; and more precise details regarding the level of energy consumption details, this being a key cost component of the operation.

A copy of this Business Plan is circulated with the Agenda in relation to Agenda Item 10.1

- Has the council administration provided a business plan to the elected members and/or community for consideration?

General Manager's response:

Refer above.

- Has the business plan be presented for approval to a council meeting?

General Manager's response:

Yes.

Terry Loftus

John Summers – Baden

Mr Summers spoke about the Telstra tower installed at 3372 Woodsdale Road, Whitefoord. Mr Summers advised that he objected to the proposed location and sent a representation to Council in regard to this. Why wasn't it provided to Council?

It was advised that the representation provided by Mr Summers in relation to the tower was incorporated in the planning report considered by Council in 2016 (with his name redacted as per procedure for planning matters).

In terms of location, this is Telstra's decision and Council can only consider a Development Application as submitted.

Question regarding the Baden Hall and request for further information?

The Mayor advised that this item was on the agenda for further consideration by Council (agenda item 16.1.1). Council wish to work towards an acceptable solution for all parties involved and have spent considerable time to try and mediate this matter.

The General Manager advised that Council can only act as a facilitator in this matter, noting that Council does not have any direct ownership or control of the Hall.

Jayne Paterson - Oatlands

Statement made by Ms Patterson that she can barely hear Councillors around the table and that Councillors may need to project their voices a little better if they wish for members of the public to attend.

Question regarding the summary of consultation that occurred regarding the Aquatic Centre. In particular, Ms Paterson commented that a public meeting was not held back in 2008. Ms Paterson read an extract from Council's consultation policy and believes that a public meeting should have been held. Whilst there may have been plenty of consultation with stakeholders, this did not include the general public and the people most affected were not personally consulted in regard to this project. Was it an oversight by Council or deliberate?

The General Manager noted Ms Paterson's concerns. Cllr Bisdee advised that a number of meetings were held over the years where members of the public were invited. The Mayor made mention of the Oatlands Integrated Development Strategy that was out for public comment in 2008 which referenced the pool site and recalls a number of instances where engagement with members of the community occurred.

David Laugher - Oatlands

Mr Laugher, representing Rotary, provided Council with an update relating to the Rotary Club of Southern Midlands (previously Oatlands Rotary Club). In recent times, a decision has been taken to change the name to the Rotary Club of Passport Tasmania which now includes members from across the state and membership is growing.

As the outgoing President of the Rotary Club of Southern Midlands, the Club wish to provide Council with an amount of \$2,000 that can be distributed via a community

grants scheme (noting the detail and process is still to be worked through between Rotary and the Council).

Mayor Green on behalf of Council thanked Rotary very much for its very generous and kind donation and acknowledged the work of Rotary over the years. Council look forward to working with the Passport Club and building on this legacy.

Martin Bloomfield - Oatlands

Mr Bloomfield reiterated Jayne Paterson's comments during Public Question Time regarding public consultation and asked why doesn't Council engage with members of the public in system of a survey? Surveys have been undertaken by many mainland Councils and it is a good way to gauge public opinion in relation to Council services etc. The Aquatic Centre could be the ideal subject of a survey.

Request for an update regarding presentation provided to Council approximately 6 months ago by M Bloomfield and K Mathieson regarding business tourism survey in Oatlands. How is this proceeding and where are we at with the tourism concept?

The General Manager advised that the content of the presentation by M Bloomfield and K Mathieson has been incorporated into Councils' considerations in terms of tourism and economic development. Council has held two workshops with a focus on tourism to determine actual priorities from a full Council perspective. All existing plans and strategies have had priorities/initiatives extracted including marketing/promotion initiatives. The CEO of Destination Southern Tasmania has also addressed Council in regard to tourism initiatives.

When can businesses on High Street expect an answer regarding tourism?

It was advised that Council are also working closely with the High Street traders group in this regard. The Mayor advised that Council's responsibility was to the entire Southern Midlands and not just Oatlands operators. There are local tourism structures in place that Council are trying to engage with. Council wish to engage with tourism operators across the entire Southern Midlands (not just Oatlands operators) so that they all have the opportunity to provide input into a strategy.

It was further advised that the Oatlands Structure Plan is also in development stage.

Elizabeth Palmer – Baden

Question regarding recycling and there is nowhere at the Waste Transfer Station(s) to dispose of old televisions / computers etc. (e-waste).

The General Manager advised that the issue of 'e-waste management' will be referred to Waste Strategy South, this being the regional body that can effectively work with individual Councils to address this matter. In addition, Council is also reviewing the layout of the respective Waste Transfer Station's, and this requirement can be considered as part of the process.

DECISION

Moved by Clr K Dudgeon, seconded by Clr A Bisdee OAM

THAT the meeting be adjourned for morning tea at 11.17 a.m.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

DECISION

Moved by Clr K Dudgeon, seconded by Clr D Fish

THAT the meeting be reconvened at 11.39 a.m.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr A Bisdee OAM

THAT agenda item 16.1.1 relating to Baden Hall be brought forward.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

16.1 Capacity

16.1.1 BADEN HALL

DECISION

Moved by Deputy Mayor E Batt, seconded by Cllr D Fish

THAT Council research the possibility of negotiating with the Landowner and Crown Land Services to transfer the Title encompassing the Baden Hall property in exchange for the Police Reserve Title.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

10. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN UNDER REGULATION 16 (5) OF THE LOCAL GOVERNMENT (MEETING PROCEDURES) REGULATIONS 2015

10.1 OATLANDS AQUATIC CENTRE

Clr R McDougall has submitted the following Notice of Motion:

“That Southern Midlands Council commission the Tasmanian Electoral Commission to conduct a survey as appended below, about the Oatlands Aquatic Centre development and that this be done as soon as possible in 2019”.

BACKGROUND (Comments provided by Clr R McDougall)

As a recently elected Councillor I have concerns about how the now 13 plus years Oatlands Aquatic Centre development has been conducted - no independent Feasibility Study or Business Case has been carried out that I am aware of, or that has been published, and no independent and non-selective community wide consultation process has been undertaken.

This project is the largest infrastructure project Council has ever undertaken and will commit Council to many years' operational subsidy, of an unknown amount, of the facility, likely for the life of the pool.

So I am putting a motion to Council today that we conduct, as per Section 60B of the *Local Government Act 1993*, an elector poll on this issue.

As part of due diligence I wish to propose that Council hold a survey to provide necessary information to Councillors to assist in responsible decision making on this pool development.

I am proposing that the Tasmanian Electoral Commission as a completely independent and trusted entity, do the survey on Council's behalf.

DECISION

Moved by Clr R McDougall, seconded by Clr A Bantick

THAT Southern Midlands Council commission the Tasmanian Electoral Commission to conduct a survey as appended below, about the Oatlands Aquatic Centre development and that this be done as soon as possible in 2019.

MOTION LOST

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green		√
Deputy Mayor E Batt		√
Clr A Bantick		√
Clr A Bisdee OAM		√
Clr K Dudgeon		√
Clr D F Fish		√
Clr R McDougall	√	

10.2 ACKNOWLEDGEMENT - KATE GILLHAM (CAMPANIA VOLUNTEER FIRE BRIGADE)

Mayor A O Green has submitted the following Notice of Motion:

“That the Southern Midlands Council formally recognise and congratulate Kate Gillham who was recently awarded the Lifeline Tasmania Emergency Services Award for her contribution to the Tasmania Fire Service (Campania Volunteer Fire Brigade).

BACKGROUND (Comments extracted from Volunteering Tasmania)

Kate holds several roles in Campania Fire Brigade as the Second Officer, Training Coordinator, Junior Brigade Coordinator and during fire season she is District Resource Coordinator, sourcing crews from other local brigades to attend significant fires. Her passion is evident in the number of roles she has volunteered for in the brigade.

Kate has a great passion for educating and informing the community on safety procedures and bushfire preparedness. She is highly respected for her knowledge and her willingness to help educate others. She is the driving force and coordinator of the ‘Bushfire Ready Community’ talks, displays and information sessions. Through Kate’s initiative, attendance at these sessions has grown significantly.

Kate’s key strength is her communication skills. She is committed to providing a great program for the Junior Brigade. Her input, commitment and great rapport with the children are the foundation of the program. Campania Fire Brigade feel fortunate to have such an inspirational leader as Kate.

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr A Bisdee OAM

THAT the Southern Midlands Council formally recognise and congratulate Kate Gillham who was recently awarded the Lifeline Tasmania Emergency Services Award for her contribution to the Tasmania Fire Service (Campania Volunteer Fire Brigade).

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

11. COUNCIL ACTING AS A PLANNING AUTHORITY PURSUANT TO THE LAND USE PLANNING AND APPROVALS ACT 1993 AND COUNCIL'S STATUTORY LAND USE PLANNING SCHEME

Session of Council sitting as a Planning Authority pursuant to the Land Use Planning and Approvals Act 1993 and Council's statutory land use planning schemes.

11.1 DEVELOPMENT APPLICATIONS

Nil.

11.2 SUBDIVISIONS

Nil.

11.3 MUNICIPAL SEAL (Planning Authority)

Nil.

11.4 PLANNING (OTHER)

11.4.1 PROGRESS OF PLANNING SCHEME REFORM: UPDATE ON THE PROGRESS OF THE TASMANIA PLANNING SCHEME AND PREPARATION OF SOUTHERN MIDLANDS LOCAL PROVISIONS SCHEDULE (JUNE 2019)

DECISION

Moved by Clr R McDougall, seconded by Clr A Bisdee OAM

THAT the information be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

[THIS CONCLUDES THE SESSION OF COUNCIL ACTING AS A PLANNING AUTHORITY]

**12. OPERATIONAL MATTERS ARISING (STRATEGIC THEME –
INFRASTRUCTURE)**

12.1 Roads

Nil.

12.2 Bridges

Nil.

12.3 Walkways, Cycle ways and Trails

Nil.

12.4 Lighting

Nil.

12.5 Buildings

Nil.

12.6 Sewers / Water

Nil.

12.7 Drainage

Nil.

12.8 Waste

Nil.

12.9 Information, Communication Technology

Nil.

12.10 Officer Reports – Infrastructure & Works

12.10.1 MANAGER – INFRASTRUCTURE & WORKS REPORT

Author: MANAGER INFRASTRUCTURE & WORKS (JACK LYALL)

Date: 21 JUNE 2019

Grading works have occurred on New Country Marsh Road.

Grader currently working at Melton Mowbray and then on to Sugarloaf Road and into the Broadmarsh area.

Woodsdale and Eldon Roads have been dusted due to heavy frost/ice early in the week.

A litter collection by Council staff is occurring in the Bagdad/Mangalore/Kempton areas.

Road widening on Clifton Vale Road will be completed by the end of week.

Some section of footpaths in Oatlands is lifting due to trees.

Clean up of green waste at Dysart Waste Transfer Station.

QUESTIONS WITHOUT NOTICE TO MANAGER, INFRASTRUCTURE & WORKS

Clr McDougall – advice that the seal on the edge of Grices Road at Tea Tree is steep.
Advised that gravel shouldering works would occur.

Mayor Green – request for the Traffic Counter to be placed at the commencement of Buckland Road and again in the Christmas/New Year period. *To be actioned.*

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr D Fish

THAT the Infrastructure & Works Report be received and the information noted.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

Mr J Lyall (Manager, Infrastructure and Works) left the meeting at 12.51 p.m.

13. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – GROWTH)

13.1 Residential

Nil.

13.2 Tourism

Nil.

13.3 Business

Nil.

13.4 Industry

Nil.

DECISION

Moved by Cllr K Dudgeon, seconded by Deputy Mayor E Batt

THAT agenda items 14.1.1 and 14.1.12 be deferred pending the arrival of the Heritage Projects Manager.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

14. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – LANDSCAPES)

14.2 Natural

14.2.1 LANDCARE UNIT – GENERAL REPORT

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr A Bisdee OAM

THAT the Landcare Unit Report be received and the information noted.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

14.3 Cultural

Nil.

14.4 Regulatory (Other than Planning Authority Agenda Items)

Nil.

14.5 Climate Change

Nil.

15. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – LIFESTYLE)

15.1 Community Health and Wellbeing

Nil.

15.2 Youth

Nil.

15.3 Seniors

Nil.

15.4 Children and Families

Nil.

15.5 Volunteers

Nil.

15.6 Access

Nil.

15.7 Public Health

Nil.

15.8 Recreation

15.8.1 OATLANDS AQUATIC CENTRE (PROPOSED) - UPDATE

DECISION

Moved by Cllr A Bisdee OAM, seconded by Cllr K Dudgeon

THAT the information be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

15.9 Animals

15.9.1 ANIMAL MANAGEMENT REPORT

DECISION

Moved by Cllr A Bantick, seconded by Cllr R McDougall

THAT the information be received.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

DECISION

Moved by Clr A Bisdee OAM, seconded by Clr D Fish

THAT the meeting be adjourned for lunch at 1.04 p.m.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

DECISION

Moved by Deputy Mayor E Batt, seconded by Clr D Fish

THAT the meeting be reconvened at 1.29 p.m.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

14.1 Heritage

14.1.1 HERITAGE PROJECT PROGRAM REPORT

DECISION

Moved by Clr R McDougall, seconded by Clr A Bisdee OAM

THAT the Heritage Projects Report be received and the information noted.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

14.1.2 OATLANDS COMMISSARIAT OVEN – CALL FOR EXPRESSIONS OF INTEREST FOR USE

DECISION

Moved by Cllr R McDougall, seconded by Cllr A Bisdee OAM

THAT

- a) Council endorse the expression of interest documentation for public release;
- b) The General Manager be given delegation to enter into an agreement with a preferred user if their submission is in accordance with the EoI document. Any proposed variation is to be further considered by Council.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

Mr B Williams (Manager, Heritage Projects) left the meeting at 1.44 p.m.

15.10 Education

Nil.

16. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – COMMUNITY)

16.2 Safety

Nil.

16.3 Consultation & Communication

Nil.

17. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – ORGANISATION)

17.1 Improvement

Nil.

17.2 Sustainability

17.2.1 LOCAL GOVERNMENT SHARED SERVICES UPDATE (STANDING ITEM – INFORMATION ONLY)

NOTE:

Reports for the Local Government Shared Services (May 2019 updates) were not available for this meeting and the May and June reports will be included in the July 2019 agenda.

17.2.2 CONSIDERATION OF MOTIONS - LOCAL GOVERNMENT ASSOCIATION OF TASMANIA – GENERAL MEETING

DECISION

Moved by Clr A Bisdee OAM, seconded by Clr K Dudgeon

THAT Council

- a) receive a copy of the Local Government Association of Tasmania General Meeting Agenda for 3rd July 2019; and
- b) Council note the input and discussion in response to the Motions being considered at the LGAT Meeting, this providing direction to Mayor A O Green for voting purposes.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

17.2.3 TABLING OF DOCUMENTS

CORRESPONDENCE FROM JACOBS – MIDLAND HIGHWAY SAFETY UPGRADE – NORTH OF MELTON MOWBRAY TO LOVELY BANKS



100 Melville St, Hobart 7000
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www.jacobs.com

June 11, 2019

Mr Tim Kirkwood
General Manager
Southern Midlands Council
PO Box 21
Oatlands TAS 7120

Project Name: Midland Highway Upgrades - Melton Mowbray to Lovely Banks
Project Number: IS262303

Dear Mr Kirkwood,

Re: Midland Highway Safety Upgrade – North of Melton Mowbray to Lovely Banks

Thank you for providing the Council's comment on the proposed designs relating to safety upgrades along the Midland Highway between Melton Mowbray and Lovely Banks. The comments have been included in the Consultation and Feedback Report for consideration and will help inform the Department's decision-making and design process.

I would like to provide a response to each of the issues you have raised individually:

Lovely Banks Road requires a dedicated left turn in, as is standard treatment of all other public roads.

The Department approves the design and construction of Category One roads in accordance with Austroads design and Department of State Growth Guidelines respectively. These design guidelines outline what 'treatment' is suitable and acceptable for a given road scenario based on the speed and Average Annual Daily Traffic (AADT).

With the southbound left turn into Lovely Banks Rd, the Department has adopted a basic left-turn treatment which is suitable for road categories similar to the Midland Highway. This treatment has been specifically provided throughout the state under similar scenarios.

Lovely Banks property (main entrance) needs a dedicated left turn in due to the sight distance to the south.

The north bound left turn into the Lovely Banks property is a basic left-turn treatment which is appropriate for the level of vehicle movements into and out of the property.



June 11, 2019

The current design satisfies the requirements for safe intersection sight distance (SISD) based on Austroads design guidelines. Having assessed the sight distance to the south, it has been determined based on the available information on the frequency of vehicle movements that the proposed basic left turn pocket into the property (3m wide and sealed) negates the need for any benching to the south. There will still be a requirement for some tree removal to the south.

Many farms along the Midland Highway have heavy vehicles turning into and out of their properties but do not have dedicated turn lanes. These properties have been provided shoulder widening before the turn.

Southbound climbing lane – there is a net loss of overtaking lane distance, this lane has been made shorter on both ends when compared to the existing; to start as close to Lovely Banks Road as possible due to steep climb ahead.

We appreciate that at face value the shortening of an existing overtaking lane might sound like a backwards step. However, this decision has been taken with consideration of safety concerns on the downhill section at the southern end of the overtaking lane, so that the net effect of the proposed changes is an improvement in safety.

We have designed a climbing lane/overtaking lane which is longer than a typical climbing lane and the minimum desired length for an overtaking lane as per the guidelines adopted for the Midland Highway. It is acknowledged that whilst the overtaking lane will be shorter than the current overtaking lane, our solution is a compromise between the two. This is based on a heavy vehicle performance assessment which indicates that the starting location is positioned appropriately to minimise the potential for heavy vehicles to delay light vehicles.

The result of this assessment provides that the climbing lane can be shortened with minimal impact on the operating speed of the Highway. Under the Austroads design guidelines, the climbing lane can begin when a heavy vehicle reaches 40kmph on the climb and end when the heavy vehicle reaches a speed of 95kmph. The Department recognises that 40kmph may cause driver frustration, so has adopted 70kmph as the vehicle speed to start the climbing lane. This approach is designed to achieve best value for money without jeopardising safety and still satisfying Austroads design guidelines for diverge and merging speeds with heavy vehicles.

Highlands Lakes Road junction merge lane – short overtaking/merging lane to facilitate slow moving vehicles heading north out of Highlands Lakes Road. Extend overtaking lane through and past Muddy Plains Road to join onto designed climbing lane north of Muddy Plains Road.

As with the southbound climbing lane/overtaking lane, the retention of the short Highland Lakes Road junction merge lane is a compromise position to achieve best value for money, balancing safety requirements with the Austroads and Department of State Growth design guidelines.



June 11, 2019

Based on the design parameters and the Average Annual Daily Traffic (AADT) including heavy vehicles, there is no requirement to provide an auxiliary lane or extension of the overtaking lane at Highland Lakes Road or to extend north of Muddy Plains Road.

North bound overtaking lane from Lovely Banks Road – overtaking lane starting as close to the north of this intersection as possible, very little sight distance.

We understand the concern about slow-moving traffic turning out of Lovely Banks Road northbound onto the Midland Highway. Based on available information, we do not believe that the frequency of vehicle movements northbound out of Lovely Banks Road, based on Average Annual Daily Traffic (AADT) justifies prioritising the extension of the overtaking lane. The safe intersection sight distance (SISD) assessment has been provided on all Midland Highway intersections based on the criteria specified in the Austroads design guidelines.

Thank you again for providing feedback. Please be assured that the Council's concerns are taken seriously, and we understand and appreciate the Council raising their concerns. I trust that the Council appreciates the challenges of delivering best value from public funds, balancing the need for improved safety, compliance with the national guidelines, and the available resources. I hope that the information provided addresses your concerns adequately and provides further information on the Department's position.

Yours sincerely

A handwritten signature in blue ink that reads "Catherine Searle".

Catherine Searle
Senior Stakeholder Engagement Consultant
03 6221 3744
catherine.searle@jacobs.com

Copies to: State Roads, Department of State Growth

CORRESPONDENCE FROM HELEN CLARK – BADEN HALL

On 25 Jun 2019, at 6:09 pm,

BADEN HALL

I am writing to ask that you may consider my input at tomorrow's council meeting, which I unfortunately cannot attend owing to a previous commitment, on Baden Hall.

As you well know I have always been a keen supporter of local groups and I was quite distressed by what seems to be happening to the Baden Hall.

I have had an association with Baden Hall since the 1980's when the Oatlands Rural Youth Club, of which I was a founding member of the reformed club, quite often held functions in the hall. Mrs Doreen Summers was the committee person from whom we obtained the key for the Public Hall.

When I was a Councillor on the Oatlands Municipal Council in the 1980's the Hall was always regarded as a Public Hall and Doreen Summers was the contact person.

In 2000 I moved to Baden to live with my late husband Andrew Iles and renewed my association with the hall through chats with our neighbour Doreen Summers. She filled me in on the history of the Hall and showed me posters of the Agricultural shows that were held at Baden in the early 1900's.

My recollection is that she told me her Grandfather donated the land to build the Hall upon. I have more recently come across information that a Mr Nettlefold, who must have been Doreen's Grandfather donated the land and that he was Warden of the Oatlands Council at that time.

My understanding is that Doreen paid for the electricity and upkeep of the Hall. Unfortunately rising costs saw the electricity disconnected and the Hall pass from use. Since Doreen moved into the Multi-Purpose Centre her son John became the key holder for the hall. It was generally thought that something should be done with the hall but no one seemed to want to take the responsibility for approaching the Summers Family to do anything about it.

I was absolutely gob smacked when told that the Southern Midlands Council had contacted Peter Collins and told him he owned the Hall. For over a hundred and twenty years the hall and the land it stands upon have been public land. Why was no one in the Baden area contacted about the Hall before this was bought to pass? Everyone knows the Summers family were the contact

people. Apparently SMC staff didn't think to contact neighbours like myself or John Summers before making this decision.

I know that recent changes to the law mean that people can no longer claim land under adverse possession but this land and building have been considered public property for over a hundred and twenty years long before this law was changed. I am also sure that if you contacted the previous owners who were an old Baden Family they would also tell you that the Hall was not part of the property they sold to Peter Collins.

I have no idea why there appears to be no deed or title to this land but as it has been in the care of the one family for all this time it should account for some means of ownership particularly as it is historically noted that the land was donated.

I rang and spoke to Andrew Benson the Deputy General Manager last week as he was the nominated contact in the letter I recently received and felt that in his opinion History and possession had nothing to do with the Hall. I am also unsure whether he would even pass my concerns on, hence my writing to you.

It is my opinion that the Hall and that land it stands upon are public property and that further research into the Oatlands Council Minutes of the time would support this fact. The land is currently used by council as a storage area and the general public as a Meeting and Parking area and school bus stop. Council should if they think it belongs to Peter Collins purchase the land from him and leave it as the public area it was always meant to be and if necessary to remove the hall erect a suitable memorial to the pioneers and returned service men and women of the Baden area which is what the Hall stands for.

I sincerely hope that you will consider my input when discussing the Baden Hall tomorrow.

Kind regards

Helen Clark

1976 Tunnack Road
Baden Tas 7120
Ph 62547198

DECISION

Moved by Cllr K Dudgeon, seconded by Cllr D Fish

THAT

- a) the correspondence from Jacobs dated 11th June 2019 regarding the Midland Highway Safety Upgrade (Melton Mowbray) be received and noted; and
- b) the email correspondence from Helen Clark dated 25th June 2019 regarding the Baden Hall be received and noted.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

17.3 Finances

17.3.1 MONTHLY FINANCIAL STATEMENT (PERIOD ENDING 31 MAY 2019)

DECISION

Moved by Cllr A Bisdee OAM, seconded by Cllr K Dudgeon

THAT the Financial Report be received and the information noted.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

17.3.2 2019 / 2020 ANNUAL PLAN & BUDGETS (OPERATING & CAPITAL)

DECISION

Moved by Deputy Mayor E Batt, seconded by Cllr D Fish

THAT Council formally approve the 2019 / 2020 Annual Plan and Budget – Operating and Capital.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

**17.3.3 REVIEW AND CHANGES TO THE SCHEDULE OF FEES AND CHARGES
2018-2019 AND ADOPTION OF SCHEDULE OF FEES AND CHARGES
2019-2020**

DECISION

Moved by Cllr R McDougall, seconded by Cllr K Dudgeon

THAT

- A. This report be received by Council; and**
- B. Council adopt the 2019-2020 Schedule of Fees and Charges.**

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

18. MUNICIPAL SEAL

Nil.

19. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

19.1 LETTER OF APPRECIATION - OATLANDS BARGAIN CENTRE VOLUNTEERS

DECISION

Moved by Clr A Bisdee OAM, seconded by Clr R McDougall

THAT Mayor A O Green provide a letter of appreciation to all volunteers associated with the Oatlands Bargain Centre recognising their combined contribution of 2,490.25 voluntary hours which has raised a total of \$26,546.05 over the past year for distribution to the various community organisations they represent.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

PROPERTY MATTER – BAGDAD (CLOSED SESSION)

PROPERTY MATTER – CAMPANIA (CLOSED SESSION)

DECISION

Moved by Clr A Bisdee OAM, seconded by Clr K Dudgeon

THAT in accordance with Regulation 15 of the *Local Government (Meeting Procedures) Regulations 2015*, the following items are to be dealt with in Closed Session

Matter	Local Government (Meeting Procedures) Regulations 2015 Reference
<i>Closed Council Minutes - Confirmation</i>	15(2)
<i>Applications for Leave of Absence</i>	15(2)(h)
<i>Property Matter – Oatlands</i>	15(2)(f)
<i>Property Matter - Bagdad</i>	15(2)(f)
<i>Property Matter - Campania</i>	15(2)(g)

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

DECISION

Moved by Clr A Bisdee OAM, seconded by Deputy Mayor E Batt

THAT in accordance with Regulation 15(2) of the *Local Government (Meeting Procedures) Regulations 2015*, Council move into Closed Session and the meeting be closed to members of the public.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Clr A Bantick	√	
Clr A Bisdee OAM	√	
Clr K Dudgeon	√	
Clr D F Fish	√	
Clr R McDougall	√	

CLOSED COUNCIL MINUTES

20. BUSINESS IN “CLOSED SESSION”

In accordance with the Local Government (Meeting Procedures) Regulations 2015, the details of the decision in respect to this item are to be kept confidential and are not to be communicated, reproduced or published unless authorised by Council.

20.1 CLOSED COUNCIL MINUTES - CONFIRMATION

Item considered in Closed Session in accordance with Regulation 15 (2) of the Local Government (Meeting Procedures) Regulations 2015.

20.2 APPLICATIONS FOR LEAVE OF ABSENCE

Item considered in Closed Session in accordance with Regulation 15 (2)(h) of the Local Government (Meeting Procedures) Regulations 2015.

20.3 PROPERTY MATTER - OATLANDS

Item considered in Closed Session in accordance with Regulation 15 (2)(f) of the Local Government (Meeting Procedures) Regulations 2015.

20.4 PROPERTY MATTER – BAGDAD

Item considered in Closed Session in accordance with Regulation 15 (2)(f) of the Local Government (Meeting Procedures) Regulations 2015.

20.5 ROAD MATTER - CAMPANIA

Item considered in Closed Session in accordance with Regulation 15 (2)(g) of the Local Government (Meeting Procedures) Regulations 2015.

DECISION

Moved by Cllr R McDougall, seconded by Cllr K Dudgeon

THAT Council move out of “Closed Session”.

CARRIED

Councillor	Vote FOR	Vote AGAINST
Mayor A O Green	√	
Deputy Mayor E Batt	√	
Cllr A Bantick	√	
Cllr A Bisdee OAM	√	
Cllr K Dudgeon	√	
Cllr D F Fish	√	
Cllr R McDougall	√	

OPEN COUNCIL MINUTES

21. CLOSURE

The meeting closed at 3.01 p.m.

Woodsdale Community Memorial Hall ATTACHMENT Agenda Item 4.2.1

Est. 1905

Minutes

FOR

General Committee Meeting

On

Monday 24th June 2019

At

Woodsdale Hall – Commencing at 1.56pm

1. Welcome/opening

1.1 The Vice President welcomes members to the meeting.

1.2 The Vice President declares the meeting open at 1.56 pm

2. **Attendance:** Mr Leon Scott, Mrs Julie Bellette, Mrs Ann Scott, Councillor Karen Dudgeon, Mrs Frances Hillier, and Ms Kate Bourne

3. **Apologies** Mrs Kaye Rowlands and Mr Jim Wiggins

Moved by Mrs Julie Bellette

Seconded Mr Leon Scott

Motion Carried

4. Confirmation of Minutes – Meeting 24th May, 2019

Moved by Kate Bourne that the Minutes from the 24th May, 2019 as read and distributed by mail and email be accepted

Seconded: Councillor Karen Dudgeon

Motion Carried

5. Business Arising from Previous Minutes of 24th May, 2019

5.1 Thank you to Mrs Doreen Cowle for helping & cooking, also Mrs Gwenda Cowle, Mrs Elaine Midson, Councillor Karen Dudgeon and Ms Alison Scott for helping with the cooking for the last Hall Luncheon of 55 people.

6. Financial Report:

Total Funds as of 24th June, 2019 is \$3,278.68

Y.T.D. Financials

	Opening Balance			\$6,961.10
	Incoming	YTD	\$2,075.00	
Luncheons	\$1,375.00			
Hall Hire	\$ 270.00			
Supper Room Hire	\$ 280.00			
Miscellaneous	\$ 100.00			
Donations	\$ 50.00		\$2,075.00	(\$9,036.10)
	Outgoing	YTD	\$5,757.42	\$3,278.68
Catering	\$ 238.50			
Aurora	\$ 858.01			
Repairs & Maint.	\$4,340.91			
Miscellaneous	\$ 80.00			
Function Expenses	\$ 165.00			
Petty Cash	\$ 75.00		\$5,757.42	
	Closing Balance			\$3,278.68

Moved by Kate Bourne that the Financial Report as distributed to members be accepted, **Seconded by** Mrs Julie Bellette

ATTACHMENT
Agenda Item 4.2.1

Motion Carried.

7. Business arising from Financial Report:

NIL

8. Consideration of Correspondence

8.1 In - Apra Email confirming suspension of Apra Licence

8.2 Out – Nil

9. General Business:

9.1 – Heat Pump filters still to be cleaned

9.2 - Ms Kate Bourne notified the committee that she would be on the Mainland until the beginning of September 2019.

10. Bookings

10.1 – 15th July Luncheon

10.2 – 20th July Hairdresser

11. Next Committee Meeting will be the **Annual General Meeting to be held at 2pm on Monday 16th September, 2019 with a General Meeting to be held following.**

Meeting Closed at 2.15pm

**SOUTHERN
MIDLANDS
COUNCIL**



Southern Midlands Council
Financial Management Strategy 2018/19 to 2026/2027
(3rd Revision)
(Incorporating Long-term Financial Management Plan)

(as adopted by Council – April 2018)

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1. Executive Summary

The Financial Management Strategy & Long Term Financial Management Plan (FMS) has been prepared to provide the Southern Midlands Council with direction and context for decision making in the allocation, management and use of Council's financial resources.

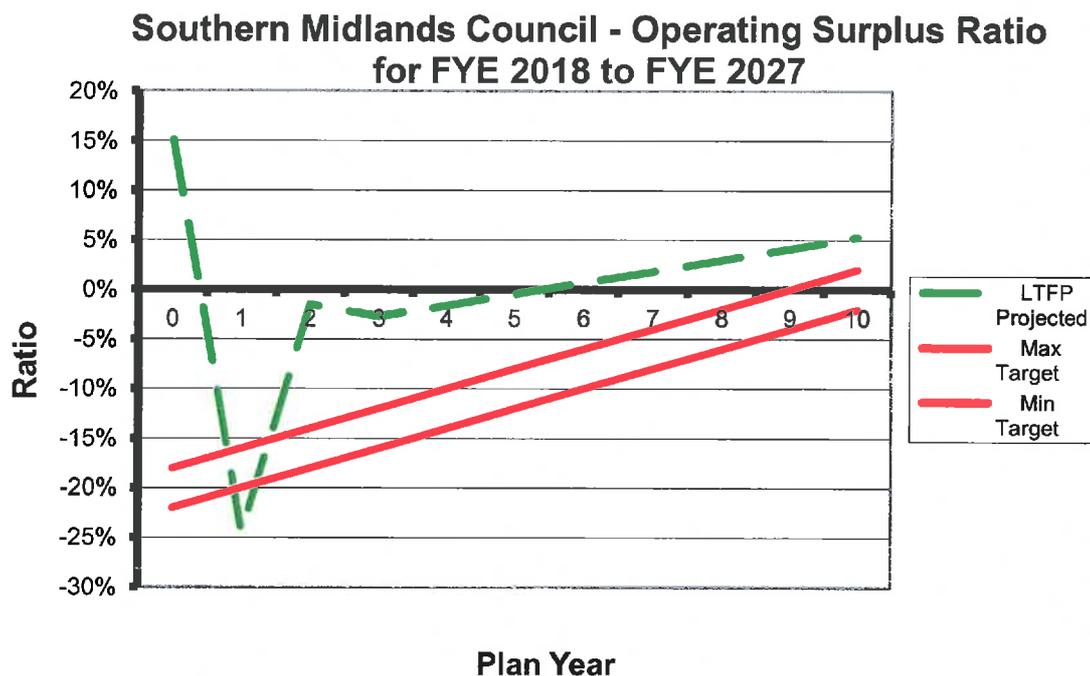
The strategy has been prepared to guide Council in its financial decision-making ensuring that the following principles are followed;

- The community's finances will be managed responsibly to enhance the wellbeing of residents
- Council will maintain community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrow's generation
- Council's financial position will be robust enough to recover from unanticipated events, and absorb the volatility inherent in revenues and expenses
- Resources will be allocated to those activities that generate community benefit.

The following targets have been set out in the strategy and have been determined to be an appropriate measure of financial sustainability:-

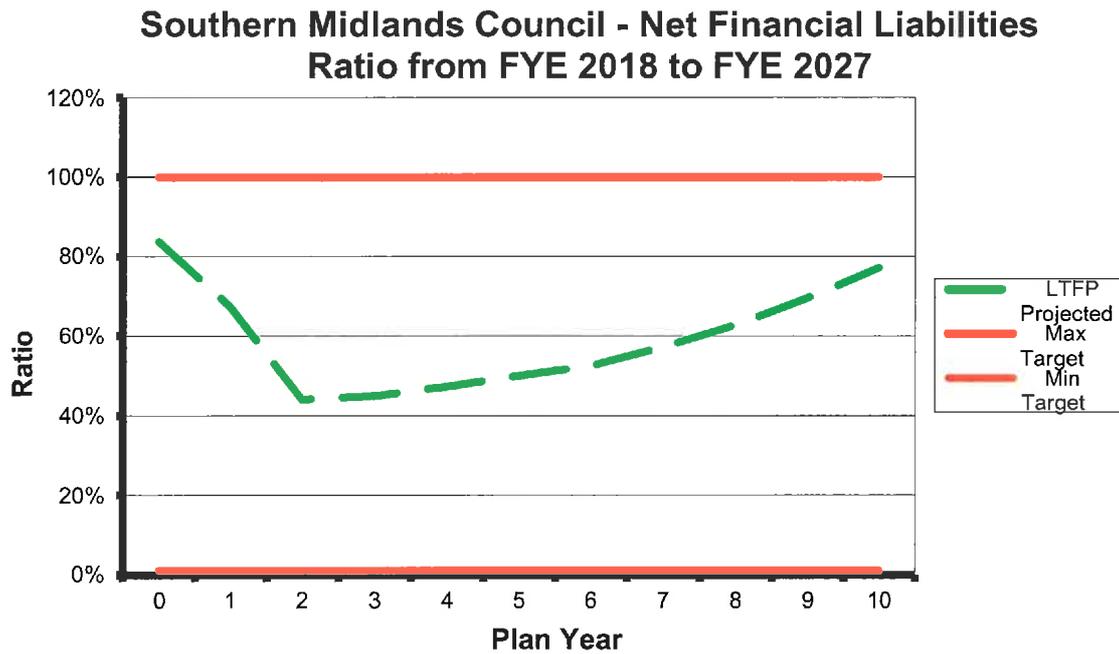
- To achieve and maintain a break-even position at the end of the 10-year strategy (i.e. a resultant minimum operating surplus ratio of 0%).
- To achieve a net financial liabilities ratio within the range of 0% to 100%.

The targeted operating surplus ratio of 0% is achieved prior to the conclusion of the ten-year period. The reduction in the 2017/18 financial year is as a result of receiving 50% of the Commonwealth's Financial Assistance Grant for 2017/18 in the 2016/17 financial year. Improvement is made from the period 2018/19 through to 2026/27 as the Australian Government has resumed indexation of the Financial Assistance Grants.



The targeted net financial liabilities ratio within the targeted range of 0% to 100% is achieved in all years. This will be maintained for the life of the strategy.

The forecast ratio for the period of the Strategy is demonstrated in the following table:-



1.1 Introduction

The FMS has been developed to provide the Southern Midlands Council with a strategic framework when developing budgets for the next ten-year period. The key objectives of the FMS are to:

- a) Provide direction and context for decision making in the allocation, management and use of the Southern Midlands Council's financial resources;
- b) Guide Council in the development of a ten year financial plan and determine financial boundaries for the delivery of operational and capital plans;
- c) Use ratepayer's money, together with other funding available, wisely to provide prioritised services and improve financial sustainability and asset management; and
- d) demonstrate and maintain financial sustainability in the medium and long term whilst achieving the strategic objectives of Council.

The FMS includes consolidation of controlled entities.

In preparing the FMS, the following principles of sound financial management have been complied with:

- Prudent management of financial risks relevant to debt, assets and liabilities
- Provision of reasonable stability in the level of rate burden
- Consideration of the financial effects of Council decisions on future generations
- Full, accurate and timely disclosure of financial information.

It is important to note that the FMS is not about deciding on what Council will spend on individual projects. The FMS is about the various financial strategies that will effectively determine the amount of funds that Council will have at its discretion to allocate in future years.

The FMS is a guiding document to consider when developing budget estimates, rather than a document that is dictating future decisions of Council. The long-term financial estimates in this strategy will be revisited and updated regularly to reflect any strategies that arise from the Council planning process. This current version will continue to provide a framework for financial planning and will be further revised and expanded each year.

The FMS is to be reviewed each year following the preparation and endorsement of the Annual Financial Report and prior to the commencement of the Annual Plan and Budget Estimates for the coming year.

If Council follows the general thrust of the document when setting the 'Annual Plan and Budget Estimates', the organisation will demonstrate financial sustainability into the future.

2. Financial Principles

The following principles serve to guide Council in setting its financial management strategies. They are given practical effect through strategies. Strategies are measured by the setting of medium term targets.

2.1 The community's finances will be managed responsibly to enhance the wellbeing of residents

Council will ensure it only raises the revenue it needs, and does so in the most efficient and equitable manner possible. Council will manage community funds according to affordable best practice standards and ensure information regarding its financial management decisions is accessible to the community. Council will ensure it only delivers those services that cannot be delivered more efficiently and effectively by other providers.

2.2 Council will maintain community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrow's generation

Council will seek to achieve equity across generations by recognising that each generation must pay its way with respect to recurrent expenses being met from recurrent revenue (the full cost of the service it consumes).

Council will invest sustainably in community assets to maintain (and potentially enhance) service levels.

2.3 Council's financial position will be robust enough to recover from unanticipated events, and absorb the volatility inherent in revenues and expenses

Council will ensure it accumulates and maintains sufficient financial resources and has the borrowing capacity to deal with volatility and unexpected events.

Council's operational budget will be flexible enough to ensure that changes and volatility in revenues and expenses as a result of the changing economic environment can be absorbed.

2.4 Resources will be allocated to those activities that generate community benefit.

Council will ensure that robust and transparent processes are in place for the allocation and prioritisation of resources through budgetary decision-making, as well as for choosing the most effective methods for delivering specific services and projects. Strategies will include a vigorous cost-benefit analysis in preparing and assessing proposals.

Council will recognise its service obligations to the Southern Midlands community in its decision-making.

3. Financial Management Strategies

The following financial strategies portray the strategic direction in which Council's financial decisions are based including borrowing, infrastructure, and service delivery.

3.1 Financial Indicators

Council targets to achieve a consistent and gradual improvement in the Comprehensive Income Statement.

3.2 Rating Strategy

Council targets to achieve a break-even position and ensure it only raises the revenue it needs, and does so in the most efficient and equitable manner possible. Council must balance its service levels with the needs and expectations of the community and set appropriate levels of tax to adequately fulfil its roles and responsibilities.

The following factors influence the level of rates and charges:-

- Distribution and level of Commonwealth and state funding
- Socio-economic profile of the area (capacity to pay)
- User-pays policies
- Level and range of services
- Current economic environment

In determining its rates each year Council gives consideration to the current economic climate and the capacity of the community to pay for services.

3.3 Rating Structure

Council has established a rating structure comprising of two-key elements – general and service rates.

The general rates are levied based on the Assessed Annual Value (AAV) of properties as determined by the Valuer-General. Property values generally reflect the capacity of the ratepayer to pay.

The service rates currently cover waste management services. This user pay component is designed to reflect payment based on usage of services provided by Council.

Council will endeavour to strike a balance between the two elements to provide equity in the distribution of the rate burden across the municipality.

3.4 Asset Management Strategy

The key objective of Council's Asset Management Strategy is to maintain Council's existing assets at desired condition levels. If funding is not sufficiently allocated to asset renewal then Council's investment in those assets will reduce along with the capacity to deliver services to the community.

Council has an Asset Management Policy to ensure that adequate provisions are made for the long-term maintenance and replacement of Council's infrastructure and built assets by:-

- Ensuring that services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to the community and the environment.
- Safeguarding our assets by implementing appropriate asset management strategies and ensuring financial resources are adequately provided for those assets.
- Creating an environment whereby there is clear awareness throughout the Council at both the elected and employee level, on the importance of maintaining our assets to an acceptable standard
- Meeting legislative requirements for asset management.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is appropriately resourced
- Demonstrating transparent and responsible asset management processes that align with local government industry standards
- Undertaking a continuous cycle of review to ensure that asset management outputs match the changing needs of the Council and the community.

Council's Asset Management Strategy is based on the knowledge provided by various Asset Management Plans which set out capital expenditure requirements in future years.

3.5 Investment Strategy

Cash reserves require careful management to both achieve optimum investment incomes and to ensure that cash is available when needed for the planned expenditures. Funds will be invested in a manner that allows them to earn interest for as long as possible while retaining flexibility in accessing those funds for Council purposes.

Council's Annual Plan and Budget Estimates and Financial Management Strategy will be used to provide direction on the term of investments to be placed. Council will ensure that enough funds are on hand at 30 June each year to ensure that all current liabilities can be met.

Council will ensure that its investment portfolio maximises its return on investments while maintaining an acceptable level of risk.

3.6 Borrowing Strategy

Borrowings are an effective mechanism of linking the payment for assets (via debt repayments) to successive Council populations who receive benefits over the life of that asset. This matching concept is frequently referred to as 'inter-generational equity'.

Council will only borrow for capital expenditure, which will improve services to ratepayers. Borrowings may be used by Council as a funding source for new capital works projects. Asset renewals will be

funded internally from cash reserves and cash provided by operating activities (mainly from depreciation).

In considering new debt Council will consider the impact of borrowing costs on the sustainability of operating positions and its capacity to repay the debt. Council will maintain enough borrowing capacity to ensure that it has the capacity to deal with significant unexpected events.

When borrowing Council shall raise all external borrowings at the most competitive rates available and from sources available as defined by legislation.

3.7 Reserves

Any material favourable budget variations realised in a given financial year be specifically quarantined and reserved.

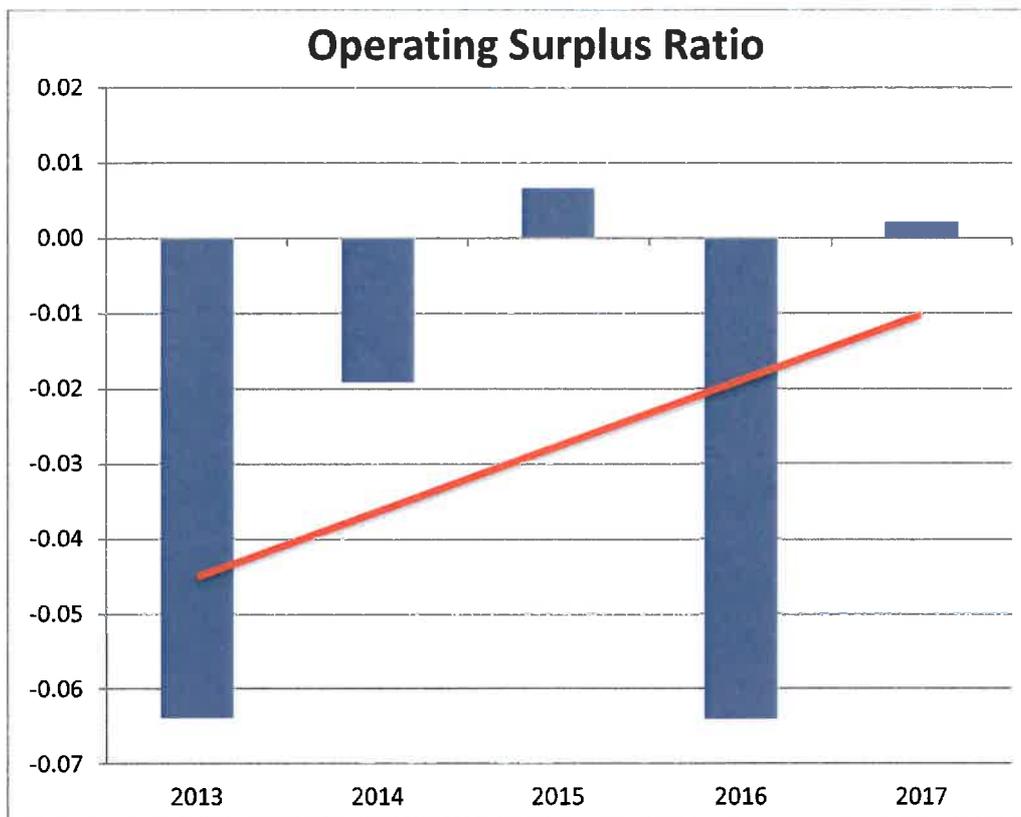
4. Financial Performance

The following graphs summarise key ratios highlighting important aspects of Council's financial performance over the past five years.

Graphs which show forecasts for the period 2012/13 to 2016/17 are in the following section.

4.1 Operating Surplus Ratio

The operating surplus ratio serves as an overall measure of operating effectiveness. A result less than 0.00 indicates an operating deficit. It is accepted that best practice dictates that operating deficits cannot be sustained in the longer term.

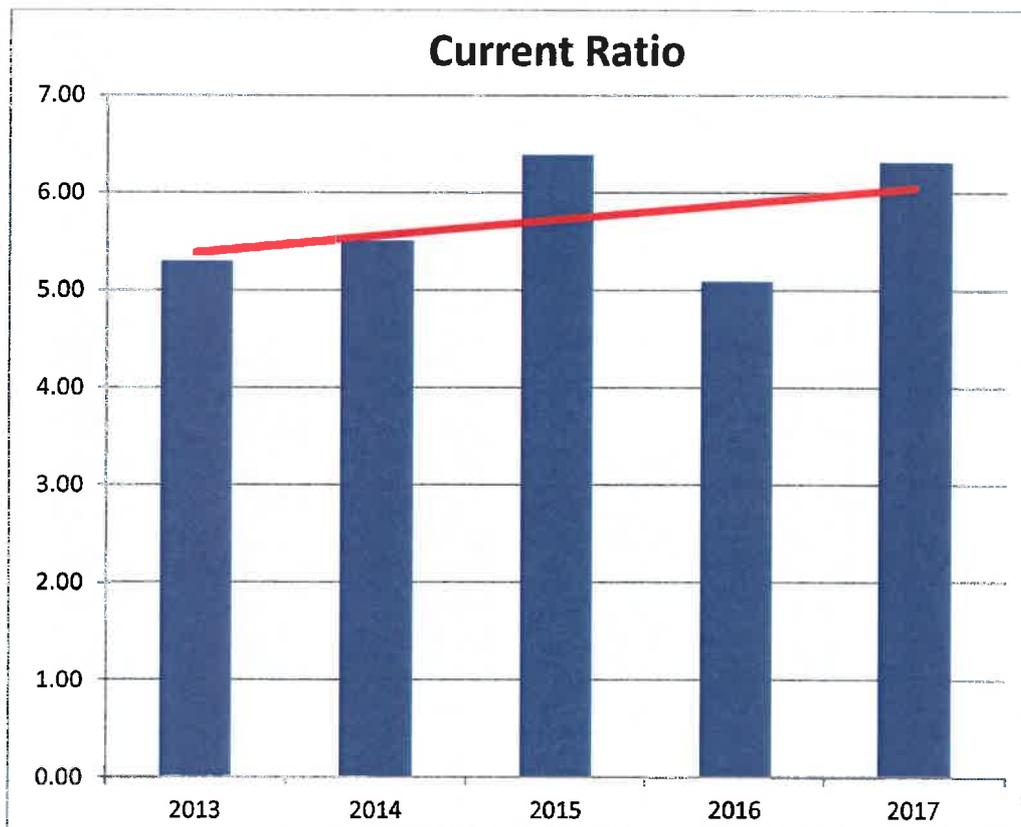


The operating surplus benchmark for Council is 0.00 which is the point where operating revenues equal operating expenditures. An operating margin below the benchmark would indicate that Council might not be generating sufficient revenue to fulfil its operating requirements.

4.2 Current Ratio

The current ratio measures the liquidity, or cash, position of Council. That is, Council's ability to meet its debt obligations as they fall due. A ratio of 1.00 or more indicates that there is enough cash and liquid assets to cover short-term liabilities.

Influencing factors are planning and budgetary control, timing of cash flows and credit policies and collection of debts.

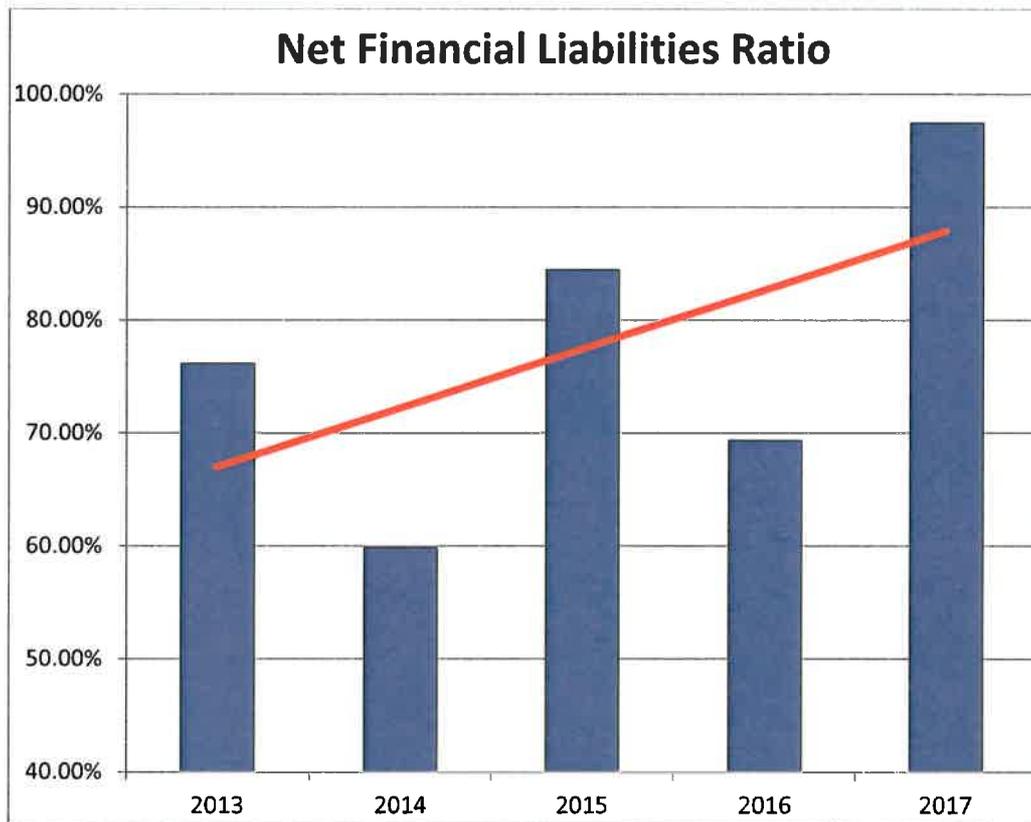


The benchmark proposed is 1.5, which indicates that Council has more cash and liquid assets than short-term liabilities if achieved.

In all years Council's ratio has been substantially greater than the benchmark indicating that Council has been able to meet all short-term liabilities comfortably.

4.3 Net Financial Liabilities Ratio

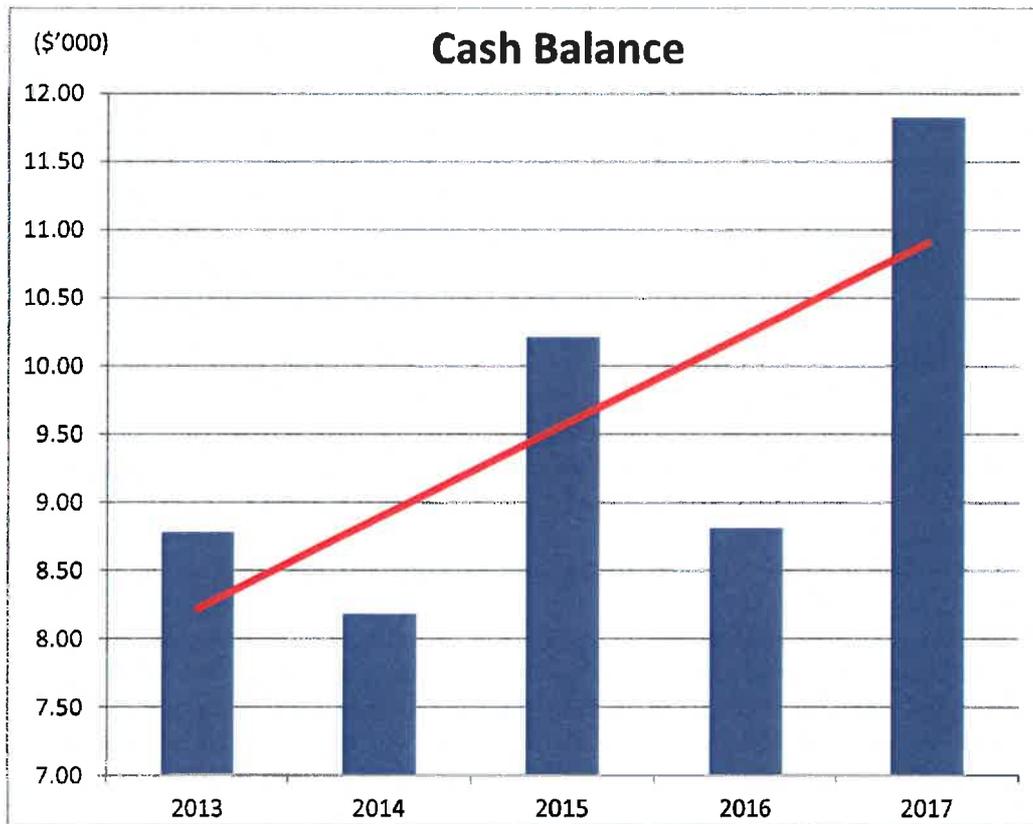
The Net financial liabilities ratio indicates the extent to which net financial liabilities could be met from operating income. It is a calculation of net financial liabilities divided by operating income.



4.4 Cash Balance

Cash represents money on hand at the end of each year. Some of this cash is restricted and must be used to meet long service leave obligations, grant funding obligations and to meet general working capital requirements at the beginning of the new financial year (for example to pay accounts payable as at 30 June).

The benchmark of \$1.50 million is in excess of unspent grant funding.



5. Financial Projections

The financial statements included in the FMS portray the projected long-term financial position of the Southern Midlands Council over the next ten years.

The FMS presents financial statements, as follows:

- Comprehensive Income Statement
- Statement of Cash Flows
- Statement of Financial Position

The statements are prepared on current knowledge and will no doubt be affected by various events that will occur in future years. It is important that the long-term financial projections in this strategy be revisited and updated on an annual basis.

The model is a guiding document to be used during the budget deliberation process. If the general thrust of the document is followed Council will maintain financial sustainability.

5.1 Modelling Methodology

Following each Statement are descriptions of the assumptions specifically applied to produce the long-term estimates. On a more overall sense however, it is worthwhile detailing the approach to the modelling process as broad percentages have not been universally applied.

The forecast budget result for 30 June 2018 has been used as the base point used for modelling.

Whilst the FMS uses the more specific assumptions as detailed in the pages that follow, it will not remove the ongoing desire of Council to achieve operational efficiencies. The FMS is intended to establish a framework that Council can benchmark its performance and strive to exceed the targets set. Where further efficiencies can be achieved, funds will be dedicated to asset renewal or maintenance where applicable.

5.2 Summary Model Assumptions

5.2.1 Comprehensive Income Statement

The above statement has been prepared by setting percentage increases for the various classes of expenditure and income and then reviewing each general ledger account for areas where a variance to this pattern is likely to occur.

1. Rates - average real rate increases of up to 1.50% per annum over the life of the strategy.
2. Charges - average increase of up to 2.50% per annum over the life of the strategy allowing for the following adjustments:
 - User fees and charges reduced in YE 2019 by \$176K to reflect closure of the Visitor Centre in October 2010.
 - User fees and charges reduced by a further \$160K in YE 2020 due to planned privatisation of the Callington Mill milling operation.
 - User fees and charges increased by \$130K in YE 2020 to recognise commencement of the new Aquatic Centre operation.

3. Commercial Revenue – this income relates to the consolidation of Council subsidiaries (i.e. Heritage Building Solutions Pty Ltd & HESC Ltd) – remain constant over the life of the strategy.
4. Grants – Financial Assistance Grant (FAG) for YE 2017 includes 50% of the 2017-18 entitlement which was received in advance. The continuing life of the strategy is then indexed at a rate of 2.00% per annum.
5. Grants – Non FAG – YE 2018 - as per budget. YE 2019 - \$377K Roads to Recovery (balance of the 2014-19 program) plus \$800K State Government (instalment 2 of \$2.0 million) YE 2020 - \$450K Roads (new program) which is included in each of the subsequent years) plus \$400K State Government (final instalment of \$2.0 million). No allowance made for other Grants on the basis that if received, it will be offset by related expenditure.
6. Investment Income – based on a rate of 2.00% per annum
7. Other Income - primarily relates to Dividends and other distributions received from Tas Water; and works undertaken on a recharge basis, has been indexed at the rate of 2.00% per annum. Reduction in YE 2018 due to the reduction in TasWater distributions (i.e. Dividends and Tax Equivalents)
8. Salaries & Wages - 0.00% real increase over the life of the ten-year plan (i.e. wage increases consistent with CPI). \$347K has been deducted from the 2018/19 estimate due to overall staffing reductions reflecting the tourism centre closure. YE 2020 – Wages & Salaries reduced by \$114K to reflect withdrawal (i.e. privatisation) of Milling Operations. YE 2020 - 5.00% real increase (equates to \$180K) takes into account the commencement of the Aquatic Centre operation (i.e. current Pool salaries of \$58 plus \$180K – total of \$238K.) Any additional increases granted in accordance with the Enterprise Bargaining Agreement will be offset through efficiencies and other savings.
9. Contractual Services (Materials & Contracts) – indexed at the rate of 1.50% per annum over the life of the strategy. YE 2019 – reduction of \$115K to reflect closure of Visitor Centre (i.e. Retail/Café purchases etc.) YE 2020 – reduction of \$76K to reflect withdrawal (i.e. privatisation) of Milling Operations. YE 2020 – additional 2.50% increase (over and above 1.50% increase) to reflect additional costs associated with Pool Operation.
10. Materials – incorporated in Contractual Services
11. Depreciation - Depreciation increase in YE 2019 by \$52K; \$87K in YE 2020; and \$93K per year thereafter to reflect capital investment in Aquatic Centre. Amount is automatically calculated by the Financial Model based on capital expenditure – renewal and new assets.
12. Finance Charges - Amount is automatically calculated by the Financial Model based on the level of loan debt. The Model assumes that if there is available cash, it will be used to pay off debt.
13. Other Expenses - have been indexed by 1.50% per annum.

5.2.2 Statement of Cash Flows

This statement includes the cash based transactions shown in the Income Statement with the addition of estimated capital movements.

5.2.3 Statement of Financial Position

1. Financial Assets - Cash and cash equivalents - Council needs to make sure that enough funds are on hand each year end to meet all current liabilities. This model will ensure Council's cash liquidity. A measure of liquidity is the current ration which is discussed within this strategy.

2. Financial Assets - Current Trade and other receivables - current balance for receivables has been maintained
3. Financial Assets - Current Other Financial Assets - Nil
4. Financial Assets - Non-Current Other Financial Estimates - Nil
5. Non Financial Assets - Inventories – current balance for inventories has been maintained
6. Non Financial Assets - Investment property – Council’s investment in Tas Water – current balance has been maintained
7. Non Financial Assets - Infrastructure, Property, Plant and Equipment – values are based on movement in depreciation, valuations and acquisition and disposal.
8. Non Financial Assets- Other Non-current Assets - Nil
9. Current Liabilities - Trade & Other Payables - current balance has been maintained
10. Current Liabilities – Borrowings – financial model assumes that all loan borrowings are repaid if cash is available
11. Current – Provisions – current balances have been maintained
12. Other Current Liabilities - Nil
13. Non-current - Trade & Other Payables - Nil
14. Non-current – Borrowings - financial model assumes that all loan borrowings are repaid if cash is available
15. Non-current – Provisions - current balances have been maintained
16. Non-current - Other Non-current Liabilities - Nil
17. Accumulated Surplus
18. Asset Revaluation Reserve – includes all Reserves - current balances have been maintained
19. Other Reserves – Nil

6. Key Strategic Outcomes

The following table highlights the outcomes, strategies and key actions of this LTFP. The key strategies provide direction for the preparation of the Council's Budgets.

Section	Outcomes	Strategy	Key Actions
Financial Indicators	<p>Achieve a break-even position within the ten-year period of the Strategy.</p> <p>That Council has enough cash to fund daily cash requirements and have flexibility to respond to unforeseen events and/or consider opportunities as they arise.</p>	<p>Council ensures compliance with the Long Term Financial Plan when developing future budgets.</p> <p>Council to achieve a consistent and gradual improvement in the Comprehensive Income Statement.</p> <p>Maintain a cash balance of \$1.50 million in excess of unspent grant funding.</p> <p>Maintain a current ratio above the proposed benchmark of 1.5:1.</p>	<p>Council reviews and updates the long Term Financial Plan on an annual (ongoing) basis.</p> <p>Council continue to budget in accordance with the assumptions underlying the Long Term Financial Plan.</p> <p>Ensure that the budgeted cash position is sufficient to fund daily cash requirements as well as provide funding for unforeseen events and short term contingencies.</p> <p>Adopted budget maintains the minimum desired cash balance.</p> <p>Council monitor compliance with its investment policy.</p>
Rating and other Revenue	<p>Level of rating and income from other charges is sufficient to achieve the break-even position.</p> <p>To provide a reasonable degree of consistency and stability in the level of the rates burden.</p>	<p>Council to consider the most appropriate rating strategy to provide adequate funds to achieve a gradual improvement in the Comprehensive Income Statement.</p> <p>Achieve a sustainable cash flow.</p> <p>Raise sufficient income to fund capital renewal projects</p>	<p>Council continue to budget in accordance with the assumptions underlying the Long Term Financial Plan.</p> <p>Council investigate other revenue raising sources to reduce burden on rate payers.</p>

Section	Outcomes	Strategy	Key Actions
Asset Management	Maintenance of Councils existing assets at desired condition levels.	Ensure that all Asset Management Plans are updated for all classes of the Council's assets with a focus on ensuring the assets are fit for purpose and provide the level of service to the community.	Regular review of all Asset Management Plans – process to include an assessment of service levels.
	Capital Works Program (Renewal)	That the Council allocates from operations cash funds equivalent to depreciation expense. This will enable the Council to achieve a renewal index of at least 1:1.	Raise sufficient income (consistent with the LTFMP) to allocate towards renewal / replacement of existing assets. Review and finalise long-term capital works program and review on regular basis.
	Capital Works Program (New)	Any new capital works (capital expenditure) proposals must include lifecycle cost evaluation exercise that identifies and costs the asset construction, maintenance, operating and depreciation costs i.e. Whole of lifecycle costs.	Allocate a maximum of \$250K per annum which can be allocated to investment in new assets. Subject to the preparation of 'whole of life cycle' cost estimate for inclusion on review of LTFMP.
Investments	Achieve optimum investment income and to ensure that cash is available when needed for planned expenditure	Ensure careful management of cash reserves Funds will be invested in a manner that allows them to earn interest for as long as possible while retaining flexibility in accessing those funds for Council purposes.	Invest surplus funds in accordance with Council's Investment Policy. Council will ensure that enough funds are on hand at 30 June each year to ensure that all current liabilities can be met.
Borrowings	That the Council undertakes actions to consider options available so that it continues to minimize overall reliance on borrowings	Any new loan borrowings are to be used to fund intergenerational capital investments where the community benefits are long term.	That the Council borrows funds for capital expansion projects that provide intergenerational equity. That the Council retains its debt servicing and redemption costs at or below 10 cents in the rate revenue dollar over the life of this LTFP
Statutory and Discretionary Reserves	That the Council generates sufficient funds from operations to fund daily operations and replace assets	That wherever possible any material favourable budget variations realized in a given financial year be specifically quarantined and reserved.	That the Council maintains discretionary reserves for stand-alone operations or investments.

Southern Midlands Council Long-term Financial Plan

Summary of Financial Performance and Position for the Years Ending 30 June 2018 to the 30 June 2027

Year Ending 30 June:	2017 Year 0 Actual \$'000	2018 Year 1 Budget \$'000	2019 Year 2 Plan \$'000	2020 Year 3 Plan \$'000	2021 Year 4 Plan \$'000	2022 Year 5 Plan \$'000	2023 Year 6 Plan \$'000	2024 Year 7 Plan \$'000	2025 Year 8 Plan \$'000	2026 Year 9 Plan \$'000	2027 Year 10 Plan \$'000
Operating Revenues	11,878	8,896	10,547	10,642	10,813	10,991	11,172	11,357	11,550	11,749	11,953
less Operating Expenses	10,091	11,083	10,703	10,929	10,989	11,043	11,099	11,155	11,212	11,269	11,328
Operating Surplus/(Deficit) before Capital Amounts	1,787	(2,187)	(156)	(286)	(176)	(52)	74	202	338	479	626
LESS: Net Outlays on Existing Assets											
Capital Expenditure on Renewal or Replacement of Existing Assets	1,933	4,324	2,785	2,585	2,585	2,585	2,731	2,585	2,585	2,585	2,585
less Depreciation, Amortisation & Impairment	(2,952)	(2,720)	(2,772)	(2,807)	(2,813)	(2,813)	(2,813)	(2,813)	(2,813)	(2,813)	(2,813)
less Proceeds from Sale of Replaced Assets	(202)	(424)	0	0	0	0	0	0	0	0	0
Net Outlays on Existing Assets	(1,221)	1,180	13	(222)	(228)	(228)	(82)	(228)	(228)	(228)	(228)
LESS: Net Outlays on New or Upgraded Assets											
Capital Expenditure on New/Upgraded Assets	937	3,330	2,320	650	250	250	250	250	250	250	250
less Amounts Specifically for New/Upgraded Assets	(1,187)	(3,178)	(1,177)	(850)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
less Proceeds from Sale of Surplus Assets	0	(50)	0	0	(80)	0	0	0	0	0	0
Net Outlays on New or Upgraded Assets	(250)	102	1,143	(200)	(280)	(200)	(200)	(200)	(200)	(200)	(200)
EQUALS: Net Lending / (Borrowing) for Financial Year	3,258	(3,469)	(1,312)	135	332	376	356	631	767	908	1,056

Southern Midlands Council Long-term Financial Plan - Working Paper

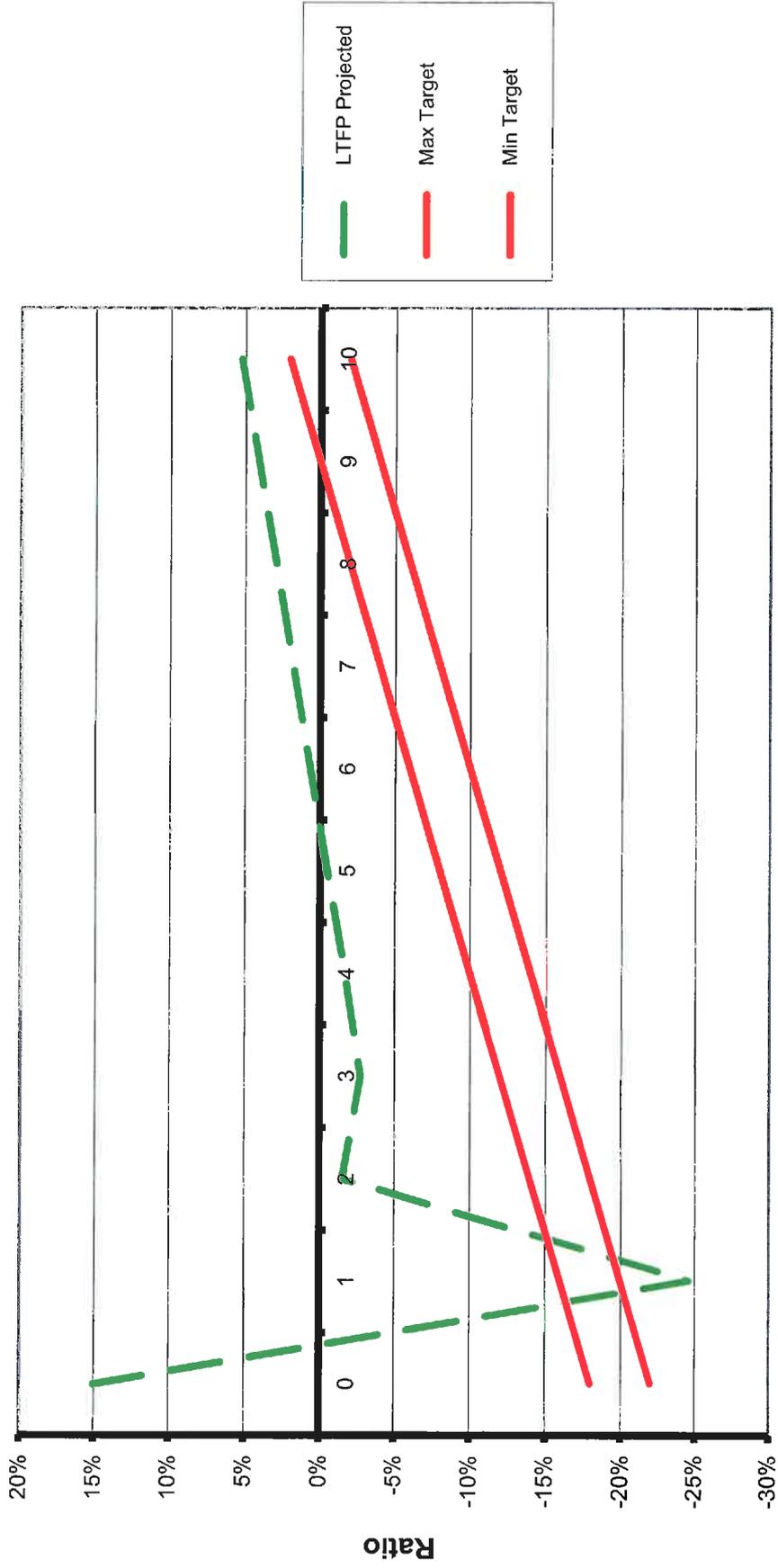
Variance between years Summary of Financial Performance and Position for the Years Ending 30 June 2018 to 30 June 2027

Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
NB: Table shows the movement from one year to the next	Year 0 Actual \$'000	Year 1 Budget \$'000	Year 2 Plan \$'000	Year 3 Plan \$'000	Year 4 Plan \$'000	Year 5 Plan \$'000	Year 6 Plan \$'000	Year 7 Plan \$'000	Year 8 Plan \$'000	Year 9 Plan \$'000	Year 10 Plan \$'000
Operating Revenues		(2,982)	1,651	95	171	178	182	184	193	199	205
less Operating Expenses		992	(380)	226	60	54	55	56	57	58	59
Operating Surplus/(Deficit) before Capital Amounts		(3,974)	2,031	(131)	111	123	126	128	136	141	146
LESS: Net Outlays on Existing Assets		0	0	0	0	0	0	0	0	0	0
Capital Expenditure on Renewal or Replacement of Existing Assets		2,391	(1,539)	(200)	0	0	146	(146)	0	0	0
less Depreciation, Amortisation & Impairment		232	(52)	(35)	(7)	0	0	0	0	0	0
less Proceeds from Sale of Replaced Assets		(222)	424	0	0	0	0	0	0	0	0
Net Outlays on Existing Assets		2,401	(1,167)	(235)	(7)	0	146	(146)	0	0	0
LESS: Net Outlays on New or Upgraded Assets		0	0	0	0	0	0	0	0	0	0
Capital Expenditure on New/Upgraded Assets		2,393	(1,010)	(1,670)	(400)	0	0	0	0	0	0
less Amounts Specifically for New/Upgraded Assets		(1,991)	2,001	327	400	0	0	0	0	0	0
less Proceeds from Sale of Surplus Assets		(50)	50	0	(80)	80	0	0	0	0	0
Net Outlays on New or Upgraded Assets		352	1,041	(1,343)	(80)	80	0	0	0	0	0
EQUALS: Net Lending / (Borrowing) for Financial Year		(6,727)	2,157	1,447	197	43	(20)	274	136	141	146

Southern Midlands Council - Working Paper: Operating Revenue and Operating Expense

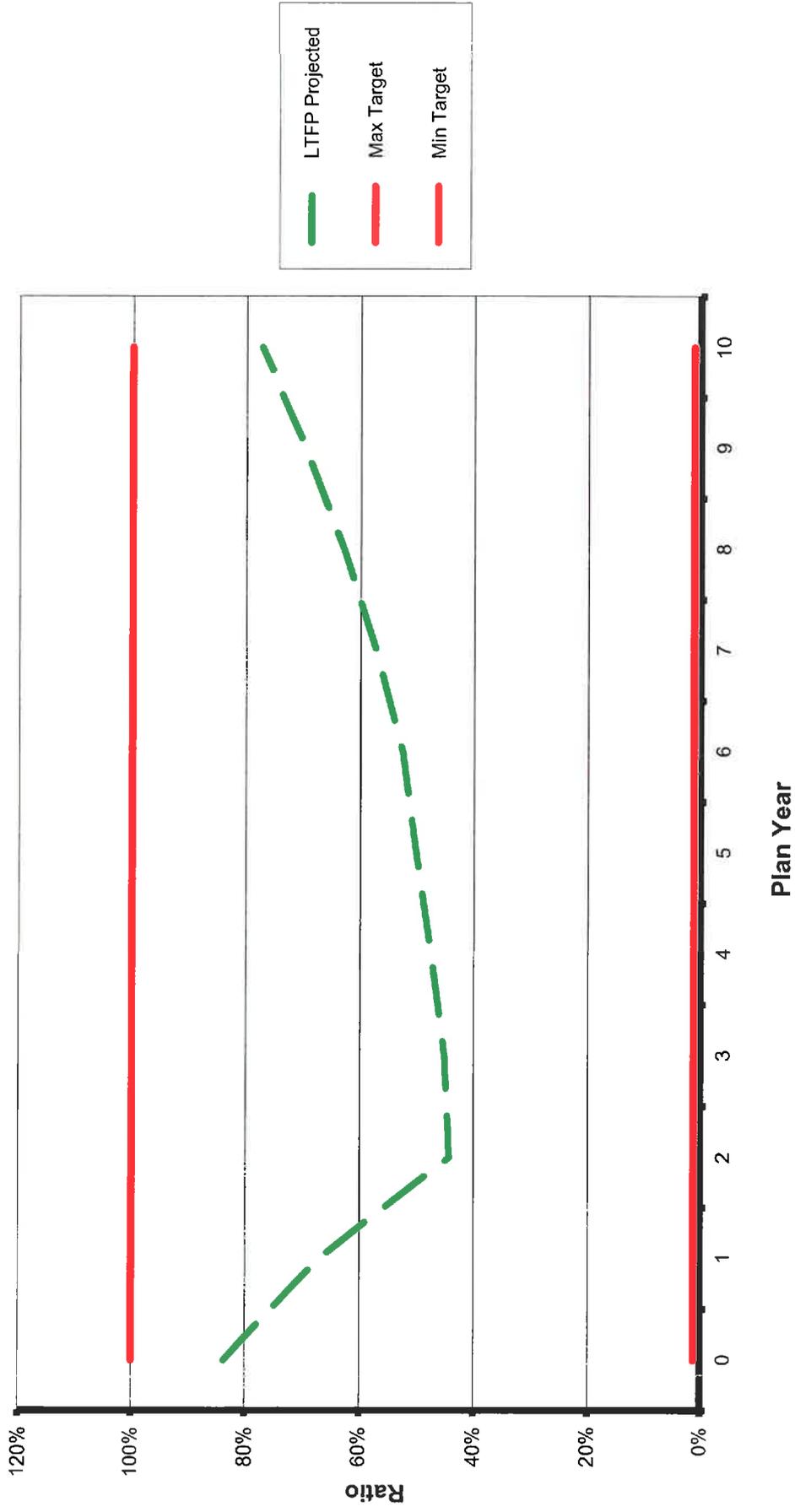
Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 10
Actual	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue											
Rates	4,925	5,175	5,253	5,331	5,411	5,493	5,575	5,659	5,743	5,830	5,917
Charges	1,162	969	809	794	810	827	843	860	877	895	913
Commercial Revenue (HBS/HESC)	360	765	765	765	765	765	765	765	765	765	765
Grants - FAG	4,847	1,644	3,354	3,421	3,489	3,559	3,630	3,703	3,777	3,852	3,929
Grants - Non FAG	193	0	0	0	0	0	0	0	0	0	0
Investment Income	125	157	177	137	140	146	154	161	174	189	207
Other	267	186	190	194	197	201	205	209	214	218	222
Total Operating Revenue	11,878	8,896	10,547	10,642	10,813	10,991	11,172	11,357	11,550	11,749	11,953
Operating Expenses											
Salaries & Wages	3,362	3,950	3,603	3,783	3,783	3,783	3,783	3,783	3,783	3,783	3,783
Materials & Contracts	2,781	3,228	3,160	3,192	3,239	3,288	3,337	3,387	3,438	3,490	3,542
Commercial Expenses (HBS/HESC)	400	765	765	765	765	765	765	765	765	765	765
Depreciation	2,952	2,720	2,772	2,807	2,813	2,813	2,813	2,813	2,813	2,813	2,813
Finance Charges	45	49	26	0	0	0	0	0	0	0	0
Other	551	371	377	382	388	394	400	406	412	418	424
Total Operating Expenses	10,091	11,083	10,703	10,929	10,989	11,043	11,099	11,155	11,212	11,269	11,328
Operating Surplus / (Deficit)	1,787	(2,187)	(156)	(286)	(176)	(52)	74	202	338	479	626
Physical Resources Free of Charge	629	0	0	0	0	0	0	0	0	0	0
Amounts specifically for new or upgraded assets	1,187	3,178	1,177	850	450	450	450	450	450	450	450
Asset disposal & fair value adjustments	1,384	484	0	0	80	0	0	0	0	0	0
Net Surplus / (Deficit)	4,987	1,475	1,021	564	354	398	524	652	788	929	1,076
Other Comprehensive Income											
Total Comprehensive Income	4,987	1,475	1,021	564	354	398	524	652	788	929	1,076

Southern Midlands Council - Operating Surplus Ratio for FYE 2018 to FYE 2027

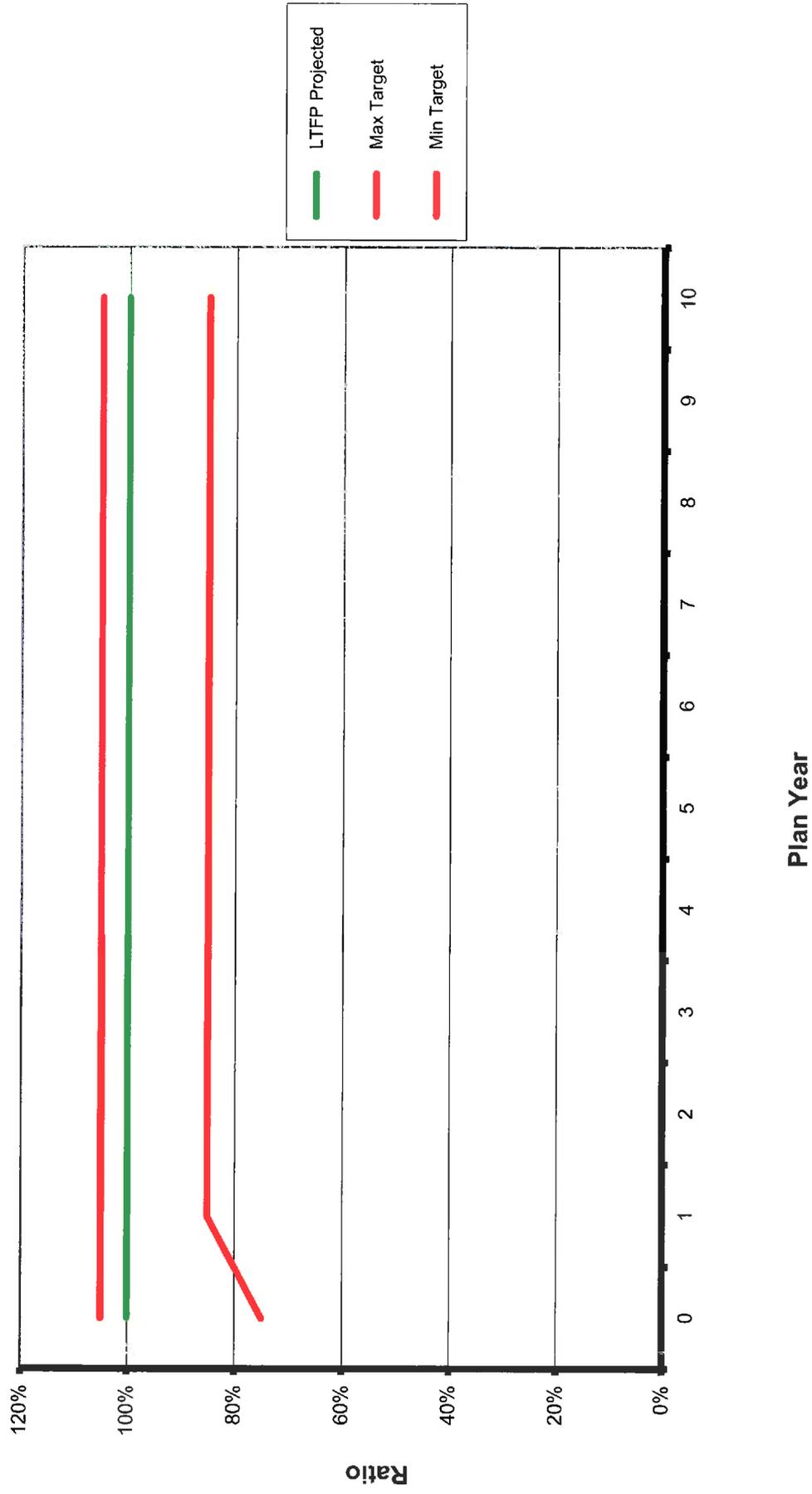


Plan Year

Southern Midlands Council - Net Financial Liabilities Ratio from FYE 2018 to FYE 2027



Southern Midlands Council - Asset Renewal Funding Ratio for FYE 2018 to FYE 2027



Southern Midlands Council Long-term Financial Plan
Summary of Balance Sheet and Financing Transactions for the Years Ending 30 June 2018 to 30 June 2027

SUMMARY BALANCE SHEET. Year Ending 30 June:	2017 Year 0 Actual \$'000	2018 Year 1 Budget \$'000	2019 Year 2 Plan \$'000	2020 Year 3 Plan \$'000	2021 Year 4 Plan \$'000	2022 Year 5 Plan \$'000	2023 Year 6 Plan \$'000	2024 Year 7 Plan \$'000	2025 Year 8 Plan \$'000	2026 Year 9 Plan \$'000	2027 Year 10 Plan \$'000
ASSETS:											
Financial Assets	12,878	8,844	6,851	6,987	7,319	7,695	8,051	8,682	9,448	10,356	11,410
Infrastructure and Other Non-Financial Assets	101,232	106,166	108,499	108,927	108,949	108,971	109,138	109,160	109,182	109,203	109,225
Total Assets	114,110	115,010	115,350	115,914	116,268	116,665	117,189	117,842	118,630	119,559	120,635
less Total Liabilities	2,942	2,869	2,188								
Equals: Total Equity	111,168	112,141	113,162	113,726	114,080	114,477	115,001	115,654	116,442	117,371	118,447

SUMMARY OF FINANCING TRANSACTIONS. Year Ending 30 June:	2017 Year 0 Actual \$'000	2018 Year 1 Budget \$'000	2019 Year 2 Plan \$'000	2020 Year 3 Plan \$'000	2021 Year 4 Plan \$'000	2022 Year 5 Plan \$'000	2023 Year 6 Plan \$'000	2024 Year 7 Plan \$'000	2025 Year 8 Plan \$'000	2026 Year 9 Plan \$'000	2027 Year 10 Plan \$'000
New Borrowings	3,067	(7,576)	(3,381)	122	593	613	644	1,210	1,516	1,705	2,108
(Principal Repayments on Borrowings)	(191)	(73)	(77)	(148)	(72)	(139)	(68)	(51)	(17)	(110)	0
(Increase) / Decrease in Cash and Cash Equivalents - Other	0	(4,034)	(1,993)	135	332	376	356	631	767	908	1,054
Equals: Financing Transactions	3,258	(3,469)	(1,312)	135	332	376	356	631	767	908	1,054

Southern Midlands Council - Working Paper: Asset Management Plan by Class

Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Actual	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
\$'000	Budget	Plan									

Maintenance expenditure required in accordance with the AMP to maintain existing assets:

Roads & Footpaths												
Storm Water												
Water Supply & W'water Disposal Buildings												
Sports and Recreation Facilities Plant & Equipment												
Other Non Current Assets												
Total	0	0	0	0	0	0	0	0	0	0	0	0

Maintenance expenditure actually included in the LTFP to maintain existing assets:

Roads & Footpaths												
Storm Water												
Water Supply & W'water Disposal Buildings												
Sports and Recreation Facilities Plant & Equipment												
Other												
Total	0	0	0	0	0	0	0	0	0	0	0	0

Capital expenditure projected as required in the AMP on Renewal or Replacement of Existing Assets:

Roads & Footpaths	1,208	2,423	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850
Storm Water	0	78	52	52	52	52	52	52	52	52	52	52
Bridges	268	0	200	0	0	0	146	0	0	0	0	0
Buildings	30	898	300	300	300	300	300	300	300	300	300	300
Sports and Recreation Facilities Plant & Equipment	333	745	264	264	264	264	264	264	264	264	264	264
Other Non Current Assets	94	180	119	119	119	119	119	119	119	119	119	119
Total	1,933	4,324	2,785	2,585	2,585	2,585	2,731	2,585	2,585	2,585	2,585	2,585

Southern Midlands Council Long-term Financial Plan - Working Paper
Variance between years - Summary of Balance Sheet and Financing Transactions for Years Ending 30 June 2018 to 30 June 2027

SUMMARY BALANCE SHEET. As at 30 June:	2017 Year 0 Actual \$'000	2018 Year 1 Budget \$'000	2019 Year 2 Plan \$'000	2020 Year 3 Plan \$'000	2021 Year 4 Plan \$'000	2022 Year 5 Plan \$'000	2023 Year 6 Plan \$'000	2024 Year 7 Plan \$'000	2025 Year 8 Plan \$'000	2026 Year 9 Plan \$'000	2027 Year 10 Plan \$'000
ASSETS:											
Financial Assets		(4,034)	(1,993)	135	332	376	356	631	767	908	1,054
Infrastructure and Other Non-Financial Assets		4,934	2,333	428	22	22	168	22	22	22	22
Total Assets		900	340	564	354	398	524	652	788	929	1,076
less Total Liabilities		(73)	(681)	0	0	0	0	0	0	0	0
Equals: Total Equity		973	1,021	564	354	398	524	652	788	929	1,076

SUMMARY OF FINANCING TRANSACTIONS. Year Ending 30 June:	2017 Year 0 Actual \$'000	2018 Year 1 Budget \$'000	2019 Year 2 Plan \$'000	2020 Year 3 Plan \$'000	2021 Year 4 Plan \$'000	2022 Year 5 Plan \$'000	2023 Year 6 Plan \$'000	2024 Year 7 Plan \$'000	2025 Year 8 Plan \$'000	2026 Year 9 Plan \$'000	2027 Year 10 Plan \$'000
NB: Table shows the movement from 1 year to the next.											
New Borrowings		(10,643)	4,195	3,504	470	20	32	566	306	189	403
(Principal Repayments on Borrowings)		118	(4)	(71)	76	(67)	71	17	34	(93)	110
(Increase) / Decrease in Cash and Cash Equivalents - Other		(4,034)	2,041	2,128	197	43	(20)	274	136	141	146
Equals: Financing Transactions		(6,727)	2,157	1,447	197	43	(20)	274	136	141	146

